032 Aurora Lakeland Medical Center in Elkhorn

W3985 Cty Rd NN Elkhorn, WI 53121 262-741-2000 Fiscal Year: 01/01 to 12/31

Type: GMS

General Medical & Surgical

County: Analysis Area: Walworth Southeastern (2A)

678

1,248

Volume Group: 4

Control: Other Not-For-Prof

Occupancy Rate (%) 42.0% 5 Adult Medical-Surgical 42.0% 5 Obstetrics 26.0% 3 Pediatrics 0.0% 5 Total Hospital 39.3% 6 Average Census (Patients) 10.9 Adult Medical-Surgical 3.9 9 Pediatrics 0.0 0 Total Hospital 25.2 2 Average Length of Stay (Days) 3.0 0 Adult Medical-Surgical 3.0 0 Obstetrics 2.0 0 Pediatrics 0.0 0 Total Hospital 3.3 3 Surgical Operations 1 3.3 Inpatient 530 0 Outpatient Visits 26.1% 2 Non-Emergency Visits 55,986 14 Emergency Visits 55,986 14 Full-Time Equivalents (FTEs) 6.0	Value 55.2% 68.0% 61.3% 67.4% 26.0 4.9 1.3 49.0 4.1 2.6 3.3	0.76 0.69 N/A 0.69 0.42 0.79 N/A 0.51 0.73 0.79 N/A	Value 58.8% 30.5% 6.9% 54.8% 31.7 5.2 0.1 61.6 3.7 2.3	0.71 0.13 N/A 0.72 0.34 0.75 N/A 0.41 0.79 0.88	Value 40.9% 25.8% 1.1% 41.6% 10.2 1.8 0.0 17.6	1.03 1.01 N/A 0.94 1.07 2.14 N/A 1.43	FY 2018 40.2% 26.3% 0.0% 39.5% 11.7 3.9 0.0 26.5	1.04 0.99 N/A 1.00 0.94 0.99 N/A 0.95
Adult Medical-Surgical 42.0% 5 Obstetrics 26.0% 3 Pediatrics 0.0% 3 Total Hospital 39.3% 3 Average Census (Patients) 10.9 Adult Medical-Surgical 3.9 Pediatrics 0.0 Total Hospital 25.2 Average Length of Stay (Days) 3.0 Adult Medical-Surgical 3.0 Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations 1npatient Inpatient 530 Outpatient Visits 26.1% Non-Emergency Visits 55,986 Emergency Visits 55,986 Full-Time Equivalents (FTEs) Administrators 6.0 Nurses, Licensed 115.4	88.0% 11.3% 17.4% 26.0 4.9 1.3 49.0 4.1 2.6 3.3	0.69 N/A 0.69 0.42 0.79 N/A 0.51	30.5% 6.9% 54.8% 31.7 5.2 0.1 61.6	0.13 N/A 0.72 0.34 0.75 N/A 0.41	25.8% 1.1% 41.6% 10.2 1.8 0.0 17.6	1.01 N/A 0.94 1.07 2.14 N/A 1.43	26.3% 0.0% 39.5% 11.7 3.9 0.0 26.5	0.99 N/A 1.00 0.94 0.99 N/A
Obstetrics 26.0% Pediatrics 0.0% Total Hospital 39.3% Average Census (Patients) 10.9 Adult Medical-Surgical 10.9 Obstetrics 3.9 Pediatrics 0.0 Total Hospital 25.2 Average Length of Stay (Days) 3.0 Adult Medical-Surgical 3.0 Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations 1npatient Inpatient 530 Outpatient (Jupatient as % of All Surgeries 26.1% Outpatient Visits 55,986 Non-Emergency Visits 55,986 Emergency Visits 15,216 Full-Time Equivalents (FTEs) Administrators Administrators 6.0 Nurses, Licensed 115.4	88.0% 11.3% 17.4% 26.0 4.9 1.3 49.0 4.1 2.6 3.3	0.69 N/A 0.69 0.42 0.79 N/A 0.51	30.5% 6.9% 54.8% 31.7 5.2 0.1 61.6	0.13 N/A 0.72 0.34 0.75 N/A 0.41	25.8% 1.1% 41.6% 10.2 1.8 0.0 17.6	1.01 N/A 0.94 1.07 2.14 N/A 1.43	26.3% 0.0% 39.5% 11.7 3.9 0.0 26.5	0.99 N/A 1.00 0.94 0.99 N/A
