

**037 Moundview Memorial Hospital**  
 402 W Lake St PO Box 40  
 Friendship, WI 53934  
 608-339-3331

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 Critical Access Hospital  
 Control: Other Not-For-Profit

County: Adams  
 Analysis Area: North Central (6)  
 Volume Group: 2

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 6		Volume Group 2		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	20.4%	59.1%	0.35	64.6%	0.32	27.5%	0.74	20.2%	1.01
Obstetrics	0.0%	41.6%	N/A	44.7%	N/A	17.2%	N/A	0.0%	N/A
Pediatrics	0.0%	54.2%	N/A	51.9%	N/A	2.9%	N/A	0.0%	N/A
Total Hospital	21.0%	57.7%	0.36	65.0%	0.32	29.3%	0.72	20.2%	1.04
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	5.1	31.3	0.16	28.1	0.18	5.1	1.00	5.0	1.01
Obstetrics	0.0	5.4	N/A	3.9	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	2.2	0.01	1.3	0.01	0.0	0.71	0.0	N/A
Total Hospital	5.3	54.6	0.10	50.5	0.10	6.7	0.78	5.0	1.04
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.2	3.7	0.88	3.6	0.90	3.1	1.05	3.5	0.93
Obstetrics	0.0	2.4	N/A	2.4	N/A	2.4	N/A	0.0	N/A
Pediatrics	1.5	2.5	0.60	2.9	0.52	1.8	0.83	0.0	N/A
Total Hospital	3.2	4.3	0.75	4.1	0.79	2.9	1.11	3.5	0.93
<b>Surgical Operations</b>									
Inpatient	53	1,644	0.03	1,607	0.03	176	0.30	72	0.74
Outpatient	529	3,777	0.14	1,953	0.27	1,003	0.53	559	0.95
Inpatient as % of All Surgeries	9.1%	30.3%	0.30	45.1%	0.20	14.9%	0.61	11.4%	0.80
<b>Outpatient Visits</b>									
Non-Emergency Visits	18,793	84,436	0.22	62,812	0.30	23,680	0.79	28,374	0.66
Emergency Visits	5,278	15,777	0.33	12,497	0.42	4,508	1.17	4,836	1.09
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	3.5	17.4	0.20	14.3	0.24	3.3	1.06	2.0	1.75
Nurses, Licensed	20.7	173.6	0.12	153.2	0.13	27.9	0.74	21.2	0.98
Ancillary Nursing Personnel	6.2	34.8	0.18	38.8	0.16	8.0	0.78	15.9	0.39
All Other Personnel	92.8	410.2	0.23	383.1	0.24	73.6	1.26	110.6	0.84
Total FTEs	123.2	636.0	0.19	589.4	0.21	112.7	1.09	149.6	0.82
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	18.4	17.1	1.08	15.2	1.21	20.4	0.90	12.1	1.52
Nurses, Licensed	108.8	170.3	0.64	163.0	0.67	175.5	0.62	128.3	0.85
Ancillary Nursing Personnel	32.7	34.1	0.96	41.3	0.79	50.0	0.65	96.4	0.34
All Other Personnel	489.1	402.4	1.22	407.5	1.20	462.1	1.06	670.6	0.73
Total FTEs	649.1	623.8	1.04	627.0	1.04	708.0	0.92	907.5	0.72

**Total Hospital:**  
 Beds Set Up & Staffed 25  
 Discharges 595  
 Inpatient Days 1,918

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Beds Set Up & Staffed 2  
 Discharges 96  
 Inpatient Days 888

**Newborn Nursery:**  
 Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	25	574	1,863	20.4%	5.1	3.2
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	4	6	0.0%	0.0	1.5
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
 4 = Contracted, 5 = Service Not Provided

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	1	3.5	Radiological Services Personnel	5	0	5.0
Physicians & Dentists	0	5	1.8	Respiratory Therapists	1	0	1.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	0	2	1.2
Registered Nurses	12	14	19.9	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	4	0	4.0
Licensed Practical Nurses	0	2	0.8	Physical Therapy Assistants/Aides	1	2	2.7
Ancillary Nursing Personnel	3	8	6.2	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	9	1	9.1	Social Workers	1	0	1.0
Pharmacy Personnel	2	2	2.8	All Other Health Professionals	5	8	8.0
Clinical Laboratory Personnel	9	3	10.4	All Other Personnel	38	11	45.0
Surgical Personnel	1	0	1.0				
				<b>Total</b>	<b>94</b>	<b>59</b>	<b>123.2</b>

