

008 St Clare Hospital and Health Services
 707 14th St
 Baraboo, WI 53913
 608-356-1400

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Sauk
 Analysis Area: Southern (1)
 Volume Group: 4

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	36.1%	59.1%	0.61	56.2%	0.64	56.3%	0.64	38.3%	0.94
Obstetrics	22.6%	41.6%	0.54	43.2%	0.52	34.4%	0.66	21.3%	1.06
Pediatrics	0.0%	54.2%	N/A	50.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	29.7%	57.7%	0.52	56.1%	0.53	51.2%	0.58	40.1%	0.74
Average Census (Patients)									
Adult Medical-Surgical	17.3	31.3	0.55	30.5	0.57	13.1	1.32	18.4	0.94
Obstetrics	2.3	5.4	0.42	5.3	0.43	1.6	1.41	2.1	1.06
Pediatrics	0.0	2.2	N/A	1.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	29.7	54.6	0.54	54.7	0.54	18.1	1.64	30.9	0.96
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	3.7	0.94	3.5	1.00	3.2	1.09	3.5	1.00
Obstetrics	2.5	2.4	1.04	1.9	1.32	2.2	1.14	2.4	1.06
Pediatrics	0.0	2.5	N/A	3.2	N/A	2.4	N/A	0.0	N/A
Total Hospital	3.7	4.3	0.87	4.2	0.89	3.4	1.10	3.8	0.99
Surgical Operations									
Inpatient	546	1,644	0.33	1,676	0.33	526	1.04	555	0.98
Outpatient	1,951	3,777	0.52	5,339	0.37	1,989	0.98	1,970	0.99
Inpatient as % of All Surgeries	21.9%	30.3%	0.72	23.9%	0.91	20.9%	1.05	22.0%	0.99
Outpatient Visits									
Non-Emergency Visits	42,718	84,436	0.51	127,197	0.34	48,393	0.88	15,622	2.73
Emergency Visits	24,501	15,777	1.55	15,798	1.55	10,360	2.36	21,937	1.12
Full-Time Equivalents (FTEs)									
Administrators	30.4	17.4	1.75	14.0	2.17	7.6	4.00	28.7	1.06
Nurses, Licensed	83.2	173.6	0.48	191.2	0.43	69.2	1.20	76.1	1.09
Ancillary Nursing Personnel	4.5	34.8	0.13	30.6	0.15	15.5	0.29	3.8	1.19
All Other Personnel	234.0	410.2	0.57	521.0	0.45	193.4	1.21	229.0	1.02
Total FTEs	352.0	636.0	0.55	757.3	0.46	285.7	1.23	337.6	1.04
FTEs per 100 Patient Census (Adjusted)									
Administrators	41.5	17.1	2.43	11.8	3.52	15.6	2.66	39.5	1.05
Nurses, Licensed	113.5	170.3	0.67	161.3	0.70	141.7	0.80	104.6	1.09
Ancillary Nursing Personnel	6.1	34.1	0.18	25.8	0.24	31.8	0.19	5.2	1.18
All Other Personnel	319.5	402.4	0.79	440.0	0.73	396.4	0.81	314.5	1.02
Total FTEs	480.6	623.8	0.77	638.9	0.75	585.4	0.82	463.8	1.04

Total Hospital:
 Beds Set Up & Staffed 100
 Discharges 2,908
 Inpatient Days 10,851

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 8
 Total Births 289
 Newborn Days 578

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	48	1,809	6,324	36.1%	17.3	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	0	320	706	0.0%	1.9	2.2
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	10	329	824	22.6%	2.3	2.5
Psychiatric	1	10	144	1,568	43.0%	4.3	10.9
Alcoholism/chemical dependency	1	6	171	1,090	49.8%	3.0	6.4
ICU/CCU							
Medical-Surgical Intensive Care	1	3	134	265	24.2%	0.7	2.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	30	1	30.4	Radiological Services Personnel	9	5	11.9
Physicians & Dentists	3	4	4.2	Respiratory Therapists	3	0	3.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	4	2.3
Registered Nurses	48	55	73.4	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	2	5	2.3
Licensed Practical Nurses	5	10	9.1	Physical Therapy Assistants/Aides	1	2	1.7
Ancillary Nursing Personnel	3	4	4.5	Recreational Therapists	0	0	0.0
Physician Assistants	1	4	2.9	Dietitians & Nutritionists	0	2	0.8
Nurse Practitioners	0	3	0.7	Psychologists	0	0	0.0
Medical Records Personnel	2	1	2.9	Social Workers	2	4	4.1
Pharmacy Personnel	4	0	4.0	All Other Health Professionals	42	44	58.7
Clinical Laboratory Personnel	11	2	11.8	All Other Personnel	74	86	118.6
Surgical Personnel	5	1	5.0				
				Total	246	237	352.0

