

028 Eagle River Memorial Hospital Inc
 201 Hospital Rd
 Eagle River, WI 54521
 715-479-7411

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Vilas
 Analysis Area: North Central (6)
 Volume Group: 3

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 6		Volume Group 3		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	63.9%	59.1%	1.08	64.6%	0.99	44.2%	1.45	54.0%	1.18
Obstetrics	0.0%	41.6%	N/A	44.7%	N/A	22.9%	N/A	0.0%	N/A
Pediatrics	0.0%	54.2%	N/A	51.9%	N/A	10.9%	N/A	0.0%	N/A
Total Hospital	49.9%	57.7%	0.86	65.0%	0.77	39.8%	1.25	72.9%	0.68
Average Census (Patients)									
Adult Medical-Surgical	6.4	31.3	0.20	28.1	0.23	7.7	0.83	4.3	1.48
Obstetrics	0.0	5.4	N/A	3.9	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	1.3	N/A	0.1	N/A	0.0	N/A
Total Hospital	5.0	54.6	0.09	50.5	0.10	9.6	0.52	5.8	0.85
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	3.7	0.86	3.6	0.88	3.0	1.06	2.6	1.23
Obstetrics	0.0	2.4	N/A	2.4	N/A	2.3	N/A	0.0	N/A
Pediatrics	0.0	2.5	N/A	2.9	N/A	1.5	N/A	0.0	N/A
Total Hospital	2.9	4.3	0.67	4.1	0.70	3.1	0.93	3.1	0.93
Surgical Operations									
Inpatient	36	1,644	0.02	1,607	0.02	233	0.15	11	3.27
Outpatient	1,161	3,777	0.31	1,953	0.59	1,178	0.99	1,119	1.04
Inpatient as % of All Surgeries	3.0%	30.3%	0.10	45.1%	0.07	16.5%	0.18	1.0%	3.09
Outpatient Visits									
Non-Emergency Visits	26,341	84,436	0.31	62,812	0.42	24,992	1.05	25,588	1.03
Emergency Visits	6,139	15,777	0.39	12,497	0.49	6,438	0.95	6,634	0.93
Full-Time Equivalents (FTEs)									
Administrators	6.0	17.4	0.34	14.3	0.42	5.6	1.07	3.0	2.00
Nurses, Licensed	19.5	173.6	0.11	153.2	0.13	45.1	0.43	19.3	1.01
Ancillary Nursing Personnel	4.4	34.8	0.13	38.8	0.11	9.6	0.46	3.1	1.42
All Other Personnel	58.9	410.2	0.14	383.1	0.15	106.2	0.55	65.1	0.90
Total FTEs	88.8	636.0	0.14	589.4	0.15	166.6	0.53	90.5	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	25.5	17.1	1.49	15.2	1.68	19.9	1.28	13.2	1.93
Nurses, Licensed	83.0	170.3	0.49	163.0	0.51	159.7	0.52	85.2	0.97
Ancillary Nursing Personnel	18.7	34.1	0.55	41.3	0.45	33.8	0.55	13.7	1.37
All Other Personnel	250.6	402.4	0.62	407.5	0.61	375.8	0.67	287.4	0.87
Total FTEs	377.8	623.8	0.61	627.0	0.60	589.1	0.64	399.5	0.95

Total Hospital:
 Beds Set Up & Staffed 10
 Discharges 634
 Inpatient Days 1,820

Contract with:
 Health Maintenance Organization (HMO) No
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	10	732	2,332	63.9%	6.4	3.2
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	0	6.0	Radiological Services Personnel	8	0	8.0
Physicians & Dentists	0	0	0.0	Respiratory Therapists	0	1	0.5
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	0	1.0
Registered Nurses	18	1	18.5	Occupational Therapy Assistants/Aides	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	1	1	1.6
Licensed Practical Nurses	1	0	1.0	Physical Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	4	1	4.4	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	3	0	3.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	2	2	3.0	Social Workers	1	0	1.0
Pharmacy Personnel	2	1	2.4	All Other Health Professionals	7	0	7.0
Clinical Laboratory Personnel	4	1	4.5	All Other Personnel	21	7	24.9
Surgical Personnel	1	0	1.0	Total	81	15	88.8

