

**022 Columbus Community Hospital Inc**  
 1515 Park Ave  
 Columbus, WI 53925  
 920-623-2200

Type:           GMS - General Medical & Surgical  
 Control:       Other Not-For-Profit  
 Fiscal Year:   10/01/2002 to 09/30/2003

County:        Columbia  
 Analysis Area: Southern (1)  
 Volume Group: 3

Selected Utilization Statistics	FY 2003	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2003 vs. 2002	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2002	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	41.3%	58.2%	0.71	55.5%	0.74	38.6%	1.07	42.5%	0.97
Obstetrics	15.8%	39.8%	0.40	41.0%	0.39	22.5%	0.70	21.8%	0.73
Pediatrics	0.0%	48.9%	N/A	49.7%	N/A	10.7%	N/A	0.0%	N/A
Total Hospital	35.5%	56.2%	0.63	56.7%	0.63	33.3%	1.07	39.5%	0.90
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	10.7	31.7	0.34	31.2	0.34	7.6	1.41	11.1	0.97
Obstetrics	0.6	5.1	0.12	4.7	0.13	0.9	0.70	0.9	0.70
Pediatrics	0.0	2.0	N/A	1.7	N/A	0.1	N/A	0.0	N/A
Total Hospital	12.1	54.7	0.22	56.0	0.22	9.4	1.29	13.4	0.90
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.4	3.9	0.88	3.7	0.93	3.1	1.11	2.8	1.23
Obstetrics	2.1	2.4	0.87	2.0	1.04	2.3	0.90	2.2	0.95
Pediatrics	0.0	2.4	N/A	3.3	N/A	1.9	N/A	0.0	N/A
Total Hospital	3.2	4.5	0.72	4.5	0.72	3.1	1.04	3.1	1.04
<b>Surgical Operations</b>									
Inpatient	298	1,579	0.19	1,943	0.15	266	1.12	289	1.03
Outpatient	614	3,500	0.18	4,790	0.13	1,159	0.53	1,180	0.52
Inpatient as % of All Surgeries	32.7%	31.1%	1.05	28.9%	1.13	18.7%	1.75	19.7%	1.66
<b>Outpatient Visits</b>									
Non-Emergency Visits	19,528	78,926	0.25	110,702	0.18	25,394	0.77	23,211	0.84
Emergency Visits	3,603	14,405	0.25	14,259	0.25	5,723	0.63	3,502	1.03
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	14.7	16.5	0.89	18.5	0.80	4.6	3.20	3.2	4.60
Nurses, Licensed	44.1	164.2	0.27	168.8	0.26	41.0	1.08	54.3	0.81
Ancillary Nursing Personnel	9.5	57.5	0.16	45.8	0.21	15.2	0.62	9.9	0.95
All Other Personnel	103.8	379.9	0.27	466.9	0.22	97.9	1.06	105.9	0.98
Total FTEs	172.1	618.1	0.28	700.1	0.25	158.7	1.08	173.3	0.99
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	51.3	16.7	3.07	15.4	3.33	17.5	2.93	10.9	4.70
Nurses, Licensed	153.5	166.1	0.92	140.5	1.09	154.9	0.99	185.6	0.83
Ancillary Nursing Personnel	32.9	58.2	0.57	38.1	0.86	57.6	0.57	33.7	0.98
All Other Personnel	361.2	384.3	0.94	388.4	0.93	370.2	0.98	361.8	1.00
Total FTEs	598.9	625.4	0.96	582.4	1.03	600.2	1.00	592.0	1.01

**Total Hospital:**  
 Beds Set Up & Staffed   34  
 Discharges                1,370  
 Inpatient Days            4,409

**Contract with:**  
 Health Maintenance  
 Organization (HMO)    Yes  
 Preferred Provider  
 Organization (PPO)    Yes

**Medicare-certified Swing Beds:**  
 Beds Set Up & Staffed   7  
 Discharges               121  
 Inpatient Days           852

**Newborn Nursery:**  
 Bassinets                6  
 Total Births             98  
 Newborn Days           230

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2003	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	26	1,139	3,915	41.3%	10.7	3.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	4	111	231	15.8%	0.6	2.1
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	120	392	26.8%	1.1	3.3
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
4 = Contracted, 5 = Service Not Provided

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	12	5	14.7	Radiological Services Personnel	6	3	7.6
Physicians & Dentists	0	0	0.0	Occupational Therapists	1	0	1.0
Medical & Dental Residents	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Registered Nurses	23	30	36.1	Physical Therapists	4	4	6.1
Certified Nurse Midwives	0	0	0.0	Physical Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	3	10	8.0	Recreational Therapists	0	0	0.0
Ancillary Nursing Personnel	4	8	9.5	Psychologists	0	0	0.0
Physician Assistants	0	0	0.0	Social Workers	0	1	1.1
Nurse Practitioners	0	0	0.0	All Other Health Professionals	6	0	6.0
Medical Records Personnel	7	3	8.6	All Other Personnel	49	31	63.1
Pharmacy Personnel	1	0	1.0				
Clinical Laboratory Personnel	5	6	8.4				
				<b>Total</b>	<b>122</b>	<b>101</b>	<b>172.1</b>