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$40,509,726	45.9%	41.4%	1.11	38.4%	1.19	44.1%	1.04	46.5%	0.99
Medical Assistance	\$7,710,252	8.7%	10.2%	0.86	7.9%	1.11	8.7%	1.00	8.3%	1.05
Commercial	\$34,068,328	38.6%	41.7%	0.93	46.3%	0.83	40.7%	0.95	38.5%	1.00
All Other	\$5,995,654	6.8%	6.8%	1.00	7.5%	0.91	6.5%	1.04	6.7%	1.01
Deductions as % of Total Gross Patient Revenue										
Medicare	\$25,381,088	28.7%	25.3%	1.14	22.1%	1.30	25.9%	1.11	29.2%	0.98
Medical Assistance	\$6,432,386	7.3%	7.7%	0.95	5.9%	1.23	6.2%	1.18	6.5%	1.12
Commercial	\$8,649,212	9.8%	9.7%	1.01	12.2%	0.80	7.2%	1.36	9.0%	1.09
Charity Care	\$934,087	1.1%	1.5%	0.71	1.5%	0.71	1.1%	0.96	1.0%	1.11
All Other	\$1,347,989	1.5%	1.5%	1.02	2.0%	0.76	1.2%	1.27	0.7%	2.19
Total Deductions	\$42,744,762	48.4%	45.7%	1.06	43.7%	1.11	41.6%	1.16	46.4%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.0%	4.4%	1.14	8.8%	0.57	2.8%	1.79	4.3%	1.16
Net Gains/Losses as % of Net Income		31.6%	12.3%	2.57	25.6%	1.24	8.6%	3.68	31.3%	1.01
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$23,519,031	53.7%	47.5%	1.13	49.5%	1.09	52.1%	1.03	54.2%	0.99
Supplies & Services	\$13,718,294	31.3%	40.2%	0.78	39.3%	0.80	34.7%	0.90	30.0%	1.04
Capital Component	\$3,082,091	7.0%	8.7%	0.81	8.0%	0.88	8.9%	0.79	8.0%	0.88
Bad Debt	\$3,457,190	7.9%	3.6%	2.19	3.1%	2.55	4.4%	1.79	7.7%	1.02
Fiscal Statistics										
Operating Margin (%)		8.7%	7.6%	1.14	6.6%	1.32	7.6%	1.14	7.0%	1.24
Total Hospital Net Income (%)		12.2%	8.6%	1.42	8.6%	1.42	8.3%	1.47	9.9%	1.23
Return on Equity (%)		10.1%	7.2%	1.40	7.6%	1.33	6.4%	1.58	8.1%	1.24
Current Ratio		2.4	2.8	0.85	2.2	1.09	3.0	0.80	1.9	1.24
Days in Net Patient Accounts Receivable		49.9	51.2	0.98	51.8	0.96	53.7	0.93	48.8	1.02
Average Payment Period		36.0	53.8	0.67	52.3	0.69	59.8	0.60	41.1	0.88
Equity Financing (%)		68.6%	58.5%	1.17	48.5%	1.41	59.0%	1.16	64.8%	1.06
Long-Term Debt to Equity Ratio		0.3	0.4	0.82	0.7	0.47	0.5	0.65	0.4	0.83
Times Interest Earned		10.8	6.9	1.57	7.0	1.54	5.5	1.97	6.7	1.62
Total Asset Turnover		0.8	0.8	0.99	0.9	0.88	0.8	0.99	0.8	1.00
Average Age of Plant (Years)		8.8	9.1	0.97	9.3	0.95	9.0	0.98	8.8	1.00
Increase (Decrease) Total Net Patient Revenue		10.1%	9.1%	1.11	11.1%	0.91	10.0%	1.01	5.3%	1.91
Outpatient Gross Revenue (% of Total GPR)		59.5%	46.6%	1.28	46.2%	1.29	63.1%	0.94	57.6%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$5,937	\$9,724	0.61	\$10,202	0.58	\$6,384	0.93	\$5,715	1.04
Inpatient Net Revenue per Day		\$1,591	\$2,239	0.71	\$2,400	0.66	\$1,825	0.87	\$1,520	1.05
Outpatient Net Revenue per Visit		\$421	\$430	0.98	\$298	1.41	\$393	1.07	\$644	0.65

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$88,283,959	Cash & Cash Equivalents	\$389,260	Current Liabilities	\$4,112,145
Less Deductions	\$42,744,762	Net Patient Receivables	\$6,229,239	Long-Term Debt	\$13,514,069
Net Patient Revenue	\$45,539,197	Other Receivables	\$28,463	Other Liabilities	\$1,295,162
Plus Other Revenue	\$2,400,420			Subtotal	\$18,921,376
Total Revenue	\$47,939,618	Land, Buildings & Equipment (Net)	\$24,983,426	Unrestricted Fund Balance	\$41,384,449
Less Expenses	\$43,776,606	Other Assets	\$28,675,437	Restricted Fund Balance	\$925,530
Non-Operating Gains/Losses	\$1,924,868			Total Liabilities & Fund Balance	\$60,305,825
Net Income	\$6,087,880	Total Assets	\$60,305,825		