

**090 St Michael Hospital**  
 2400 W Villard Ave  
 Milwaukee, WI 53209  
 414-527-8000

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 5

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 2B		Volume Group 5		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	106.1%	59.1%	1.79	70.3%	1.51	52.4%	2.02	73.2%	1.45
Obstetrics	0.0%	41.6%	N/A	47.8%	N/A	32.6%	N/A	0.0%	N/A
Pediatrics	0.0%	54.2%	N/A	92.7%	N/A	14.9%	N/A	0.0%	N/A
Total Hospital	99.1%	57.7%	1.72	37.4%	2.65	50.8%	1.95	78.5%	1.26
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	44.5	31.3	1.42	84.6	0.53	24.2	1.84	58.6	0.76
Obstetrics	0.0	5.4	N/A	20.6	N/A	3.5	N/A	4.7	0.00
Pediatrics	0.0	2.2	N/A	17.6	N/A	0.3	N/A	0.0	N/A
Total Hospital	72.4	54.6	1.33	123.4	0.59	39.9	1.81	95.0	0.76
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	2.9	3.7	0.78	4.2	0.68	3.5	0.82	5.1	0.57
Obstetrics	0.0	2.4	N/A	2.9	N/A	2.3	N/A	2.3	0.00
Pediatrics	0.0	2.5	N/A	2.5	N/A	2.3	N/A	0.0	N/A
Total Hospital	4.4	4.3	1.02	5.0	0.88	3.7	1.19	4.7	0.94
<b>Surgical Operations</b>									
Inpatient	1,781	1,644	1.08	3,104	0.57	1,115	1.60	2,097	0.85
Outpatient	6,114	3,777	1.62	4,364	1.40	3,173	1.93	6,466	0.95
Inpatient as % of All Surgeries	22.6%	30.3%	0.74	41.6%	0.54	26.0%	0.87	24.5%	0.92
<b>Outpatient Visits</b>									
Non-Emergency Visits	104,556	84,436	1.24	132,317	0.79	72,860	1.44	139,351	0.75
Emergency Visits	44,699	15,777	2.83	26,748	1.67	18,144	2.46	50,065	0.89
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	29.9	17.4	1.72	40.4	0.74	14.7	2.03	30.9	0.97
Nurses, Licensed	135.3	173.6	0.78	332.6	0.41	132.6	1.02	161.6	0.84
Ancillary Nursing Personnel	49.6	34.8	1.42	79.3	0.62	23.1	2.15	50.6	0.98
All Other Personnel	364.6	410.2	0.89	715.2	0.51	345.3	1.06	410.2	0.89
Total FTEs	579.4	636.0	0.91	1,167.5	0.50	516.3	1.12	653.3	0.89
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	18.5	17.1	1.08	18.9	0.98	15.1	1.23	15.6	1.19
Nurses, Licensed	83.9	170.3	0.49	155.9	0.54	136.6	0.61	81.3	1.03
Ancillary Nursing Personnel	30.7	34.1	0.90	37.2	0.83	23.8	1.29	25.5	1.21
All Other Personnel	225.9	402.4	0.56	335.2	0.67	355.6	0.64	206.5	1.09
Total FTEs	359.0	623.8	0.58	547.2	0.66	531.6	0.68	328.8	1.09

**Total Hospital:**  
 Beds Set Up & Staffed 73  
 Discharges 6,006  
 Inpatient Days 26,412

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Beds Set Up & Staffed 0  
 Discharges 0  
 Inpatient Days 0

**Newborn Nursery:**  
 Bassinets 0  
 Total Births 0  
 Newborn Days 0

**090 St Michael Hospital**  
Milwaukee, WI 53209

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	42	5,656	16,260	106.1%	44.5	2.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	18	2,054	6,325	96.3%	17.3	3.1
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	10	1,542	3,525	96.6%	9.7	2.3
Step-Down (Special Care)	1	3	86	137	12.5%	0.4	1.6
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	3	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
4 = Contracted, 5 = Service Not Provided

