

027 Chippewa Valley Hospital
 1220 3rd Ave W
 Durand, WI 54736
 715-672-4211

Type: GMS - Critical Access Hospital
 Control: Religious Organization
 Fiscal Year: 01/01/2003 to 12/31/2003

County: Pepin
 Analysis Area: West Central (5A)
 Volume Group: 1

Selected Utilization Statistics	FY 2003	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2003 vs. 2002	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2002	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	15.3%	58.2%	0.26	42.8%	0.36	22.7%	0.67	18.9%	0.81
Obstetrics	0.0%	39.8%	N/A	28.2%	N/A	9.9%	N/A	2.1%	N/A
Pediatrics	0.0%	48.9%	N/A	12.6%	N/A	16.4%	N/A	0.0%	N/A
Total Hospital	15.1%	56.2%	0.27	41.5%	0.36	21.7%	0.70	16.9%	0.89
Average Census (Patients)									
Adult Medical-Surgical	3.8	31.7	0.12	14.1	0.27	3.6	1.06	4.2	0.91
Obstetrics	0.0	5.1	N/A	1.9	N/A	1.1	N/A	0.1	N/A
Pediatrics	0.0	2.0	N/A	0.1	N/A	0.5	N/A	0.0	N/A
Total Hospital	3.8	54.7	0.07	21.1	0.18	6.1	0.62	4.2	0.90
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	3.9	0.82	3.3	0.96	4.6	0.69	3.1	1.03
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.4	N/A	2.3	N/A
Pediatrics	0.0	2.4	N/A	2.1	N/A	1.8	N/A	0.0	N/A
Total Hospital	3.2	4.5	0.70	3.7	0.85	5.6	0.56	3.2	0.98
Surgical Operations									
Inpatient	26	1,579	0.02	605	0.04	39	0.67	45	0.58
Outpatient	206	3,500	0.06	1,319	0.16	156	1.32	246	0.84
Inpatient as % of All Surgeries	11.2%	31.1%	0.36	31.5%	0.36	20.1%	0.56	15.5%	0.72
Outpatient Visits									
Non-Emergency Visits	6,568	78,926	0.08	34,876	0.19	7,450	0.88	6,486	1.01
Emergency Visits	1,270	14,405	0.09	6,706	0.19	1,494	0.85	1,422	0.89
Full-Time Equivalents (FTEs)									
Administrators	1.0	16.5	0.06	8.1	0.12	2.5	0.40	4.0	0.25
Nurses, Licensed	13.3	164.2	0.08	71.4	0.19	20.2	0.66	15.1	0.88
Ancillary Nursing Personnel	6.5	57.5	0.11	28.0	0.23	8.7	0.74	6.6	0.98
All Other Personnel	54.6	379.9	0.14	162.0	0.34	40.4	1.35	52.5	1.04
Total FTEs	75.4	618.1	0.12	269.6	0.28	71.7	1.05	78.2	0.96
FTEs per 100 Patient Census (Adjusted)									
Administrators	15.5	16.7	0.93	17.8	0.87	28.7	0.54	56.0	0.28
Nurses, Licensed	206.6	166.1	1.24	156.2	1.32	232.5	0.89	211.2	0.98
Ancillary Nursing Personnel	100.4	58.2	1.73	61.2	1.64	99.9	1.01	92.3	1.09
All Other Personnel	847.0	384.3	2.20	354.3	2.39	466.1	1.82	734.8	1.15
Total FTEs	1,169.6	625.4	1.87	589.5	1.98	827.2	1.41	1,094.3	1.07

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 438
 Inpatient Days 1,380

Contract with:
 Health Maintenance Yes
 Organization (HMO)
 Preferred Provider Yes
 Organization (PPO)

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 3
 Discharges 76
 Inpatient Days 1,057

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2003	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	438	1,393	15.3%	3.8	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	1	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Radiological Services Personnel	2	1	2.9
Physicians & Dentists	0	0	0.0	Occupational Therapists	0	0	0.0
Medical & Dental Residents	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Registered Nurses	8	2	8.8	Physical Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	4	2	4.5	Recreational Therapists	0	0	0.0
Ancillary Nursing Personnel	3	6	6.5	Psychologists	0	0	0.0
Physician Assistants	0	0	0.0	Social Workers	1	0	1.0
Nurse Practitioners	0	0	0.0	All Other Health Professionals	4	0	4.0
Medical Records Personnel	3	1	3.8	All Other Personnel	31	15	38.6
Pharmacy Personnel	1	0	1.0				
Clinical Laboratory Personnel	3	1	3.4				
				Total	61	28	75.4

