

022 Columbus Community Hospital Inc
 1515 Park Ave
 Columbus, WI 53925
 920-623-2200

Type: GMS - Critical Access Hospital
 Control: Other Not-For-Profit
 Fiscal Year: Oct 1 to Sep 30

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 3

| Selected Utilization Statistics | FY 2004 | All GMS Hospitals | | Analysis Area 1 | | Volume Group 3 | | FY 2004 vs. 2003 | |
|---|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|-------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2003 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 37.4% | 59.8% | 0.62 | 56.0% | 0.67 | 42.6% | 0.88 | 41.3% | 0.91 |
| Obstetrics | 21.7% | 40.6% | 0.53 | 42.5% | 0.51 | 28.5% | 0.76 | 15.8% | 1.37 |
| Pediatrics | 0.0% | 50.6% | N/A | 49.0% | N/A | 16.2% | N/A | 0.0% | N/A |
| Total Hospital | 32.4% | 56.6% | 0.57 | 56.4% | 0.58 | 39.1% | 0.83 | 35.5% | 0.91 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 9.3 | 32.3 | 0.29 | 30.9 | 0.30 | 7.4 | 1.26 | 10.7 | 0.87 |
| Obstetrics | 0.9 | 5.4 | 0.16 | 5.0 | 0.17 | 1.1 | 0.79 | 0.6 | 1.37 |
| Pediatrics | 0.0 | 2.1 | N/A | 1.8 | N/A | 0.1 | N/A | 0.0 | N/A |
| Total Hospital | 10.7 | 55.0 | 0.19 | 55.0 | 0.19 | 9.8 | 1.09 | 12.1 | 0.89 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 3.1 | 3.9 | 0.79 | 3.6 | 0.86 | 3.1 | 0.99 | 3.4 | 0.90 |
| Obstetrics | 2.5 | 2.4 | 1.03 | 2.0 | 1.24 | 2.3 | 1.08 | 2.1 | 1.19 |
| Pediatrics | 0.0 | 2.4 | N/A | 3.3 | N/A | 1.7 | N/A | 0.0 | N/A |
| Total Hospital | 2.7 | 4.4 | 0.62 | 4.4 | 0.62 | 3.0 | 0.92 | 3.2 | 0.85 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 291 | 1,553 | 0.19 | 1,617 | 0.18 | 276 | 1.05 | 298 | 0.98 |
| Outpatient | 612 | 3,651 | 0.17 | 5,045 | 0.12 | 926 | 0.66 | 614 | 1.00 |
| Inpatient as % of All Surgeries | 32.2% | 29.9% | 1.08 | 24.3% | 1.33 | 22.9% | 1.41 | 32.7% | 0.99 |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 21,037 | 80,062 | 0.26 | 119,084 | 0.18 | 27,483 | 0.77 | 19,528 | 1.08 |
| Emergency Visits | 3,861 | 14,837 | 0.26 | 14,741 | 0.26 | 6,024 | 0.64 | 3,603 | 1.07 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 12.2 | 17.5 | 0.70 | 14.3 | 0.85 | 4.6 | 2.65 | 14.7 | 0.83 |
| Nurses, Licensed | 53.3 | 168.8 | 0.32 | 183.2 | 0.29 | 45.1 | 1.18 | 44.1 | 1.21 |
| Ancillary Nursing Personnel | 9.2 | 34.3 | 0.27 | 30.8 | 0.30 | 10.0 | 0.92 | 9.5 | 0.98 |
| All Other Personnel | 107.3 | 405.3 | 0.26 | 504.1 | 0.21 | 109.0 | 0.98 | 103.8 | 1.03 |
| Total FTEs | 182.0 | 626.0 | 0.29 | 732.4 | 0.25 | 168.7 | 1.08 | 172.1 | 1.06 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 45.8 | 17.4 | 2.63 | 12.3 | 3.73 | 16.7 | 2.74 | 51.3 | 0.89 |
| Nurses, Licensed | 200.3 | 167.9 | 1.19 | 157.3 | 1.27 | 164.6 | 1.22 | 153.5 | 1.30 |
| Ancillary Nursing Personnel | 34.7 | 34.2 | 1.01 | 26.4 | 1.31 | 36.5 | 0.95 | 32.9 | 1.05 |
| All Other Personnel | 403.1 | 403.1 | 1.00 | 432.8 | 0.93 | 397.9 | 1.01 | 361.2 | 1.12 |
| Total FTEs | 683.8 | 622.6 | 1.10 | 628.8 | 1.09 | 615.7 | 1.11 | 598.9 | 1.14 |

Total Hospital:

Beds Set Up & Staffed 33
 Discharges 1,426
 Inpatient Days 3,917

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Beds Set Up & Staffed 7
 Discharges 120
 Inpatient Days 702

Newborn Nursery:

