

002 Langlade Memorial Hospital
 112 E 5th Ave
 Antigo, WI 54409
 715-623-2331

Type: GMS - General Medical & Surgical
 Control: Religious Organization
 Fiscal Year: Jan 1 to Dec 31

County: Langlade
 Analysis Area: North Central (6)
 Volume Group: 4

Selected Utilization Statistics	FY 2004	All GMS Hospitals		Analysis Area 6		Volume Group 4		FY 2004 vs. 2003	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2003	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	41.4%	59.8%	0.69	65.6%	0.63	51.5%	0.80	36.1%	1.15
Obstetrics	20.8%	40.6%	0.51	42.0%	0.50	28.9%	0.72	38.3%	0.54
Pediatrics	0.0%	50.6%	N/A	48.6%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	37.8%	56.6%	0.67	64.6%	0.59	49.3%	0.77	37.0%	1.02
Average Census (Patients)									
Adult Medical-Surgical	12.4	32.3	0.38	28.6	0.43	15.2	0.82	12.3	1.01
Obstetrics	1.7	5.4	0.31	4.2	0.40	1.8	0.93	1.5	1.09
Pediatrics	0.0	2.1	N/A	1.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	15.9	55.0	0.29	51.2	0.31	21.8	0.73	15.5	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	4.8	3.9	1.23	3.7	1.29	3.5	1.37	4.6	1.05
Obstetrics	2.4	2.4	1.02	2.5	0.98	2.3	1.06	2.4	1.00
Pediatrics	0.0	2.4	N/A	2.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.9	4.4	0.88	4.2	0.93	3.6	1.08	3.8	1.02
Surgical Operations									
Inpatient	358	1,553	0.23	1,670	0.21	564	0.63	305	1.17
Outpatient	1,103	3,651	0.30	1,941	0.57	2,370	0.47	1,182	0.93
Inpatient as % of All Surgeries	24.5%	29.9%	0.82	46.2%	0.53	19.2%	1.28	20.5%	1.19
Outpatient Visits									
Non-Emergency Visits	38,172	80,062	0.48	53,799	0.71	45,731	0.83	41,115	0.93
Emergency Visits	10,764	14,837	0.73	11,491	0.94	11,202	0.96	11,013	0.98
Full-Time Equivalents (FTEs)									
Administrators	5.0	17.5	0.29	13.1	0.38	8.2	0.61	5.0	1.00
Nurses, Licensed	83.3	168.8	0.49	150.1	0.55	80.2	1.04	80.2	1.04
Ancillary Nursing Personnel	36.8	34.3	1.07	39.3	0.94	17.4	2.11	75.5	0.49
All Other Personnel	219.2	405.3	0.54	375.5	0.58	219.2	1.00	211.1	1.04
Total FTEs	344.2	626.0	0.55	578.1	0.60	325.1	1.06	371.7	0.93
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.5	17.4	0.49	14.4	0.59	14.6	0.58	8.2	1.04
Nurses, Licensed	142.0	167.9	0.85	164.6	0.86	143.6	0.99	131.4	1.08
Ancillary Nursing Personnel	62.7	34.2	1.83	43.1	1.45	31.2	2.01	123.7	0.51
All Other Personnel	373.7	403.1	0.93	411.5	0.91	392.2	0.95	346.0	1.08
Total FTEs	586.9	622.6	0.94	633.6	0.93	581.6	1.01	609.3	0.96

Total Hospital:
 Beds Set Up & Staffed 42
 Discharges 1,495
 Inpatient Days 5,814

Contract with:
 Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 2
 Discharges 58
 Inpatient Days 359

Newborn Nursery:
 Bassinets 8
 Total Births 232
 Newborn Days 497

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed Dec 31, 2004	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	30	951	4,546	41.4%	12.4	4.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	250	610	20.8%	1.7	2.4
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	294	658	44.9%	1.8	2.2
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Radiological Services Personnel	16	4	18.5
Physicians & Dentists	3	2	4.0	Respiratory Therapists	6	0	6.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	2	2	3.6
Registered Nurses	56	53	80.3	Occupational Therapy Assistants/Aides	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	5	0	5.0
Licensed Practical Nurses	3	0	3.0	Physical Therapy Assistants/Aides	4	1	4.8
Ancillary Nursing Personnel	19	35	36.8	Recreational Therapists	1	0	1.0
Physician Assistants	4	0	4.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	9	6	13.9	Social Workers	1	0	1.0
Pharmacy Personnel	4	1	4.8	All Other Health Professionals	20	13	25.6
Clinical Laboratory Personnel	11	5	13.9	All Other Personnel	79	46	104.5
Surgical Personnel	4	2	5.9	Total	255	170	344.2

