

**022 Columbus Community Hospital Inc**  
 1515 Park Ave  
 Columbus, WI 53925  
 920-623-2200

Fiscal Year: 10/01 to 09/30  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Columbia  
 Analysis Area: Southern (1)  
 Volume Group: 3

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	34.9%	59.1%	0.59	56.2%	0.62	44.2%	0.79	37.4%	0.93
Obstetrics	18.2%	41.6%	0.44	43.2%	0.42	22.9%	0.80	21.7%	0.84
Pediatrics	0.0%	54.2%	N/A	50.0%	N/A	10.9%	N/A	0.0%	N/A
Total Hospital	31.0%	57.7%	0.54	56.1%	0.55	39.8%	0.78	32.4%	0.96
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	8.7	31.3	0.28	30.5	0.29	7.7	1.13	9.3	0.93
Obstetrics	0.7	5.4	0.13	5.3	0.14	0.9	0.81	0.9	0.84
Pediatrics	0.0	2.2	N/A	1.8	N/A	0.1	N/A	0.0	N/A
Total Hospital	10.2	54.6	0.19	54.7	0.19	9.6	1.07	10.7	0.96
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.2	3.7	0.88	3.5	0.93	3.0	1.08	3.1	1.05
Obstetrics	2.2	2.4	0.93	1.9	1.18	2.3	0.97	2.5	0.90
Pediatrics	0.0	2.5	N/A	3.2	N/A	1.5	N/A	0.0	N/A
Total Hospital	3.1	4.3	0.73	4.2	0.75	3.1	1.01	2.7	1.14
<b>Surgical Operations</b>									
Inpatient	285	1,644	0.17	1,676	0.17	233	1.22	291	0.98
Outpatient	628	3,777	0.17	5,339	0.12	1,178	0.53	612	1.03
Inpatient as % of All Surgeries	31.2%	30.3%	1.03	23.9%	1.31	16.5%	1.89	32.2%	0.97
<b>Outpatient Visits</b>									
Non-Emergency Visits	21,210	84,436	0.25	127,197	0.17	24,992	0.85	21,037	1.01
Emergency Visits	3,864	15,777	0.24	15,798	0.24	6,438	0.60	3,861	1.00
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	16.1	17.4	0.93	14.0	1.15	5.6	2.88	12.2	1.32
Nurses, Licensed	48.8	173.6	0.28	191.2	0.26	45.1	1.08	53.3	0.92
Ancillary Nursing Personnel	8.7	34.8	0.25	30.6	0.29	9.6	0.91	9.2	0.95
All Other Personnel	117.9	410.2	0.29	521.0	0.23	106.2	1.11	107.3	1.10
Total FTEs	191.5	636.0	0.30	757.3	0.25	166.6	1.15	182.0	1.05
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	64.6	17.1	3.78	11.8	5.47	19.9	3.25	45.8	1.41
Nurses, Licensed	195.8	170.3	1.15	161.3	1.21	159.7	1.23	200.3	0.98
Ancillary Nursing Personnel	35.0	34.1	1.03	25.8	1.36	33.8	1.04	34.7	1.01
All Other Personnel	472.9	402.4	1.18	440.0	1.07	375.8	1.26	403.1	1.17
Total FTEs	768.2	623.8	1.23	638.9	1.20	589.1	1.30	683.8	1.12

**Total Hospital:**  
 Beds Set Up & Staffed 33  
 Discharges 1,188  
 Inpatient Days 3,736

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Beds Set Up & Staffed 7  
 Discharges 176  
 Inpatient Days 1,287

**Newborn Nursery:**  
 Bassinets 6  
 Total Births 122  
 Newborn Days 258

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	25	981	3,185	34.9%	8.7	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	4	119	266	18.2%	0.7	2.2
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	88	285	19.5%	0.8	3.2
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
4 = Contracted, 5 = Service Not Provided

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	16	1	16.1	Radiological Services Personnel	6	14	16.1
Physicians & Dentists	0	0	0.0	Respiratory Therapists	2	2	2.7
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	1	1.6
Registered Nurses	22	33	41.8	Occupational Therapy Assistants/Aides	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	0	0	0.0
Licensed Practical Nurses	4	5	7.0	Physical Therapy Assistants/Aides	0	6	3.0
Ancillary Nursing Personnel	4	10	8.7	Recreational Therapists	1	1	1.1
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	2	2.1
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	6	4	8.4	Social Workers	0	1	0.8
Pharmacy Personnel	1	0	1.0	All Other Health Professionals	3	1	3.5
Clinical Laboratory Personnel	5	7	8.4	All Other Personnel	42	45	66.5
Surgical Personnel	1	1	1.8	<b>Total</b>	<b>116</b>	<b>134</b>	<b>191.5</b>