Bassinets 6
 Total Births 134
 Newborn Days 263

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| Inpatient Service Area | Level of Service* | Beds Set Up & Staffed Sep 30, 2004 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| General Medical-Surgical | | | | | | | |
| Adult Medical-Surgical, Acute | 1 | 25 | 1,110 | 3,419 | 37.4% | 9.3 | 3.1 |
| Orthopedic | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | 1 | 4 | 128 | 317 | 21.7% | 0.9 | 2.5 |
| Psychiatric | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| ICU/CCU | | | | | | | |
| Medical-Surgical Intensive Care | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Cardiac Intensive Unit | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | 1 | 4 | 106 | 345 | 23.6% | 0.9 | 3.3 |
| Step-Down (Special Care) | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|------------------|------------------|------------|---------------------------------------|------------------|------------------|--------------|
| Administrators/Assistant Administrators | 12 | 1 | 12.2 | Radiological Services Personnel | 6 | 5 | 10.1 |
| Physicians & Dentists | 0 | 0 | 0.0 | Respiratory Therapists | 2 | 2 | 3.4 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Occupational Therapists | 1 | 0 | 1.0 |
| Registered Nurses | 28 | 35 | 45.1 | Occupational Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Physical Therapists | 1 | 3 | 2.3 |
| Licensed Practical Nurses | 3 | 8 | 8.2 | Physical Therapy Assistants/Aides | 1 | 1 | 1.0 |
| Ancillary Nursing Personnel | 6 | 5 | 9.2 | Recreational Therapists | 0 | 0 | 0.0 |
| Physician Assistants | 0 | 0 | 0.0 | Dietitians & Nutritionists | 1 | 1 | 1.9 |
| Nurse Practitioners | 0 | 0 | 0.0 | Psychologists | 0 | 0 | 0.0 |
| Medical Records Personnel | 6 | 3 | 7.6 | Social Workers | 0 | 1 | 0.9 |
| Pharmacy Personnel | 1 | 0 | 1.0 | All Other Health Professionals | 0 | 1 | 0.7 |
| Clinical Laboratory Personnel | 5 | 6 | 9.1 | All Other Personnel | 48 | 42 | 66.1 |
| Surgical Personnel | 1 | 1 | 2.3 | Total | 122 | 115 | 182.0 |

