

082 Columbia St Mary's Inc - Sacred Heart Rehabilitation Institute
 2025 E Newport Avenue
 Milwaukee, WI 53211
 414-961-3300

Fiscal Year: 07/01 to 06/30
 Type: Rehabilitation
 Control: Religious Organization

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

		FY 2019 vs. 2018		
Selected Utilization Statistics	FY 2019	FY 2018	Ratio	
Occupancy Rate (%)				
Rehabilitation & Physical Medicine	49.9%	42.7%	1.17	
Total Hospital	49.9%	42.7%	1.17	
Average Census (Patients)				
Rehabilitation & Physical Medicine	7.5	13.2	0.56	
Total Hospital	7.5	13.2	0.56	
Average Length of Stay (Days)				
Rehabilitation & Physical Medicine	19.0	18.4	1.03	
Total Hospital	19.0	18.4	1.03	
Outpatient Visits				
Non-Emergency Visits	14,566	9,576	1.52	
Emergency Visits	0	0	N/A	
Full-Time Equivalents (FTEs)				
Administrators	2.6	0.0	N/A	
Nurses, Licensed	7.6	14.3	0.53	
Physical Therapists	6.3	6.3	0.99	
Occupational Therapists	6.0	5.8	1.03	
All Other Personnel	28.5	20.9	1.36	
Total FTEs	51.0	47.3	1.08	
FTEs per 100 Patient Census (Adjusted)				
Administrators	20.3	0.0	N/A	
Nurses, Licensed	59.0	79.3	0.74	
Physical Therapists	48.5	35.1	1.38	
Occupational Therapists	46.5	32.5	1.43	
All Other Personnel	220.6	116.1	1.90	
Total FTEs	394.8	263.0	1.50	

Total Hospital:

Beds Set Up & Staffed 15
 Discharges 144
 Inpatient Days 2,730

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	15	144	2,730	49.9%	7.5	19.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	1	2.6	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	3	9	6.9	Occupational Therapists	2	9	6.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	4	7	6.3
Ancillary Nursing Personnel	2	5	5.7	Physical Therapy Assistants/Aides	1	1	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	2	1.5
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	2	0.7	Psychologists	0	1	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	5	18	9.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	6	0	6.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	30	55	51.0

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Milwaukee, WI 53211			FY 2019 vs. 2018		
Selected Financial Statistics		FY 2019	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue					
Medicare	\$6,778,749	28.2%	37.5%	0.75	
Medical Assistance	\$7,754,487	32.3%	33.5%	0.96	
Commercial	\$9,041,680	37.7%	28.2%	1.34	
All Other	\$431,671	1.8%	0.8%	2.18	
Deductions as % of Total Gross Patient Revenue					
Medicare	\$4,111,265	17.1%	23.7%	0.72	
Medical Assistance	\$5,465,307	22.8%	21.7%	1.05	
Commercial	\$4,394,354	18.3%	17.2%	1.06	
Charity Care	-\$25,212	-0.1%	0.0%	N/A	
Bad Debt	-\$94,853	-0.4%	-0.7%	0.60	
All Other	\$1,597,782	6.7%	0.2%	29.85	
Total Deductions	\$15,448,644	64.4%	62.2%	1.03	
Other Revenue & Net Gains or Losses					
Other Revenue as % of Total Revenue		0.0%	0.0%	N/A	
Net Gains/Losses as % of Net Income		0.0%	0.0%	N/A	
Expenses as % of Total Expenses					
Salary/Fringe Benefits	\$5,821,868	53.5%	48.8%	1.10	
Supplies & Services	\$4,933,777	45.3%	50.0%	0.91	
Capital Component	\$124,807	1.1%	1.2%	0.97	
Fiscal Statistics					
Operating Margin (%)		-27.2%	-12.4%	2.20	
Total Hospital Net Income (%)		-27.2%	-12.4%	2.20	
Return on Equity (%)		-72.8%	-40.9%	1.78	
Current Ratio		5.0	4.4	1.16	
Days in Net Patient Accounts Receivable		82.3	68.0	1.21	
Average Payment Period		19.8	21.6	0.92	
Equity Financing (%)		46.4%	47.9%	0.97	
Long-Term Debt to Equity Ratio		0.0	0.0	N/A	
Times Interest Earned		0.0	0.0	N/A	
Total Asset Turnover		2.7	3.3	0.81	
Average Age of Plant (Years)		10.0	9.9	1.01	
Increase (Decrease) Total Net Patient Revenue		-27.2%	-14.3%	1.90	
Outpatient Gross Revenue (% of Total GPR)		41.6%	33.1%	1.26	
Net Revenue Statistics					
Inpatient Net Revenue per Discharge		\$42,993	\$33,271	1.29	
Inpatient Net Revenue per Day		\$2,250	\$1,983	1.13	
Outpatient Net Revenue per Visit		\$156	\$297	0.53	
Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$24,006,587	Cash & Cash Equivalents	\$1,197	Current Liabilities	\$587,380
Less Deductions	\$15,448,644	Net Patient Receivables	\$1,929,695	Long-Term Debt	\$0
Net Patient Revenue	\$8,557,943	Other Receivables	\$47,726	Other Liabilities	\$1,126,130
Plus Other Revenue	-\$3,978			Subtotal	\$1,713,510
Total Revenue	\$8,553,965	Land, Buildings & Equipment (Net)	\$233,902		
Less Expenses	\$10,880,451	Other Assets	\$984,627	Unrestricted Fund Balance	\$1,483,637
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$0
Net Income	-\$2,326,486	Total Assets	\$3,197,147	Total Liabilities & Fund Balance	\$3,197,147