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$12,136,251	49.3%	41.4%	1.19	48.5%	1.02	41.9%	1.18	46.2%	1.07
Medical Assistance	\$1,961,098	8.0%	10.2%	0.78	9.4%	0.85	8.5%	0.94	7.2%	1.11
Commercial	\$9,209,201	37.4%	41.7%	0.90	37.0%	1.01	43.9%	0.85	42.1%	0.89
All Other	\$1,321,373	5.4%	6.8%	0.79	5.1%	1.05	5.7%	0.94	4.4%	1.21
Deductions as % of Total Gross Patient Revenue										
Medicare	\$5,666,681	23.0%	25.3%	0.91	27.2%	0.85	21.1%	1.09	20.7%	1.11
Medical Assistance	\$1,567,009	6.4%	7.7%	0.83	6.6%	0.96	5.3%	1.20	5.9%	1.07
Commercial	\$930,446	3.8%	9.7%	0.39	3.9%	0.97	8.5%	0.44	3.5%	1.08
Charity Care	\$153,601	0.6%	1.5%	0.42	1.7%	0.37	0.7%	0.89	1.4%	0.43
All Other	\$1,260,133	5.1%	1.5%	3.41	0.8%	6.40	0.6%	8.53	0.0%	N/A
Total Deductions	\$9,577,870	38.9%	45.7%	0.85	40.2%	0.97	36.2%	1.07	31.6%	1.23
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.4%	4.4%	0.55	3.1%	0.78	3.9%	0.62	2.0%	1.21
Net Gains/Losses as % of Net Income		7.0%	12.3%	0.57	N/A	N/A	13.2%	0.53	2.6%	2.66
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$5,941,009	46.1%	47.5%	0.97	49.3%	0.94	51.1%	0.90	42.1%	1.10
Supplies & Services	\$5,077,031	39.4%	40.2%	0.98	39.0%	1.01	35.6%	1.11	38.0%	1.04
Capital Component	\$1,433,728	11.1%	8.7%	1.28	9.0%	1.24	9.3%	1.20	10.9%	1.02
Bad Debt	\$430,087	3.3%	3.6%	0.93	2.7%	1.24	4.1%	0.81	9.0%	0.37
Fiscal Statistics										
Operating Margin (%)		16.5%	7.6%	2.17	7.6%	2.17	12.7%	1.30	14.0%	1.18
Total Hospital Net Income (%)		17.5%	8.6%	2.04	7.5%	2.33	14.4%	1.22	14.4%	1.22
Return on Equity (%)		10.9%	7.2%	1.51	6.6%	1.65	10.9%	1.00	10.3%	1.06
Current Ratio		4.3	2.8	1.54	2.3	1.87	4.0	1.08	8.3	0.52
Days in Net Patient Accounts Receivable		47.6	51.2	0.93	57.8	0.82	58.9	0.81	53.9	0.88
Average Payment Period		49.4	53.8	0.92	56.3	0.88	51.0	0.97	31.1	1.59
Equity Financing (%)		41.0%	58.5%	0.70	61.3%	0.67	57.9%	0.71	46.8%	0.88
Long-Term Debt to Equity Ratio		1.0	0.4	2.53	0.4	2.53	0.5	2.03	1.0	0.98
Times Interest Earned		5.3	6.9	0.77	6.1	0.87	8.9	0.60	4.4	1.19
Total Asset Turnover		0.6	0.8	0.77	0.9	0.68	0.7	0.88	0.7	0.86
Average Age of Plant (Years)		8.7	9.1	0.96	10.1	0.87	8.2	1.07	8.1	1.07
Increase (Decrease) Total Net Patient Revenue		-2.5%	9.1%	N/A	7.2%	N/A	14.9%	N/A	10.7%	N/A
Outpatient Gross Revenue (% of Total GPR)		78.8%	46.6%	1.69	43.8%	1.80	66.0%	1.19	74.3%	1.06
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$3,896	\$9,724	0.40	\$8,975	0.43	\$5,903	0.66	\$5,676	0.69
Inpatient Net Revenue per Day		\$1,194	\$2,239	0.53	\$2,172	0.55	\$1,702	0.70	\$1,636	0.73
Outpatient Net Revenue per Visit		\$377	\$430	0.88	\$446	0.85	\$434	0.87	\$343	1.10

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$24,627,923	Cash & Cash Equivalents	\$4,738,000	Current Liabilities	\$1,639,000
Less Deductions	\$9,577,870	Net Patient Receivables	\$1,962,000	Long-Term Debt	\$10,442,000
Net Patient Revenue	\$15,050,053	Other Receivables	\$173,000	Other Liabilities	\$2,734,000
Plus Other Revenue	\$375,312			Subtotal	\$14,815,000
Total Revenue	\$15,425,365	Land, Buildings & Equipment (Net)	\$11,012,000	Unrestricted Fund Balance	\$10,303,000
Less Expenses	\$12,881,855	Other Assets	\$7,233,000	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$190,275			Total Liabilities & Fund Balance	\$25,118,000
Net Income	\$2,733,785	Total Assets	\$25,118,000		