

**002 Langlade Memorial Hospital**  
 112 E 5th Ave  
 Antigo, WI 54409  
 715-623-2331

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Religious Organization

County: Langlade  
 Analysis Area: North Central (6)  
 Volume Group: 5

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 6		Volume Group 5		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	63.2%	59.1%	1.07	64.6%	0.98	52.4%	1.21	41.4%	1.53
Obstetrics	27.7%	41.6%	0.67	44.7%	0.62	32.6%	0.85	20.8%	1.33
Pediatrics	0.0%	54.2%	N/A	51.9%	N/A	14.9%	N/A	0.0%	N/A
Total Hospital	51.4%	57.7%	0.89	65.0%	0.79	50.8%	1.01	37.8%	1.36
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	9.5	31.3	0.30	28.1	0.34	24.2	0.39	12.4	0.76
Obstetrics	1.7	5.4	0.31	3.9	0.43	3.5	0.48	1.7	1.00
Pediatrics	0.0	2.2	N/A	1.3	N/A	0.3	N/A	0.0	N/A
Total Hospital	12.9	54.6	0.24	50.5	0.25	39.9	0.32	15.9	0.81
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.6	3.7	0.97	3.6	1.00	3.5	1.03	4.8	0.75
Obstetrics	2.4	2.4	1.00	2.4	1.00	2.3	1.04	2.4	0.98
Pediatrics	0.0	2.5	N/A	2.9	N/A	2.3	N/A	0.0	N/A
Total Hospital	3.3	4.3	0.77	4.1	0.81	3.7	0.90	3.9	0.86
<b>Surgical Operations</b>									
Inpatient	344	1,644	0.21	1,607	0.21	1,115	0.31	358	0.96
Outpatient	1,260	3,777	0.33	1,953	0.65	3,173	0.40	1,103	1.14
Inpatient as % of All Surgeries	21.4%	30.3%	0.71	45.1%	0.48	26.0%	0.82	24.5%	0.88
<b>Outpatient Visits</b>									
Non-Emergency Visits	39,582	84,436	0.47	62,812	0.63	72,860	0.54	38,172	1.04
Emergency Visits	11,008	15,777	0.70	12,497	0.88	18,144	0.61	10,764	1.02
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	5.0	17.4	0.29	14.3	0.35	14.7	0.34	5.0	1.00
Nurses, Licensed	83.2	173.6	0.48	153.2	0.54	132.6	0.63	83.3	1.00
Ancillary Nursing Personnel	36.6	34.8	1.05	38.8	0.94	23.1	1.59	36.8	1.00
All Other Personnel	224.8	410.2	0.55	383.1	0.59	345.3	0.65	219.2	1.03
Total FTEs	349.6	636.0	0.55	589.4	0.59	516.3	0.68	344.2	1.02
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	8.0	17.1	0.47	15.2	0.52	15.1	0.53	8.5	0.93
Nurses, Licensed	132.6	170.3	0.78	163.0	0.81	136.6	0.97	142.0	0.93
Ancillary Nursing Personnel	58.4	34.1	1.71	41.3	1.41	23.8	2.45	62.7	0.93
All Other Personnel	358.4	402.4	0.89	407.5	0.88	355.6	1.01	373.7	0.96
Total FTEs	557.4	623.8	0.89	627.0	0.89	531.6	1.05	586.9	0.95

**Total Hospital:**  
 Beds Set Up & Staffed 25  
 Discharges 1,408  
 Inpatient Days 4,691

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Beds Set Up & Staffed 1  
 Discharges 30  
 Inpatient Days 209

**Newborn Nursery:**  
 Bassinets 8  
 Total Births 198  
 Newborn Days 424

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	15	964	3,459	63.2%	9.5	3.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	6	253	607	27.7%	1.7	2.4
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	191	625	42.8%	1.7	3.3
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
4 = Contracted, 5 = Service Not Provided

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Radiological Services Personnel	16	5	18.9
Physicians & Dentists	3	2	4.2	Respiratory Therapists	7	0	7.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	3	3.1
Registered Nurses	56	51	80.4	Occupational Therapy Assistants/Aides	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	4	0	4.0
Licensed Practical Nurses	2	1	2.8	Physical Therapy Assistants/Aides	4	1	4.8
Ancillary Nursing Personnel	15	40	36.6	Recreational Therapists	1	0	1.0
Physician Assistants	4	0	4.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	9	6	13.8	Social Workers	1	0	1.0
Pharmacy Personnel	4	1	4.6	All Other Health Professionals	24	18	31.6
Clinical Laboratory Personnel	11	6	14.3	All Other Personnel	79	43	102.9
Surgical Personnel	4	3	6.6	<b>Total</b>	<b>253</b>	<b>180</b>	<b>349.6</b>

