

058 Rusk Co Memorial Hospital & Nursing Home
 900 College Ave W
 Ladysmith, WI 54848
 715-532-5561

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: County

County: Rusk
 Analysis Area: West Central (5A)
 Volume Group: 2

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 5A		Volume Group 2		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	24.9%	59.1%	0.42	51.0%	0.49	27.5%	0.91	30.9%	0.81
Obstetrics	11.5%	41.6%	0.28	33.1%	0.35	17.2%	0.67	14.1%	0.82
Pediatrics	0.0%	54.2%	N/A	12.4%	N/A	2.9%	N/A	0.0%	N/A
Total Hospital	23.3%	57.7%	0.40	48.8%	0.48	29.3%	0.80	28.9%	0.81
Average Census (Patients)									
Adult Medical-Surgical	4.7	31.3	0.15	14.4	0.33	5.1	0.93	5.9	0.81
Obstetrics	0.5	5.4	0.09	2.2	0.21	0.9	0.51	0.6	0.82
Pediatrics	0.1	2.2	0.04	0.1	0.79	0.0	3.45	0.1	0.75
Total Hospital	5.8	54.6	0.11	21.9	0.27	6.7	0.87	7.2	0.81
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	3.7	0.82	3.4	0.89	3.1	0.98	3.2	0.96
Obstetrics	1.8	2.4	0.77	2.4	0.77	2.4	0.77	2.1	0.89
Pediatrics	1.8	2.5	0.73	1.7	1.07	1.8	1.01	1.4	1.25
Total Hospital	2.9	4.3	0.68	3.7	0.80	2.9	1.01	3.0	0.97
Surgical Operations									
Inpatient	568	1,644	0.35	640	0.89	176	3.23	595	0.95
Outpatient	476	3,777	0.13	1,593	0.30	1,003	0.47	471	1.01
Inpatient as % of All Surgeries	54.4%	30.3%	1.80	28.7%	1.90	14.9%	3.65	55.8%	0.97
Outpatient Visits									
Non-Emergency Visits	29,827	84,436	0.35	36,848	0.81	23,680	1.26	30,648	0.97
Emergency Visits	5,263	15,777	0.33	7,069	0.74	4,508	1.17	5,744	0.92
Full-Time Equivalents (FTEs)									
Administrators	5.4	17.4	0.31	8.4	0.64	3.3	1.63	5.1	1.06
Nurses, Licensed	31.3	173.6	0.18	78.4	0.40	27.9	1.12	29.3	1.07
Ancillary Nursing Personnel	10.1	34.8	0.29	15.1	0.67	8.0	1.26	9.1	1.11
All Other Personnel	69.1	410.2	0.17	186.0	0.37	73.6	0.94	69.0	1.00
Total FTEs	115.9	636.0	0.18	288.0	0.40	112.7	1.03	112.5	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	29.3	17.1	1.71	17.0	1.72	20.4	1.44	25.6	1.14
Nurses, Licensed	170.5	170.3	1.00	158.1	1.08	175.5	0.97	148.1	1.15
Ancillary Nursing Personnel	55.1	34.1	1.61	30.5	1.81	50.0	1.10	46.1	1.19
All Other Personnel	376.7	402.4	0.94	375.3	1.00	462.1	0.82	348.4	1.08
Total FTEs	631.5	623.8	1.01	580.9	1.09	708.0	0.89	568.2	1.11

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 723
 Inpatient Days 2,127

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 5
 Discharges 152
 Inpatient Days 1,733

Newborn Nursery:
 Bassinets 6
 Total Births 89
 Newborn Days 157

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	19	569	1,727	24.9%	4.7	3.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	16	29	0.0%	0.1	1.8
Obstetrics	5	4	91	168	11.5%	0.5	1.8
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	2	47	203	27.8%	0.6	4.3
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	4	5.4	Radiological Services Personnel	5	4	8.3
Physicians & Dentists	1	0	1.0	Respiratory Therapists	0	0	0.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	2	0	2.0
Registered Nurses	21	15	29.5	Occupational Therapy Assistants/Aides	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	2	0	2.0
Licensed Practical Nurses	1	1	1.8	Physical Therapy Assistants/Aides	4	0	4.0
Ancillary Nursing Personnel	6	7	10.1	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.3
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	5	1	5.7	Social Workers	1	0	1.0
Pharmacy Personnel	3	0	3.0	All Other Health Professionals	5	3	6.6
Clinical Laboratory Personnel	4	2	4.8	All Other Personnel	12	41	27.5
Surgical Personnel	2	0	2.0				
				Total	78	79	115.9