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Selected Financial Statistics	FY 2004	All GMS Hospitals		Analysis Area		Volume Group		FY 2004 vs. 2003		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2003	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$29,510,423	45.2%	41.6%	1.09	48.3%	0.94	45.7%	0.99	46.0%	0.98
Medical Assistance	\$8,473,462	13.0%	10.2%	1.27	9.3%	1.40	9.1%	1.43	12.2%	1.06
Commercial	\$23,749,499	36.4%	41.9%	0.87	37.6%	0.97	39.0%	0.93	36.1%	1.01
All Other	\$3,572,658	5.5%	6.2%	0.88	4.8%	1.14	6.1%	0.90	5.7%	0.97
Deductions as % of Total Gross Patient Revenue										
Medicare	\$16,882,739	25.9%	25.3%	1.02	26.4%	0.98	28.5%	0.91	24.8%	1.04
Medical Assistance	\$6,364,862	9.7%	7.5%	1.30	6.2%	1.57	6.8%	1.43	8.2%	1.19
Commercial	\$2,262,671	3.5%	9.6%	0.36	3.5%	0.99	6.4%	0.54	2.4%	1.44
Charity Care	\$865,806	1.3%	1.1%	1.21	1.7%	0.78	0.9%	1.47	2.3%	0.57
All Other	\$836,983	1.3%	1.3%	0.99	0.5%	2.56	0.7%	1.83	1.3%	1.02
Total Deductions	\$27,213,061	41.7%	44.8%	0.93	38.3%	1.09	43.3%	0.96	39.0%	1.07
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.8%	4.5%	1.08	3.1%	1.56	3.7%	1.31	6.6%	0.73
Net Gains/Losses as % of Net Income		2.9%	15.4%	0.19	N/A	N/A	13.5%	0.21	-28.2%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$20,560,666	52.3%	48.4%	1.08	49.7%	1.05	53.6%	0.98	55.0%	0.95
Supplies & Services	\$13,294,603	33.8%	39.5%	0.86	38.3%	0.88	33.0%	1.03	32.9%	1.03
Capital Component	\$3,697,447	9.4%	8.8%	1.07	9.0%	1.05	9.4%	1.00	9.6%	0.98
Bad Debt	\$1,725,495	4.4%	3.4%	1.29	2.9%	1.51	4.0%	1.10	2.6%	1.68
Fiscal Statistics										
Operating Margin (%)		1.9%	6.5%	0.29	7.9%	0.24	6.6%	0.29	-0.6%	N/A
Total Hospital Net Income (%)		1.9%	7.6%	0.26	7.9%	0.25	7.6%	0.26	-0.5%	N/A
Return on Equity (%)		6.1%	11.5%	0.53	11.9%	0.51	10.2%	0.59	-1.5%	N/A
Current Ratio		2.3	2.6	0.90	2.2	1.06	3.7	0.63	2.1	1.10
Days in Net Patient Accounts Receivable		46.6	52.8	0.88	54.7	0.85	53.2	0.88	61.8	0.75
Average Payment Period		46.8	53.7	0.87	55.6	0.84	57.9	0.81	48.7	0.96
Equity Financing (%)		38.8%	57.5%	0.68	61.4%	0.63	58.9%	0.66	36.9%	1.05
Long-Term Debt to Equity Ratio		1.1	0.5	2.22	0.4	2.77	0.3	3.70	1.2	0.89
Times Interest Earned		1.9	6.2	0.31	6.8	0.28	5.1	0.37	0.8	2.50
Total Asset Turnover		1.2	0.9	1.34	0.9	1.34	0.8	1.51	1.2	1.05
Average Age of Plant (Years)		8.6	9.1	0.94	9.7	0.88	9.1	0.94	9.0	0.95
Increase (Decrease) Total Net Patient Revenue		8.3%	9.1%	0.91	8.4%	0.99	7.8%	1.06	8.5%	0.98
Outpatient Gross Revenue (% of Total GPR)		72.9%	45.3%	1.61	41.3%	1.77	60.9%	1.20	74.5%	0.98
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$6,879	\$9,256	0.74	\$8,908	0.77	\$6,142	1.12	\$6,235	1.10
Inpatient Net Revenue per Day		\$1,730	\$2,088	0.83	\$2,101	0.82	\$1,682	1.03	\$1,531	1.13
Outpatient Net Revenue per Visit		\$559	\$404	1.38	\$444	1.26	\$395	1.42	\$486	1.15

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$65,306,042	Cash & Cash Equivalents	\$5,031,161	Current Liabilities	\$4,768,428
Less Deductions	\$27,213,061	Net Patient Receivables	\$4,847,224	Long-Term Debt	\$14,247,359
Net Patient Revenue	\$38,092,981	Other Receivables	\$123,130	Other Liabilities	\$1,214,782
Plus Other Revenue	\$1,941,445			Subtotal	\$20,230,569
Total Revenue	\$40,034,426	Land, Buildings & Equipment (Net)	\$20,374,985	Unrestricted Fund Balance	\$12,844,806
Less Expenses	\$39,278,211	Other Assets	\$2,698,875	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$22,457			Total Liabilities & Fund Balance	\$33,075,375
Net Income	\$778,672	Total Assets	\$33,075,375		