

**027 Chippewa Valley Hospital**  
 1220 3rd Ave W  
 Durand, WI 54736  
 715-672-4211

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 Critical Access Hospital  
 Control: Religious Organization

County: Pepin  
 Analysis Area: West Central (5A)  
 Volume Group: 1

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
<b>Occupancy Rate (%)</b>										
Adult Medical-Surgical	17.9%	59.1%	0.30	51.0%	0.35	19.5%	0.92	15.8%	1.13	
Obstetrics	0.0%	41.6%	N/A	33.1%	N/A	6.3%	N/A	0.0%	N/A	
Pediatrics	0.0%	54.2%	N/A	12.4%	N/A	18.8%	N/A	0.0%	N/A	
Total Hospital	29.1%	57.7%	0.50	48.8%	0.60	38.4%	0.76	15.8%	1.84	
<b>Average Census (Patients)</b>										
Adult Medical-Surgical	4.5	31.3	0.14	14.4	0.31	2.7	1.66	4.0	1.13	
Obstetrics	0.0	5.4	N/A	2.2	N/A	0.1	N/A	0.0	N/A	
Pediatrics	0.0	2.2	N/A	0.1	N/A	0.8	N/A	0.0	N/A	
Total Hospital	7.3	54.6	0.13	21.9	0.33	9.9	0.74	4.0	1.84	
<b>Average Length of Stay (Days)</b>										
Adult Medical-Surgical	3.3	3.7	0.88	3.4	0.96	3.4	0.96	3.1	1.05	
Obstetrics	0.0	2.4	N/A	2.4	N/A	1.9	N/A	0.0	N/A	
Pediatrics	0.0	2.5	N/A	1.7	N/A	1.7	N/A	0.0	N/A	
Total Hospital	4.5	4.3	1.05	3.7	1.22	8.3	0.55	2.7	1.65	
<b>Surgical Operations</b>										
Inpatient	18	1,644	0.01	640	0.03	44	0.41	23	0.78	
Outpatient	144	3,777	0.04	1,593	0.09	110	1.31	203	0.71	
Inpatient as % of All Surgeries	11.1%	30.3%	0.37	28.7%	0.39	28.7%	0.39	10.2%	1.09	
<b>Outpatient Visits</b>										
Non-Emergency Visits	8,246	84,436	0.10	36,848	0.22	8,425	0.98	7,272	1.13	
Emergency Visits	1,634	15,777	0.10	7,069	0.23	1,935	0.84	1,404	1.16	
<b>Full-Time Equivalents (FTEs)</b>										
Administrators	1.0	17.4	0.06	8.4	0.12	1.9	0.53	1.0	1.00	
Nurses, Licensed	14.7	173.6	0.08	78.4	0.19	23.9	0.62	13.7	1.08	
Ancillary Nursing Personnel	5.5	34.8	0.16	15.1	0.36	8.5	0.64	6.4	0.86	
All Other Personnel	47.1	410.2	0.11	186.0	0.25	47.5	0.99	48.3	0.97	
Total FTEs	68.3	636.0	0.11	288.0	0.24	81.9	0.83	69.3	0.98	
<b>FTEs per 100 Patient Census (Adjusted)</b>										
Administrators	7.8	17.1	0.45	17.0	0.46	13.1	0.59	14.3	0.54	
Nurses, Licensed	114.2	170.3	0.67	158.1	0.72	164.3	0.70	195.2	0.59	
Ancillary Nursing Personnel	42.5	34.1	1.25	30.5	1.39	58.6	0.73	91.1	0.47	
All Other Personnel	365.8	402.4	0.91	375.3	0.97	326.3	1.12	690.6	0.53	
Total FTEs	530.4	623.8	0.85	580.9	0.91	562.3	0.94	991.2	0.54	

**Total Hospital:**  
 Beds Set Up & Staffed 25  
 Discharges 586  
 Inpatient Days 2,656

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Beds Set Up & Staffed 5  
 Discharges 77  
 Inpatient Days 1,071

**Newborn Nursery:**  
 Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	25	503	1,635	17.9%	4.5	3.3
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
4 = Contracted, 5 = Service Not Provided

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Radiological Services Personnel	2	2	2.4
Physicians & Dentists	0	0	0.0	Respiratory Therapists	1	0	1.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	0	0	0.0
Registered Nurses	4	7	8.0	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	0	0	0.0
Licensed Practical Nurses	4	5	6.8	Physical Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	3	5	5.5	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.7
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	4	0	4.0	Social Workers	1	1	1.3
Pharmacy Personnel	0	2	0.7	All Other Health Professionals	3	0	3.0
Clinical Laboratory Personnel	4	0	4.0	All Other Personnel	21	16	28.0
Surgical Personnel	2	0	2.0	<b>Total</b>	<b>50</b>	<b>39</b>	<b>68.3</b>