Pediatrics 0.0% 5 Total Hospital 39.3% 5 Average Census (Patients) 10.9 6 Adult Medical-Surgical 10.9 10.9 Obstetrics 0.0 25.2 Pediatrics 0.0 3.0 Obstetrics 2.0 2.0 Pediatrics 0.0 3.3 Obstetrics 2.0 2.0 Pediatrics 0.0 3.3 Surgical Operations 3.3 3.3 Inpatient 530 5.0 Outpatient as % of All Surgeries 26.1% 2.0 Outpatient Visits 26.1% 2.0 Non-Emergency Visits 55,986 14 Emergency Visits 55,986 14 Emergency Visits 55,986 14 Full-Time Equivalents (FTEs) 6.0 Nurses, Licensed 115.4	61.3% 67.4% 26.0 4.9 1.3 49.0 4.1 2.6 3.3	N/A 0.69 0.42 0.79 N/A 0.51 0.73 0.79	6.9% 54.8% 31.7 5.2 0.1 61.6	N/A 0.72 0.34 0.75 N/A 0.41	1.1% 41.6% 10.2 1.8 0.0 17.6	N/A 0.94 1.07 2.14 N/A 1.43	0.0% 39.5% 11.7 3.9 0.0 26.5	N/A 1.00 0.94 0.99 N/A
Total Hospital 39.3% 8 Average Census (Patients) 10.9 10.9 Adult Medical-Surgical 3.9 9 Pediatrics 0.0 0.0 0.0 Total Hospital 25.2 2.0 Average Length of Stay (Days) 3.0 0.0 Adult Medical-Surgical 3.0 0.0 Obstetrics 2.0 0.0 Pediatrics 0.0 0.0 Total Hospital 3.3 3.3 Surgical Operations 1 530 Inpatient 530 0 Outpatient visits 26.1% 2 Outpatient Visits 55,986 14 Emergency Visits 55,986 14 Emergency Visits 55,986 14 Full-Time Equivalents (FTEs) 6.0 Nurses, Licensed 115.4	26.0 4.9 1.3 49.0 4.1 2.6 3.3	0.69 0.42 0.79 N/A 0.51 0.73 0.79	54.8% 31.7 5.2 0.1 61.6 3.7 2.3	0.72 0.34 0.75 N/A 0.41	41.6% 10.2 1.8 0.0 17.6	0.94 1.07 2.14 N/A 1.43	39.5% 11.7 3.9 0.0 26.5	1.00 0.94 0.99 N/A
Average Census (Patients) 10.9 Adult Medical-Surgical 10.9 Obstetrics 3.9 Pediatrics 0.0 Total Hospital 25.2 Average Length of Stay (Days) 3.0 Adult Medical-Surgical 3.0 Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations 530 Inpatient 530 Outpatient 1,497 Inpatient as % of All Surgeries 26.1% Outpatient Visits 55,986 Non-Emergency Visits 55,986 Emergency Visits 15,216 Full-Time Equivalents (FTEs) 6.0 Nurses, Licensed 115.4	26.0 4.9 1.3 49.0 4.1 2.6 3.3	0.42 0.79 N/A 0.51 0.73 0.79	31.7 5.2 0.1 61.6 3.7 2.3	0.34 0.75 N/A 0.41	10.2 1.8 0.0 17.6	1.07 2.14 N/A 1.43	11.7 3.9 0.0 26.5	0.94 0.99 N/A