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$14,686,537	45.7%	41.4%	1.10	38.4%	1.19	41.9%	1.09	45.0%	1.02
Medical Assistance	\$1,211,814	3.8%	10.2%	0.37	7.9%	0.48	8.5%	0.44	4.5%	0.84
Commercial	\$14,975,977	46.6%	41.7%	1.12	46.3%	1.01	43.9%	1.06	46.5%	1.00
All Other	\$1,273,664	4.0%	6.8%	0.58	7.5%	0.53	5.7%	0.70	4.0%	0.98
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$6,592,475	20.5%	25.3%	0.81	22.1%	0.93	21.1%	0.97	23.6%	0.87
Medical Assistance	\$688,855	2.1%	7.7%	0.28	5.9%	0.36	5.3%	0.40	4.4%	0.49
Commercial	\$3,633,544	11.3%	9.7%	1.17	12.2%	0.93	8.5%	1.33	10.6%	1.07
Charity Care	\$173,577	0.5%	1.5%	0.36	1.5%	0.36	0.7%	0.77	0.5%	1.15
All Other	\$9,394	0.0%	1.5%	0.02	2.0%	0.01	0.6%	0.05	0.0%	N/A
Total Deductions	\$11,097,845	34.5%	45.7%	0.76	43.7%	0.79	36.2%	0.95	39.0%	0.88
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		3.6%	4.4%	0.83	8.8%	0.41	3.9%	0.93	3.8%	0.95
Net Gains/Losses as % of Net Income		9.1%	12.3%	0.74	25.6%	0.36	13.2%	0.69	15.1%	0.60
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$11,153,277	55.2%	47.5%	1.16	49.5%	1.12	51.1%	1.08	55.8%	0.99
Supplies & Services	\$6,403,725	31.7%	40.2%	0.79	39.3%	0.81	35.6%	0.89	33.9%	0.93
Capital Component	\$2,043,301	10.1%	8.7%	1.16	8.0%	1.26	9.3%	1.09	7.3%	1.39
Bad Debt	\$606,831	3.0%	3.6%	0.83	3.1%	0.97	4.1%	0.73	3.0%	1.01
<b>Fiscal Statistics</b>										
Operating Margin (%)		7.5%	7.6%	0.99	6.6%	1.14	12.7%	0.59	3.1%	2.44
Total Hospital Net Income (%)		8.2%	8.6%	0.95	8.6%	0.95	14.4%	0.57	3.6%	2.28
Return on Equity (%)		5.8%	7.2%	0.81	7.6%	0.77	10.9%	0.53	3.0%	1.97
Current Ratio		2.5	2.8	0.89	2.2	1.13	4.0	0.62	1.4	1.82
Days in Net Patient Accounts Receivable		53.6	51.2	1.05	51.8	1.03	58.9	0.91	59.5	0.90
Average Payment Period		73.4	53.8	1.37	52.3	1.40	51.0	1.44	85.7	0.86
Equity Financing (%)		51.2%	58.5%	0.88	48.5%	1.06	57.9%	0.88	52.9%	0.97
Long-Term Debt to Equity Ratio		0.7	0.4	1.78	0.7	1.02	0.5	1.43	0.6	1.28
Times Interest Earned		4.2	6.9	0.60	7.0	0.59	8.9	0.47	3.9	1.07
Total Asset Turnover		0.7	0.8	0.88	0.9	0.78	0.7	1.01	0.8	0.86
Average Age of Plant (Years)		6.2	9.1	0.69	9.3	0.67	8.2	0.76	8.1	0.77
Increase (Decrease) Total Net Patient Revenue		17.4%	9.1%	1.91	11.1%	1.57	14.9%	1.17	8.6%	2.02
Outpatient Gross Revenue (% of Total GPR)		59.1%	46.6%	1.27	46.2%	1.28	66.0%	0.89	59.8%	0.99
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$6,401		\$9,724	0.66	\$10,202	0.63	\$5,903	1.08	\$4,513	1.42
Inpatient Net Revenue per Day	\$1,733		\$2,239	0.77	\$2,400	0.72	\$1,702	1.02	\$1,516	1.14
Outpatient Net Revenue per Visit	\$483		\$430	1.12	\$298	1.62	\$434	1.11	\$429	1.12

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$32,147,992	Cash & Cash Equivalents	\$3,404,344	Current Liabilities	\$3,773,232
Less Deductions	\$11,097,845	Net Patient Receivables	\$3,091,257	Long-Term Debt	\$11,324,363
Net Patient Revenue	\$21,050,147	Other Receivables	\$1,865,079	Other Liabilities	\$0
Plus Other Revenue	\$794,013			Subtotal	\$15,097,595
Total Revenue	\$21,844,160	Land, Buildings & Equipment (Net)	\$15,020,618	Unrestricted Fund Balance	\$15,864,776
Less Expenses	\$20,207,134	Other Assets	\$7,581,073	Restricted Fund Balance	\$543,448
Non-Operating Gains/Losses	\$164,674			Total Liabilities & Fund Balance	\$30,962,371
Net Income	\$1,801,700	Total Assets	\$30,962,371		