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Selected Financial Statistics	FY 2003	All GMS Hospitals		Analysis Area		Volume Group		FY 2003 vs. 2002		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2002	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$12,128,279	45.5%	41.6%	1.09	38.8%	1.17	41.8%	1.09	46.4%	0.98
Medical Assistance	\$1,146,416	4.3%	9.7%	0.44	7.4%	0.58	8.5%	0.51	4.2%	1.02
Commercial	\$12,736,334	47.8%	42.4%	1.13	47.1%	1.02	44.1%	1.08	47.3%	1.01
All Other	\$620,729	2.3%	6.2%	0.38	6.8%	0.34	5.7%	0.41	2.1%	1.11
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$6,150,068	23.1%	24.8%	0.93	21.4%	1.08	21.6%	1.07	23.1%	1.00
Medical Assistance	\$1,009,270	3.8%	6.7%	0.57	4.8%	0.79	4.8%	0.79	3.5%	1.08
Commercial	\$2,762,966	10.4%	9.4%	1.10	10.5%	0.99	7.5%	1.38	10.0%	1.04
Charity Care	\$121,370	0.5%	1.1%	0.41	1.3%	0.35	0.6%	0.76	0.2%	2.28
All Other	\$0	0.0%	1.3%	N/A	1.3%	N/A	0.7%	N/A	0.0%	N/A
Total Deductions	\$10,043,674	37.7%	43.3%	0.87	39.4%	0.96	35.1%	1.07	36.8%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.5%	4.8%	0.53	8.8%	0.29	4.0%	0.63	2.1%	1.21
Net Gains/Losses as % of Net Income		19.3%	12.0%	1.61	22.3%	0.87	16.2%	1.19	1.7%	11.38
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$9,477,444	56.4%	48.0%	1.17	50.1%	1.13	50.5%	1.12	54.1%	1.04
Supplies & Services	\$5,737,472	34.1%	40.2%	0.85	38.9%	0.88	36.6%	0.93	36.7%	0.93
Capital Component	\$1,198,725	7.1%	8.7%	0.82	8.1%	0.88	9.5%	0.75	7.0%	1.02
Bad Debt	\$391,058	2.3%	3.1%	0.75	3.0%	0.78	3.4%	0.68	2.2%	1.06
<b>Fiscal Statistics</b>										
Operating Margin (%)		1.3%	6.4%	0.20	4.7%	0.27	8.9%	0.14	2.9%	0.44
Total Hospital Net Income (%)		1.6%	7.1%	0.22	6.0%	0.26	9.2%	0.17	3.0%	0.52
Return on Equity (%)		2.7%	11.2%	0.24	11.0%	0.24	13.1%	0.20	5.1%	0.52
Current Ratio		1.6	2.5	0.65	2.3	0.70	3.3	0.49	2.0	0.81
Days in Net Patient Accounts Receivable		46.8	56.1	0.83	57.9	0.81	74.2	0.63	50.5	0.93
Average Payment Period		71.9	52.7	1.36	49.1	1.46	53.3	1.35	57.3	1.26
Equity Financing (%)		59.2%	57.8%	1.02	50.4%	1.17	57.1%	1.04	58.9%	1.01
Long-Term Debt to Equity Ratio		0.4	0.5	0.75	0.7	0.54	0.5	0.75	0.4	0.94
Times Interest Earned		1.8	5.4	0.34	4.6	0.40	5.8	0.32	2.3	0.80
Total Asset Turnover		1.0	0.9	1.12	0.9	1.12	0.8	1.26	1.0	1.01
Average Age of Plant (Years)		9.5	9.6	0.99	9.9	0.96	8.8	1.08	11.1	0.85
Increase (Decrease) Total Net Patient Revenue		1.7%	10.1%	0.17	10.3%	0.17	12.2%	0.14	N/A	N/A
Outpatient Gross Revenue (% of Total GPR)		58.0%	44.7%	1.30	44.7%	1.30	64.5%	0.90	54.2%	1.07
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$4,301	\$8,772	0.49	\$9,152	0.47	\$4,913	0.88	\$4,847	0.89
Inpatient Net Revenue per Day		\$1,298	\$1,944	0.67	\$2,007	0.65	\$1,393	0.93	\$1,550	0.84
Outpatient Net Revenue per Visit		\$415	\$373	1.11	\$272	1.52	\$349	1.19	\$326	1.27

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$26,631,758	Cash & Cash Equivalents	\$1,395,065	Current Liabilities	\$3,137,331
Less Deductions	\$10,043,674	Net Patient Receivables	\$2,124,941	Long-Term Debt	\$3,766,949
Net Patient Revenue	\$16,588,084	Other Receivables	\$65,679	Other Liabilities	\$0
Plus Other Revenue	\$431,962			Subtotal	\$6,904,280
Total Revenue	\$17,020,046	Land, Buildings & Equipment (Net)	\$8,052,290	Unrestricted Fund Balance	\$10,018,173
Less Expenses	\$16,804,699	Other Assets	\$5,284,478	Restricted Fund Balance	\$1,720,340
Non-Operating Gains/Losses	\$51,656			Total Liabilities & Fund Balance	\$16,922,453
Net Income	\$267,003	Total Assets	\$16,922,453		