Adult Medical-Surgical 10.9 Obstetrics 3.9 Pediatrics 0.0 Total Hospital 25.2 Average Length of Stay (Days) 3.0 Adult Medical-Surgical 3.0 Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations 530 Inpatient 530 Outpatient 1,497 Inpatient as % of All Surgeries 26.1% Outpatient Visits 55,986 Non-Emergency Visits 55,986 Emergency Visits 15,216 Full-Time Equivalents (FTEs) 6.0 Nurses, Licensed 115.4	4.9 1.3 49.0 4.1 2.6 3.3	0.79 N/A 0.51 0.73 0.79	5.2 0.1 61.6 3.7 2.3	0.75 N/A 0.41	1.8 0.0 17.6	2.14 N/A 1.43	3.9 0.0 26.5	0.99 N/A
Obstetrics 3.9 Pediatrics 0.0 Total Hospital 25.2 Average Length of Stay (Days) Adult Medical-Surgical 3.0 Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations Inpatient 530 Outpatient 1,497 Inpatient as % of All Surgeries 26.1% 2.0 Outpatient Visits 55,986 14 Emergency Visits 55,986 14 Emergency Visits 55,216 1 Full-Time Equivalents (FTEs) Administrators 6.0 Nurses, Licensed 115.4	4.9 1.3 49.0 4.1 2.6 3.3	0.79 N/A 0.51 0.73 0.79	5.2 0.1 61.6 3.7 2.3	0.75 N/A 0.41	1.8 0.0 17.6	2.14 N/A 1.43	3.9 0.0 26.5	0.99 N/A
Pediatrics 0.0 Total Hospital 25.2 Average Length of Stay (Days) 3.0 Adult Medical-Surgical 3.0 Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations 530 Inpatient 530 Outpatient as % of All Surgeries 26.1% Outpatient Visits 26.1% Non-Emergency Visits 55,986 14 Emergency Visits 15,216 1 Full-Time Equivalents (FTEs) 6.0 Nurses, Licensed 115.4	1.3 49.0 4.1 2.6 3.3	N/A 0.51 0.73 0.79	0.1 61.6 3.7 2.3	N/A 0.41 0.79	0.0 17.6 3.1	N/A 1.43	0.0 26.5	N/A
Total Hospital 25.2	49.0 4.1 2.6 3.3	0.51 0.73 0.79	61.6 3.7 2.3	0.41	17.6 3.1	1.43	26.5	
Average Length of Stay (Days) 3.0 Adult Medical-Surgical 3.0 Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations 530 Inpatient 530 Outpatient as % of All Surgeries 26.1% Outpatient Visits 26.1% Non-Emergency Visits 55,986 14 Emergency Visits 15,216 1 Full-Time Equivalents (FTEs) 6.0 Nurses, Licensed 115.4	4.1 2.6 3.3	0.73 0.79	3.7 2.3	0.79	3.1			0.95
Adult Medical-Surgical 3.0 Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations 530 Inpatient 530 Outpatient as % of All Surgeries 26.1% Outpatient Visits 55,986 14 Emergency Visits 55,986 14 Emergency Visits 15,216 1 Full-Time Equivalents (FTEs) 6.0 Nurses, Licensed 115.4	2.6 3.3	0.79	2.3			0.96		
Obstetrics 2.0 Pediatrics 0.0 Total Hospital 3.3 Surgical Operations 530 Inpatient 1,497 Inpatient as % of All Surgeries 26.1% Outpatient Visits 55,986 Non-Emergency Visits 55,986 Emergency Visits 15,216 Full-Time Equivalents (FTEs) Administrators 6.0 Nurses, Licensed 115.4	2.6 3.3	0.79	2.3			0.96		
Pediatrics 0.0 Total Hospital 3.3 Surgical Operations Inpatient Inpatient 530 Outpatient as % of All Surgeries 26.1% Outpatient Visits 55,986 Non-Emergency Visits 55,986 Emergency Visits 15,216 Full-Time Equivalents (FTEs) Administrators 6.0 Nurses, Licensed 115.4	3.3			∩ oo			2.9	1.01