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| Selected Financial Statistics | FY 2004 | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2004 vs. 2003 | | |
|--|--------------|-------------------|---------|---------------|---------|--------------|---------|------------------|---------|------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2003 | Ratio | |
| Gross Revenue as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$13,224,815 | 45.0% | 41.6% | 1.08 | 39.2% | 1.15 | 42.2% | 1.07 | 45.5% | 0.99 |
| Medical Assistance | \$1,312,531 | 4.5% | 10.2% | 0.44 | 8.0% | 0.56 | 8.2% | 0.54 | 4.3% | 1.04 |
| Commercial | \$13,681,700 | 46.5% | 41.9% | 1.11 | 46.2% | 1.01 | 43.6% | 1.07 | 47.8% | 0.97 |
| All Other | \$1,185,568 | 4.0% | 6.2% | 0.65 | 6.7% | 0.60 | 6.0% | 0.67 | 2.3% | 1.73 |
| Deductions as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$6,931,467 | 23.6% | 25.3% | 0.93 | 22.3% | 1.06 | 20.8% | 1.13 | 23.1% | 1.02 |
| Medical Assistance | \$1,287,322 | 4.4% | 7.5% | 0.58 | 5.7% | 0.77 | 5.6% | 0.78 | 3.8% | 1.16 |
| Commercial | \$3,115,700 | 10.6% | 9.6% | 1.10 | 11.2% | 0.95 | 8.5% | 1.25 | 10.4% | 1.02 |
| Charity Care | \$138,330 | 0.5% | 1.1% | 0.43 | 1.4% | 0.34 | 0.7% | 0.67 | 0.5% | 1.03 |
| All Other | \$0 | 0.0% | 1.3% | N/A | 1.6% | N/A | 0.6% | N/A | 0.0% | N/A |
| Total Deductions | \$11,472,819 | 39.0% | 44.8% | 0.87 | 42.2% | 0.92 | 36.3% | 1.07 | 37.7% | 1.03 |
| Other Revenue & Net Gains or Losses | | | | | | | | | | |
| Other Revenue as % of Total Revenue | | 3.8% | 4.5% | 0.85 | 8.7% | 0.44 | 4.3% | 0.89 | 2.5% | 1.50 |
| Net Gains/Losses as % of Net Income | | 15.1% | 15.4% | 0.98 | 24.8% | 0.61 | 25.5% | 0.59 | 19.3% | 0.78 |
| Expenses as % of Total Expenses | | | | | | | | | | |
| Salary/Fringe Benefits | \$10,088,351 | 55.8% | 48.4% | 1.15 | 50.4% | 1.11 | 50.4% | 1.11 | 56.4% | 0.99 |
| Supplies & Services | \$6,130,280 | 33.9% | 39.5% | 0.86 | 38.4% | 0.88 | 35.7% | 0.95 | 34.1% | 0.99 |
| Capital Component | \$1,313,988 | 7.3% | 8.8% | 0.83 | 8.2% | 0.89 | 10.1% | 0.72 | 7.1% | 1.02 |
| Bad Debt | \$537,711 | 3.0% | 3.4% | 0.88 | 2.9% | 1.03 | 3.8% | 0.78 | 2.3% | 1.28 |
| Fiscal Statistics | | | | | | | | | | |
| Operating Margin (%) | | 3.1% | 6.5% | 0.47 | 5.8% | 0.53 | 6.1% | 0.50 | 1.3% | 2.42 |
| Total Hospital Net Income (%) | | 3.6% | 7.6% | 0.47 | 7.6% | 0.47 | 8.1% | 0.44 | 1.6% | 2.30 |
| Return on Equity (%) | | 5.6% | 11.5% | 0.49 | 14.3% | 0.39 | 10.0% | 0.56 | 2.7% | 2.10 |
| Current Ratio | | 1.4 | 2.6 | 0.52 | 2.3 | 0.59 | 3.3 | 0.41 | 1.6 | 0.84 |
| Days in Net Patient Accounts Receivable | | 59.5 | 52.8 | 1.13 | 55.4 | 1.07 | 62.2 | 0.96 | 46.8 | 1.27 |
| Average Payment Period | | 85.7 | 53.7 | 1.60 | 50.0 | 1.71 | 57.8 | 1.48 | 71.9 | 1.19 |
| Equity Financing (%) | | 52.9% | 57.5% | 0.92 | 48.1% | 1.10 | 56.2% | 0.94 | 59.2% | 0.89 |
| Long-Term Debt to Equity Ratio | | 0.6 | 0.5 | 1.12 | 0.7 | 0.80 | 0.5 | 1.12 | 0.4 | 1.49 |
| Times Interest Earned | | 3.9 | 6.2 | 0.63 | 6.0 | 0.65 | 5.1 | 0.77 | 1.8 | 2.12 |
| Total Asset Turnover | | 0.8 | 0.9 | 0.91 | 0.9 | 0.91 | 0.7 | 1.17 | 1.0 | 0.81 |
| Average Age of Plant (Years) | | 8.1 | 9.1 | 0.89 | 9.5 | 0.85 | 8.0 | 1.01 | 9.5 | 0.85 |
| Increase (Decrease) Total Net Patient Revenue | | 8.6% | 9.1% | 0.95 | 9.7% | 0.89 | 11.2% | 0.77 | 1.7% | 4.95 |
| Outpatient Gross Revenue (% of Total GPR) | | 59.8% | 45.3% | 1.32 | 45.1% | 1.33 | 64.1% | 0.93 | 58.0% | 1.03 |
| Net Revenue Statistics | | | | | | | | | | |
| Inpatient Net Revenue per Discharge | | \$4,513 | \$9,256 | 0.49 | \$9,628 | 0.47 | \$5,378 | 0.84 | \$4,301 | 1.05 |
| Inpatient Net Revenue per Day | | \$1,516 | \$2,088 | 0.73 | \$2,198 | 0.69 | \$1,577 | 0.96 | \$1,298 | 1.17 |
| Outpatient Net Revenue per Visit | | \$429 | \$404 | 1.06 | \$284 | 1.51 | \$353 | 1.22 | \$415 | 1.04 |

| Income Statement | | Assets | | Liabilities & Fund Balances | |
|-----------------------------|--------------|-----------------------------------|--------------|----------------------------------|--------------|
| Gross Patient Revenue (GPR) | \$29,404,614 | Cash & Cash Equivalents | \$1,542,639 | Current Liabilities | \$3,983,394 |
| Less Deductions | \$11,472,819 | Net Patient Receivables | \$2,916,519 | Long-Term Debt | \$6,729,572 |
| Net Patient Revenue | \$17,931,795 | Other Receivables | \$40,539 | Other Liabilities | \$0 |
| Plus Other Revenue | \$710,177 | | | Subtotal | \$10,712,966 |
| Total Revenue | \$18,641,972 | Land, Buildings & Equipment (Net) | \$13,940,728 | Unrestricted Fund Balance | \$12,032,767 |
| Less Expenses | \$18,070,330 | Other Assets | \$4,305,308 | Restricted Fund Balance | \$581,097 |
| Non-Operating Gains/Losses | \$101,838 | | | Total Liabilities & Fund Balance | \$22,745,733 |
| Net Income | \$673,480 | Total Assets | \$22,745,733 | | |