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$31,326,419	45.8%	41.4%	1.11	48.5%	0.94	42.6%	1.07	45.2%	1.01
Medical Assistance	\$9,096,882	13.3%	10.2%	1.30	9.4%	1.41	10.3%	1.29	13.0%	1.02
Commercial	\$23,759,828	34.7%	41.7%	0.83	37.0%	0.94	39.0%	0.89	36.4%	0.95
All Other	\$4,273,748	6.2%	6.8%	0.92	5.1%	1.22	8.1%	0.77	5.5%	1.14
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$16,450,466	24.0%	25.3%	0.95	27.2%	0.88	26.7%	0.90	25.9%	0.93
Medical Assistance	\$6,229,441	9.1%	7.7%	1.18	6.6%	1.38	8.0%	1.14	9.7%	0.93
Commercial	\$2,176,467	3.2%	9.7%	0.33	3.9%	0.82	7.7%	0.41	3.5%	0.92
Charity Care	\$646,489	0.9%	1.5%	0.63	1.7%	0.56	1.5%	0.63	1.3%	0.71
All Other	\$1,134,634	1.7%	1.5%	1.10	0.8%	2.07	2.0%	0.83	1.3%	1.29
Total Deductions	\$26,637,497	38.9%	45.7%	0.85	40.2%	0.97	46.0%	0.85	41.7%	0.93
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		4.8%	4.4%	1.10	3.1%	1.56	4.2%	1.15	4.8%	0.99
Net Gains/Losses as % of Net Income		8.9%	12.3%	0.72	N/A	N/A	13.3%	0.67	2.9%	3.08
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$21,155,002	51.8%	47.5%	1.09	49.3%	1.05	50.5%	1.03	52.3%	0.99
Supplies & Services	\$13,912,787	34.1%	40.2%	0.85	39.0%	0.87	35.3%	0.96	33.8%	1.01
Capital Component	\$3,616,140	8.9%	8.7%	1.02	9.0%	0.98	9.9%	0.89	9.4%	0.94
Bad Debt	\$2,165,148	5.3%	3.6%	1.47	2.7%	1.96	4.2%	1.26	4.4%	1.21
<b>Fiscal Statistics</b>										
Operating Margin (%)		7.0%	7.6%	0.93	7.6%	0.93	6.1%	1.15	1.9%	3.72
Total Hospital Net Income (%)		7.7%	8.6%	0.89	7.5%	1.02	6.9%	1.11	1.9%	3.94
Return on Equity (%)		9.3%	7.2%	1.29	6.6%	1.41	5.5%	1.69	2.4%	3.96
Current Ratio		2.5	2.8	0.88	2.3	1.07	3.0	0.82	2.3	1.05
Days in Net Patient Accounts Receivable		47.7	51.2	0.93	57.8	0.83	54.4	0.88	46.6	1.02
Average Payment Period		56.9	53.8	1.06	56.3	1.01	51.2	1.11	46.8	1.22
Equity Financing (%)		44.1%	58.5%	0.75	61.3%	0.72	58.6%	0.75	38.8%	1.14
Long-Term Debt to Equity Ratio		0.8	0.4	2.10	0.4	2.10	0.4	2.10	1.1	0.76
Times Interest Earned		5.3	6.9	0.76	6.1	0.86	5.1	1.03	1.9	2.78
Total Asset Turnover		1.2	0.8	1.51	0.9	1.34	0.8	1.51	1.2	1.00
Average Age of Plant (Years)		9.4	9.1	1.03	10.1	0.93	8.9	1.05	8.6	1.10
Increase (Decrease) Total Net Patient Revenue		9.8%	9.1%	1.07	7.2%	1.36	7.0%	1.40	8.3%	1.18
Outpatient Gross Revenue (% of Total GPR)		79.6%	46.6%	1.71	43.8%	1.82	59.0%	1.35	72.9%	1.09
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$5,470	\$9,724	0.56	\$8,975	0.61	\$6,453	0.85	\$6,879	0.80
Inpatient Net Revenue per Day		\$1,598	\$2,239	0.71	\$2,172	0.74	\$1,721	0.93	\$1,730	0.92
Outpatient Net Revenue per Visit		\$670	\$430	1.56	\$446	1.50	\$445	1.51	\$559	1.20

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$68,456,877	Cash & Cash Equivalents	\$8,082,496	Current Liabilities	\$6,053,464
Less Deductions	\$26,637,497	Net Patient Receivables	\$5,467,736	Long-Term Debt	\$13,488,410
Net Patient Revenue	\$41,819,380	Other Receivables	\$63,884	Other Liabilities	\$816,894
Plus Other Revenue	\$2,119,927			Subtotal	\$20,358,768
Total Revenue	\$43,939,307	Land, Buildings & Equipment (Net)	\$19,275,719	Unrestricted Fund Balance	\$16,049,437
Less Expenses	\$40,849,077	Other Assets	\$3,518,370	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$300,728			Total Liabilities & Fund Balance	\$36,408,205
Net Income	\$3,390,958	Total Assets	\$36,408,205		