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Selected Financial Statistics	FY 2003	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2003 vs. 2002		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2002	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$5,240,783	47.8%	41.6%	1.15	44.0%	1.09	55.1%	0.87	46.2%	1.03
Medical Assistance	\$2,325,726	21.2%	9.7%	2.19	8.2%	2.59	10.4%	2.04	21.5%	0.99
Commercial	\$2,560,879	23.4%	42.4%	0.55	42.2%	0.55	28.7%	0.81	23.1%	1.01
All Other	\$838,144	7.6%	6.2%	1.23	5.6%	1.36	5.7%	1.34	9.3%	0.82
Deductions as % of Total Gross Patient Revenue										
Medicare	\$860,776	7.8%	24.8%	0.32	24.0%	0.33	25.4%	0.31	12.6%	0.62
Medical Assistance	\$687,257	6.3%	6.7%	0.94	5.4%	1.16	6.0%	1.04	4.7%	1.33
Commercial	\$556,150	5.1%	9.4%	0.54	6.6%	0.77	6.0%	0.85	3.2%	1.58
Charity Care	\$10,020	0.1%	1.1%	0.08	0.8%	0.11	0.4%	0.23	0.3%	0.30
All Other	\$0	0.0%	1.3%	N/A	1.1%	N/A	0.5%	N/A	0.0%	N/A
Total Deductions	\$2,114,203	19.3%	43.3%	0.45	38.0%	0.51	38.2%	0.50	20.8%	0.93
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.1%	4.8%	0.85	3.0%	1.36	1.5%	2.73	4.4%	0.93
Net Gains/Losses as % of Net Income		0.0%	12.0%	N/A	36.4%	N/A	16.9%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$5,244,036	61.2%	48.0%	1.27	52.3%	1.17	52.4%	1.17	54.5%	1.12
Supplies & Services	\$2,758,592	32.2%	40.2%	0.80	36.4%	0.88	36.8%	0.87	36.3%	0.89
Capital Component	\$581,031	6.8%	8.7%	0.78	8.1%	0.84	8.2%	0.83	6.6%	1.03
Bad Debt	-\$12,357	-0.1%	3.1%	N/A	3.2%	N/A	2.6%	N/A	2.6%	N/A
Fiscal Statistics										
Operating Margin (%)		7.1%	6.4%	1.11	9.3%	0.77	2.5%	2.85	4.8%	1.49
Total Hospital Net Income (%)		7.1%	7.1%	1.00	12.6%	0.57	3.0%	2.38	4.8%	1.49
Return on Equity (%)		883.1%	11.2%	1775.28	16.4%	1212.38	19.1%	1041.00	-70.6%	N/A
Current Ratio		3.6	2.5	1.45	2.6	1.39	1.6	2.27	3.0	1.21
Days in Net Patient Accounts Receivable		41.5	56.1	0.74	71.7	0.58	63.7	0.65	56.5	0.73
Average Payment Period		38.8	52.7	0.74	50.2	0.77	62.5	0.62	42.6	0.91
Equity Financing (%)		0.0%	57.8%	0.00	67.2%	0.00	20.8%	0.00	-9.1%	N/A
Long-Term Debt to Equity Ratio		1,829.6	0.5	3659.20	0.3	6098.67	2.1	871.24	-10.4	N/A
Times Interest Earned		5.6	5.4	1.04	11.2	0.50	3.0	1.87	4.2	1.33
Total Asset Turnover		1.3	0.9	1.48	0.8	1.66	1.3	1.02	1.3	1.02
Average Age of Plant (Years)		21.1	9.6	2.20	9.2	2.29	9.3	2.27	24.0	0.88
Increase (Decrease) Total Net Patient Revenue		6.6%	10.1%	0.65	12.0%	0.55	20.0%	0.33	N/A	N/A
Outpatient Gross Revenue (% of Total GPR)		41.4%	44.7%	0.93	53.8%	0.77	29.9%	1.38	44.2%	0.94
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$11,753	\$8,772	1.34	\$6,018	1.95	\$11,728	1.00	\$10,809	1.09
Inpatient Net Revenue per Day		\$2,479	\$1,944	1.28	\$1,550	1.60	\$1,821	1.36	\$3,603	0.69
Outpatient Net Revenue per Visit		\$359	\$373	0.96	\$375	0.96	\$301	1.19	\$387	0.93

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$10,965,532	Cash & Cash Equivalents	\$1,626,132	Current Liabilities	\$878,624
Less Deductions	\$2,114,203	Net Patient Receivables	\$1,005,313	Long-Term Debt	\$6,054,147
Net Patient Revenue	\$8,851,329	Other Receivables	\$328,437	Other Liabilities	\$0
Plus Other Revenue	\$377,905			Subtotal	\$6,932,771
Total Revenue	\$9,229,234	Land, Buildings & Equipment (Net)	\$2,983,498	Unrestricted Fund Balance	\$3,309
Less Expenses	\$8,571,302	Other Assets	\$992,700	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0	Total Assets	\$6,936,080	Total Liabilities & Fund Balance	\$6,936,080
Net Income	\$657,932				