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$12,497,429	59.7%	41.4%	1.44	48.5%	1.23	48.0%	1.24	61.1%	0.98
Medical Assistance	\$1,959,025	9.4%	10.2%	0.92	9.4%	1.00	8.5%	1.10	11.0%	0.85
Commercial	\$5,055,106	24.2%	41.7%	0.58	37.0%	0.65	38.0%	0.64	21.5%	1.12
All Other	\$1,412,812	6.8%	6.8%	0.99	5.1%	1.32	5.5%	1.23	6.4%	1.06
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$6,197,000	29.6%	25.3%	1.17	27.2%	1.09	24.1%	1.23	29.1%	1.02
Medical Assistance	\$929,059	4.4%	7.7%	0.58	6.6%	0.67	5.2%	0.85	5.3%	0.84
Commercial	\$644,234	3.1%	9.7%	0.32	3.9%	0.79	9.2%	0.33	2.8%	1.11
Charity Care	\$374,274	1.8%	1.5%	1.19	1.7%	1.05	0.8%	2.24	1.5%	1.17
All Other	\$98,423	0.5%	1.5%	0.31	0.8%	0.59	1.3%	0.36	0.3%	1.51
Total Deductions	\$8,242,992	39.4%	45.7%	0.86	40.2%	0.98	40.7%	0.97	39.0%	1.01
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		3.5%	4.4%	0.79	3.1%	1.12	1.9%	1.83	3.3%	1.07
Net Gains/Losses as % of Net Income		-79.5%	12.3%	N/A	N/A	44.19	1.3%	N/A	73.0%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$6,978,341	52.4%	47.5%	1.10	49.3%	1.06	47.9%	1.09	57.1%	0.92
Supplies & Services	\$4,839,895	36.4%	40.2%	0.90	39.0%	0.93	38.5%	0.94	33.0%	1.10
Capital Component	\$904,673	6.8%	8.7%	0.78	9.0%	0.76	10.1%	0.67	5.6%	1.21
Bad Debt	\$589,268	4.4%	3.6%	1.23	2.7%	1.64	3.5%	1.26	4.3%	1.03
<b>Fiscal Statistics</b>										
Operating Margin (%)		-1.3%	7.6%	N/A	7.6%	N/A	6.5%	N/A	1.4%	N/A
Total Hospital Net Income (%)		-0.7%	8.6%	N/A	7.5%	N/A	6.6%	N/A	5.0%	N/A
Return on Equity (%)		0.0%	7.2%	N/A	6.6%	N/A	7.4%	N/A	5.0%	0.00
Current Ratio		2.2	2.8	0.78	2.3	0.96	1.7	1.29	2.0	1.11
Days in Net Patient Accounts Receivable		79.6	51.2	1.55	57.8	1.38	59.3	1.34	66.8	1.19
Average Payment Period		43.8	53.8	0.81	56.3	0.78	71.1	0.62	55.5	0.79
Equity Financing (%)		39.6%	58.5%	0.68	61.3%	0.65	34.8%	1.14	27.4%	1.44
Long-Term Debt to Equity Ratio		1.3	0.4	3.16	0.4	3.16	1.2	1.05	2.1	0.60
Times Interest Earned		0.5	6.9	0.08	6.1	0.09	4.2	0.13	7.2	0.07
Total Asset Turnover		0.9	0.8	1.09	0.9	0.97	1.1	0.79	1.0	0.90
Average Age of Plant (Years)		11.1	9.1	1.22	10.1	1.09	8.2	1.35	11.8	0.94
Increase (Decrease) Total Net Patient Revenue		4.6%	9.1%	0.51	7.2%	0.65	16.8%	0.28	15.8%	0.29
Outpatient Gross Revenue (% of Total GPR)		72.4%	46.6%	1.55	43.8%	1.65	57.9%	1.25	69.4%	1.04
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$4,846	\$9,724	0.50	\$8,975	0.54	\$7,032	0.69	\$5,038	0.96
Inpatient Net Revenue per Day		\$1,172	\$2,239	0.52	\$2,172	0.54	\$2,030	0.58	\$1,054	1.11
Outpatient Net Revenue per Visit		\$386	\$430	0.90	\$446	0.87	\$338	1.14	\$265	1.46

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$20,924,372	Cash & Cash Equivalents	\$82,814	Current Liabilities	\$1,540,022
Less Deductions	\$8,242,992	Net Patient Receivables	\$2,764,894	Long-Term Debt	\$7,539,303
Net Patient Revenue	\$12,681,380	Other Receivables	\$62,596	Other Liabilities	\$0
Plus Other Revenue	\$458,017			Subtotal	\$9,079,325
Total Revenue	\$13,139,397	Land, Buildings & Equipment (Net)	\$10,742,440	Unrestricted Fund Balance	\$5,961,962
Less Expenses	\$13,312,177	Other Assets	\$1,388,543	Restricted Fund Balance	\$608,267
Non-Operating Gains/Losses	\$76,546			Total Liabilities & Fund Balance	\$15,041,287
Net Income	-\$96,234	Total Assets	\$15,041,287		