Total Hospital 3.3 Surgical Operations Inpatient Inpatient 530 Outpatient 1,497 Inpatient as % of All Surgeries 26.1% Outpatient Visits 55,986 14 Emergency Visits 55,986 1 Emergency Visits 15,216 1 Full-Time Equivalents (FTEs) 6.0 Nurses, Licensed 115.4		NI/A		0.00	2.2	0.93	2.1	0.98
Surgical Operations Inpatient 530 Outpatient 1,497 Inpatient as % of All Surgeries 26.1% Outpatient Visits 55,986 14 Emergency Visits 15,216 1 Full-Time Equivalents (FTEs) 6.0 15,4 Nurses, Licensed 115.4		IN/A	2.7	N/A	2.2	N/A	0.0	N/A
Inpatient	4.5	0.74	4.0	0.83	3.3	0.99	3.3	0.99
Inpatient								
Inpatient as % of All Surgeries 26.1% Outpatient Visits Non-Emergency Visits 55,986 14 Emergency Visits 15,216 1 Full-Time Equivalents (FTEs) Administrators 6.0 Nurses, Licensed 115.4	1,426	0.37	1,468	0.36	479	1.11	600	0.88
Outpatient VisitsNon-Emergency Visits55,98614Emergency Visits15,2161Full-Time Equivalents (FTEs)Administrators6.0Nurses, Licensed115.4	4,581	0.33	4,147	0.36	1,923	0.78	1,432	1.05
Non-Emergency Visits55,98614Emergency Visits15,2161Full-Time Equivalents (FTEs) Administrators6.0Nurses, Licensed115.4	23.7%	1.10	26.1%	1.00	19.9%	1.31	29.5%	0.89
Non-Emergency Visits55,98614Emergency Visits15,2161Full-Time Equivalents (FTEs) Administrators6.0Nurses, Licensed115.4								
Full-Time Equivalents (FTEs) Administrators 6.0 Nurses, Licensed 115.4	4,376	0.39	165,725	0.34	67,442	0.83	55,097	1.02
Administrators 6.0 Nurses, Licensed 115.4	7,768	0.86	24,778	0.61	12,660	1.20	14,982	1.02
Administrators 6.0 Nurses, Licensed 115.4								
	23.0	0.26	24.0	0.25	12.7	0.47	5.0	1.20
Ancillary Nursing Personnel 23.1	251.3	0.46	290.2	0.40	102.4	1.13	115.7	1.00
Anomaly Nursing i Cisonici 25.1	39.7	0.58	45.9	0.50	17.0	1.36	24.3	0.95
All Other Personnel 285.2	509.3	0.56	567.1	0.50	220.5	1.29	258.9	1.10
Total FTEs 429.8	823.3	0.52	927.1	0.46	352.5	1.22	403.9	1.06
FTEs per 100 Patient Census (Adjusted)								
Administrators 7.7	17.0	0.45	13.1	0.59	19.4	0.40	6.5	1.19
Nurses, Licensed 148.5	185.7	0.80	158.4	0.94	155.7	0.95	150.2	0.99
Ancillary Nursing Personnel 29.8	29.3	1.02	25.0	1.19	25.8	1.15	31.6	0.94
All Other Personnel 367.0	376.3	0.98	309.5	1.19	335.3	1.09	336.3	1.09
Total FTEs 553.0	608.3	0.91	506.1	1.09	536.2	1.03	524.7	1.05
Total Hospital: Contract with:		Medi	care-certified Sv	ving Beds:		Newborn	Nursery:	
Beds Set Up & Staffed 64 Health Maintenance	Vas		verage Beds Use		0	Bassin	•	12