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$6,149,416	47.6%	41.4%	1.15	43.7%	1.09	56.4%	0.84	48.8%	0.97
Medical Assistance	\$2,266,426	17.5%	10.2%	1.72	9.0%	1.95	11.3%	1.55	18.2%	0.96
Commercial	\$3,295,651	25.5%	41.7%	0.61	41.8%	0.61	26.1%	0.98	23.2%	1.10
All Other	\$1,217,738	9.4%	6.8%	1.39	5.4%	1.74	6.2%	1.52	9.8%	0.96
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$1,378,422	10.7%	25.3%	0.42	23.9%	0.45	25.3%	0.42	5.4%	1.98
Medical Assistance	\$592,759	4.6%	7.7%	0.60	6.4%	0.72	6.4%	0.72	5.0%	0.91
Commercial	\$698,992	5.4%	9.7%	0.56	7.6%	0.71	5.5%	0.98	4.4%	1.23
Charity Care	\$29,822	0.2%	1.5%	0.15	1.2%	0.19	0.5%	0.46	0.4%	0.61
All Other	\$15,067	0.1%	1.5%	0.08	0.8%	0.15	0.5%	0.23	0.0%	N/A
Total Deductions	\$2,715,062	21.0%	45.7%	0.46	39.8%	0.53	38.2%	0.55	15.2%	1.38
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		4.0%	4.4%	0.90	3.1%	1.27	3.2%	1.24	2.6%	1.53
Net Gains/Losses as % of Net Income		0.0%	12.3%	N/A	7.5%	N/A	2.0%	N/A	9.1%	0.00
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$5,827,581	54.9%	47.5%	1.16	51.3%	1.07	50.6%	1.09	56.3%	0.98
Supplies & Services	\$3,769,182	35.5%	40.2%	0.88	37.8%	0.94	39.5%	0.90	36.4%	0.98
Capital Component	\$823,821	7.8%	8.7%	0.89	7.6%	1.02	8.3%	0.94	6.8%	1.14
Bad Debt	\$186,265	1.8%	3.6%	0.49	3.3%	0.53	1.6%	1.10	0.5%	3.70
<b>Fiscal Statistics</b>										
Operating Margin (%)		0.3%	7.6%	0.03	10.9%	0.02	4.5%	0.06	8.4%	0.03
Total Hospital Net Income (%)		0.3%	8.6%	0.03	11.7%	0.02	4.6%	0.06	9.1%	0.03
Return on Equity (%)		0.4%	7.2%	0.05	10.8%	0.03	7.1%	0.05	12.0%	0.03
Current Ratio		3.3	2.8	1.18	2.6	1.27	2.0	1.65	5.3	0.62
Days in Net Patient Accounts Receivable		37.7	51.2	0.74	56.8	0.66	69.6	0.54	39.6	0.95
Average Payment Period		39.5	53.8	0.74	49.1	0.81	60.6	0.65	31.8	1.24
Equity Financing (%)		14.0%	58.5%	0.24	69.5%	0.20	55.9%	0.25	15.2%	0.92
Long-Term Debt to Equity Ratio		5.1	0.4	12.74	0.3	16.99	0.4	12.74	4.9	1.04
Times Interest Earned		1.1	6.9	0.16	12.3	0.09	3.4	0.32	6.4	0.17
Total Asset Turnover		1.4	0.8	1.74	0.9	1.55	1.5	0.93	1.3	1.07
Average Age of Plant (Years)		20.0	9.1	2.20	8.2	2.44	10.7	1.87	21.4	0.94
Increase (Decrease) Total Net Patient Revenue		1.5%	9.1%	0.17	13.9%	0.11	10.3%	0.15	13.7%	0.11
Outpatient Gross Revenue (% of Total GPR)		43.6%	46.6%	0.94	56.0%	0.78	32.1%	1.36	43.4%	1.00
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$10,624	\$9,724	1.09	\$6,837	1.55	\$14,623	0.73	\$10,881	0.98
Inpatient Net Revenue per Day		\$1,890	\$2,239	0.84	\$1,738	1.09	\$1,624	1.16	\$2,810	0.67
Outpatient Net Revenue per Visit		\$321	\$430	0.75	\$490	0.65	\$339	0.95	\$416	0.77

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$12,929,231	Cash & Cash Equivalents	\$2,219,001	Current Liabilities	\$1,112,122
Less Deductions	\$2,715,062	Net Patient Receivables	\$1,056,361	Long-Term Debt	\$5,444,504
Net Patient Revenue	\$10,214,169	Other Receivables	\$155,842	Other Liabilities	\$0
Plus Other Revenue	\$420,328			Subtotal	\$6,556,626
Total Revenue	\$10,634,497	Land, Buildings & Equipment (Net)	\$3,386,744		
Less Expenses	\$10,606,849	Other Assets	\$806,789	Unrestricted Fund Balance	\$1,068,111
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$0
Net Income	\$27,648	Total Assets	\$7,624,737	Total Liabilities & Fund Balance	\$7,624,737