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$11,599,972	49.4%	41.4%	1.19	43.7%	1.13	48.0%	1.03	49.7%	0.99
Medical Assistance	\$2,793,911	11.9%	10.2%	1.17	9.0%	1.32	8.5%	1.40	14.4%	0.82
Commercial	\$7,802,878	33.2%	41.7%	0.80	41.8%	0.80	38.0%	0.87	31.0%	1.07
All Other	\$1,281,391	5.5%	6.8%	0.80	5.4%	1.01	5.5%	0.99	4.8%	1.13
Deductions as % of Total Gross Patient Revenue										
Medicare	\$4,461,218	19.0%	25.3%	0.75	23.9%	0.80	24.1%	0.79	18.8%	1.01
Medical Assistance	\$1,705,753	7.3%	7.7%	0.94	6.4%	1.14	5.2%	1.40	8.6%	0.84
Commercial	\$412,538	1.8%	9.7%	0.18	7.6%	0.23	9.2%	0.19	1.6%	1.11
Charity Care	\$135,437	0.6%	1.5%	0.38	1.2%	0.48	0.8%	0.72	0.6%	1.01
All Other	\$250,957	1.1%	1.5%	0.71	0.8%	1.34	1.3%	0.82	1.3%	0.83
Total Deductions	\$6,965,903	29.7%	45.7%	0.65	39.8%	0.75	40.7%	0.73	30.9%	0.96
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.2%	4.4%	0.50	3.1%	0.71	1.9%	1.16	2.7%	0.83
Net Gains/Losses as % of Net Income		0.7%	12.3%	0.06	7.5%	0.10	1.3%	0.57	0.3%	2.39
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$7,994,835	55.9%	47.5%	1.18	51.3%	1.09	47.9%	1.17	51.8%	1.08
Supplies & Services	\$5,153,973	36.0%	40.2%	0.90	37.8%	0.95	38.5%	0.94	39.6%	0.91
Capital Component	\$600,128	4.2%	8.7%	0.48	7.6%	0.55	10.1%	0.42	4.0%	1.06
Bad Debt	\$551,835	3.9%	3.6%	1.07	3.3%	1.17	3.5%	1.10	4.7%	0.82
Fiscal Statistics										
Operating Margin (%)		15.3%	7.6%	2.01	10.9%	1.40	6.5%	2.35	11.5%	1.33
Total Hospital Net Income (%)		15.4%	8.6%	1.79	11.7%	1.32	6.6%	2.33	11.6%	1.33
Return on Equity (%)		32.3%	7.2%	4.48	10.8%	2.99	7.4%	4.36	27.0%	1.19
Current Ratio		5.6	2.8	2.02	2.6	2.17	1.7	3.32	4.2	1.34
Days in Net Patient Accounts Receivable		43.6	51.2	0.85	56.8	0.77	59.3	0.74	39.8	1.09
Average Payment Period		25.6	53.8	0.48	49.1	0.52	71.1	0.36	27.0	0.95
Equity Financing (%)		95.3%	58.5%	1.63	69.5%	1.37	34.8%	2.74	99.9%	0.95
Long-Term Debt to Equity Ratio		0.0	0.4	0.03	0.3	0.04	1.2	0.01	0.0	0.64
Times Interest Earned		408.9	6.9	59.25	12.3	33.24	4.2	97.35	773.8	0.53
Total Asset Turnover		2.1	0.8	2.62	0.9	2.33	1.1	1.90	2.3	0.90
Average Age of Plant (Years)		13.9	9.1	1.53	8.2	1.70	8.2	1.70	14.0	1.00
Increase (Decrease) Total Net Patient Revenue		9.3%	9.1%	1.02	13.9%	0.67	16.8%	0.55	9.0%	1.04
Outpatient Gross Revenue (% of Total GPR)		68.3%	46.6%	1.47	56.0%	1.22	57.9%	1.18	63.5%	1.08
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$6,901		\$9,724	0.71	\$6,837	1.01	\$7,032	0.98	\$5,792	1.19
Inpatient Net Revenue per Day	\$1,464		\$2,239	0.65	\$1,738	0.84	\$2,030	0.72	\$1,266	1.16
Outpatient Net Revenue per Visit	\$296		\$430	0.69	\$490	0.60	\$338	0.88	\$249	1.19

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$23,478,152	Cash & Cash Equivalents	\$2,469,211	Current Liabilities	\$964,373
Less Deductions	\$6,965,903	Net Patient Receivables	\$1,972,294	Long-Term Debt	\$102,297
Net Patient Revenue	\$16,512,249	Other Receivables	\$556,924	Other Liabilities	\$0
Plus Other Revenue	\$371,870			Subtotal	\$1,066,670
Total Revenue	\$16,884,120	Land, Buildings & Equipment (Net)	\$2,620,538	Unrestricted Fund Balance	\$7,685,129
Less Expenses	\$14,300,771	Other Assets	\$442,855	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$19,159			Total Liabilities & Fund Balance	\$8,751,799
Net Income	\$2,602,508	Total Assets	\$8,061,822		