Beds Set Up & Staffed 64 Health Maintenance Average Beds Used 0 Yes Discharges . 2,782 Organization (HMO) Discharges 0 Total Births Inpatient Days Inpatient Days 9,184 0 Newborn Days Preferred Provider Yes Organization (PPO)

032 Aurora Lakeland Medical Center in Elkhorn

Elkhorn, WI 53121

		Beds Set Up				Average	Average
	Level of	& Staffed	Discharges &	Patient Days	Occupancy	Census	Length of Stay
Inpatient Service Area	Service*	12/31/2019	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	26	1,348	3,983	42.0%	10.9	3.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	10	119	1,265	34.7%	3.5	10.6
Hospice	2	1	72	187	51.2%	0.5	2.6
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	15	703	1,425	26.0%	3.9	2.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	422	2,324	53.1%	6.4	5.5
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

^{* 1 =} Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel		1	0	1.0
Physicians & Dentists	19	20	20.1	Radiological Services Personnel		13	8	18.0
Medical & Dental Residents	8	0	8.0	Sonographers		3	3	5.3
Dental Hygienists	0	0	0.0	Respiratory Therapists		7	1	7.3
Registered Nurses	88	44	108.4	Occupational Therapists		4	3	4.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	3	0	3.0	Physical Therapists		11	8	17.5
Ancillary Nursing Personnel	16	21	23.1	Physical Therapy Assistants/Aides		4	2	5.6
Medical Assistants	5	0	5.0	Recreational Therapists		0	1	0.7
Physician Assistants	3	0	3.0	Dietitians & Nutritionists		1	0	1.0
Nurse Practitioners	3	0	3.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		1	0	1.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals		40	26	52.4
Health Info Mgmt-Administrators/Technicians	3	4	5.6	All Other Personnel		72	32	93.0
Pharmacy Personnel	14	2	15.3		Total	343	180	429.8
Clinical Laboratory Personnel	17	5	20.5					

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

032 Aurora Lakeland Medical Center in Elkhorn

Elkhorn, WI 53121	enter in Eiknorn		All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
				2A		4		'		1 2010 10. 2010	
Selected Financial Statistics		FY 2019	Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total											
Medicare	\$110,398,702	49.5%	46.3%	1.07	50.9%	0.97	49.1%	1.01	49.1%	1.01	
Medical Assistance	\$32,672,153	14.6%	13.6%	1.07	10.1%	1.44	10.9%	1.34	14.5%	1.01	
Commercial	\$69,083,883	31.0%	35.3%	0.88	36.0%	0.86	36.4%	0.85	32.1%	0.97	
All Other	\$11,015,204	4.9%	4.8%	1.03	3.0%	1.67	3.5%	1.39	4.4%	1.13	
Deductions as % of Total Gro	ss Patient Revenue										
Medicare	\$87,095,566	39.0%	34.9%	1.12	40.8%	0.96	35.9%	1.09	38.6%	1.01	
Medical Assistance	\$24,681,881	11.1%	10.4%	1.07	8.0%	1.39	8.3%	1.34	10.8%	1.03	
Commercial	\$28,690,602	12.9%	14.7%	0.88	15.9%	0.81	14.2%	0.91	12.9%	1.00	
Charity Care	\$6,089,920	2.7%	1.0%	2.83	1.1%	2.51	1.3%	2.06	2.3%	1.19	
Bad Debt	\$3,383,506	1.5%	1.1%	1.43	1.1%	1.41	1.2%	1.23	1.8%	0.86	
All Other	\$2,922,120	1.3%	2.2%	0.61	1.4%	0.94	1.3%	0.99	1.2%	1.05	
Total Deductions	\$152,863,595	68.5%	64.2%	1.07	68.2%	1.00	62.3%	1.10	67.5%	1.01	
Other Revenue & Net Gains o											
Other Revenue as % of Tota		0.4%	5.5%	0.06	4.9%	0.07	3.2%	0.11	0.4%	0.87	
Net Gains/Losses as % of N	et Income	0.2%	13.2%	0.02	N/A	N/A	29.1%	0.01	0.1%	3.11	
Expenses as % of Total Exper	1ses										
Salary/Fringe Benefits	\$27,443,322	46.8%	44.0%	1.06	39.6%	1.18	44.1%	1.06	46.2%	1.01	
Supplies & Services	\$25,074,560	42.7%	49.2%	0.87	51.8%	0.83	47.4%	0.90	45.7%	0.94	
Capital Component	\$6,145,377	10.5%	6.8%	1.54	8.7%	1.20	8.5%	1.23	8.1%	1.29	
Fiscal Statistics											
Operating Margin (%)		16.9%	9.1%	1.86	14.3%	1.18	5.4%	3.14	15.8%	1.07	
Total Hospital Net Income (9	%)	16.9%	10.3%	1.64	12.8%	1.32	7.4%	2.28	15.8%	1.07	
Return on Equity (%)	-,	4.5%	6.0%	0.75	8.8%	0.51	4.7%	0.95	4.2%	1.06	
Current Ratio		52.0	4.7	11.05	9.4	5.52	4.8	10.90	51.2	1.02	
Days in Net Patient Account	s Receivable	53.9	64.0	0.84	48.9	1.10	49.3	1.09	55.5	0.97	
Average Payment Period		30.1	56.5	0.53	33.2	0.91	48.1	0.63	29.2	1.03	
Equity Financing (%)		97.5%	69.2%	1.41	82.0%	1.19	74.4%	1.31	97.5%	1.00	
Long-Term Debt to Equity R	atio	0.0	0.3	0.03	0.1	0.08	0.2	0.04	0.0	0.91	
Times Interest Earned		11.0	13.4	0.82	13.0	0.85	7.5	1.47	35.3	0.31	
Total Asset Turnover		0.3	0.6	0.46	0.7	0.38	0.6	0.42	0.3	0.99	
Average Age of Plant (Years	3)	7.7	12.6	0.61	9.5	0.80	10.2	0.75	7.8	0.98	
Increase (Decrease) Total N		4.4%	7.3%	0.60	4.1%	1.06	4.2%	1.03	1.7%	2.58	
Outpatient Gross Revenue (65.0%	63.3%	1.03	64.9%	1.00	72.8%	0.89	63.0%	1.03	
Net Revenue Statistics	70 St. 19101 St. 117			1.05				9.99.			
Inpatient Net Revenue per D)ischarge	\$10,552	\$16,906	0.62	\$13,299	0.79	\$11,314	0.93	\$10,310	1.02	
Inpatient Net Revenue per D		\$2,961	\$3,675	0.81	\$3,202	0.92	\$3,281	0.90	\$2,871	1.03	
Outpatient Net Revenue per		\$623	\$703	0.89	\$685	0.91	\$705	0.88	\$587	1.06	
Income State		;			Ψοσο	;		-		1.00	
		Assets			¢210 692 750	Liabilities & Fund				1 440 011	
Gross Patient Revenue (GPR) Less Deductions	\$223,169,942	Cash & Cash Equivalents			\$219,682,759	Current Liabilities			\$4,449,911		
Net Patient Revenue	\$152,863,595	Net Patient Receivables Other Receivables			\$10,388,558 Long-Term Debt \$152,726 Other Liabilities			\$2,093,862			
	\$70,306,347	Other Rece	eivables		\$152,726			<u></u>	\$29,187		
Plus Other Revenue Total Revenue	\$249,407 \$70,555,755	Land Duile	lings & Equipmen	ot (Not)	¢22 257 405	Subtotal			\$0	5,572,960	
	\$70,555,755		lings & Equipmen	it (INCL)	\$32,357,185	Hores	stricted Fund D-	lanco	<u></u>	500 400	
Less Expenses	\$58,663,259	Other Asse	:15		\$3,492,229	,229 Unrestricted Fund Balance Restricted Fund Balance			\$259,500,498		
Non-Operating Gains/Losses	\$25,500 \$11,017,006	Total Asset	•		¢266.072.457				# 000	\$0 3 072 459	
Net Income	\$11,917,996	Total Asset	5		\$266,073,457	Total	Liabilities & Fun	iu baiance	\$200	5,073,458	