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	26	7	29.9	Radiological Services Personnel	31	30	43.2
Physicians & Dentists	3	0	3.0	Respiratory Therapists	4	9	7.9
Medical & Dental Residents	0	0	0.0	Occupational Therapists	4	5	5.7
Registered Nurses	78	135	135.3	Occupational Therapy Assistants/Aides	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	4	9	6.9
Licensed Practical Nurses	0	0	0.0	Physical Therapy Assistants/Aides	7	4	8.1
Ancillary Nursing Personnel	29	44	49.6	Recreational Therapists	0	0	0.0
Physician Assistants	4	1	4.5	Dietitians & Nutritionists	2	3	2.7
Nurse Practitioners	0	0	0.0	Psychologists	1	1	1.0
Medical Records Personnel	18	20	25.0	Social Workers	2	0	2.0
Pharmacy Personnel	19	7	23.6	All Other Health Professionals	40	28	47.6
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	135	98	177.7
Surgical Personnel	4	2	4.6	<b>Total</b>	<b>412</b>	<b>403</b>	<b>579.4</b>

**090 St Michael Hospital**  
Milwaukee, WI 53209

Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$86,101,381	34.6%	41.4%	0.84	39.4%	0.88	42.6%	0.81	34.1%	1.02
Medical Assistance	\$60,443,120	24.3%	10.2%	2.38	15.1%	1.61	10.3%	2.36	25.2%	0.97
Commercial	\$58,466,081	23.5%	41.7%	0.56	37.4%	0.63	39.0%	0.60	25.0%	0.94
All Other	\$43,539,411	17.5%	6.8%	2.58	8.1%	2.16	8.1%	2.16	15.7%	1.11
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$57,289,644	23.0%	25.3%	0.91	26.2%	0.88	26.7%	0.86	22.3%	1.03
Medical Assistance	\$47,406,611	19.1%	7.7%	2.48	11.7%	1.63	8.0%	2.38	19.1%	1.00
Commercial	\$21,613,811	8.7%	9.7%	0.90	10.0%	0.87	7.7%	1.13	10.6%	0.82
Charity Care	\$8,556,444	3.4%	1.5%	2.30	1.9%	1.81	1.5%	2.30	1.6%	2.09
All Other	\$18,526,035	7.5%	1.5%	4.97	2.1%	3.55	2.0%	3.73	7.9%	0.94
Total Deductions	\$153,392,546	61.7%	45.7%	1.35	51.9%	1.19	46.0%	1.34	61.5%	1.00
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.8%	4.4%	0.65	4.0%	0.71	4.2%	0.68	3.6%	0.78
Net Gains/Losses as % of Net Income		-0.4%	12.3%	N/A	9.1%	N/A	13.3%	N/A	-0.2%	1.49
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$48,795,249	40.4%	47.5%	0.85	42.1%	0.96	50.5%	0.80	40.6%	1.00
Supplies & Services	\$52,301,653	43.3%	40.2%	1.08	45.8%	0.95	35.3%	1.23	47.2%	0.92
Capital Component	\$8,667,393	7.2%	8.7%	0.82	8.4%	0.85	9.9%	0.72	5.8%	1.24
Bad Debt	\$11,052,778	9.1%	3.6%	2.54	3.7%	2.47	4.2%	2.18	6.4%	1.43
<b>Fiscal Statistics</b>										
Operating Margin (%)		-23.4%	7.6%	N/A	6.0%	N/A	6.1%	N/A	-21.5%	1.08
Total Hospital Net Income (%)		-23.2%	8.6%	N/A	6.5%	N/A	6.9%	N/A	-21.5%	1.08
Return on Equity (%)		0.0%	7.2%	N/A	5.5%	N/A	5.5%	N/A	-109.0%	0.00
Current Ratio		2.4	2.8	0.87	2.4	1.01	3.0	0.81	1.4	1.74
Days in Net Patient Accounts Receivable		41.6	51.2	0.81	43.4	0.96	54.4	0.77	52.9	0.79
Average Payment Period		23.3	53.8	0.43	62.7	0.37	51.2	0.45	35.4	0.66
Equity Financing (%)		296.7%	58.5%	5.07	58.4%	5.08	58.6%	5.06	37.7%	7.87
Long-Term Debt to Equity Ratio		-0.1	0.4	N/A	0.4	N/A	0.4	N/A	0.1	N/A
Times Interest Earned		-251.4	6.9	N/A	5.9	N/A	5.1	N/A	5128.9	N/A
Total Asset Turnover		-21.6	0.8	N/A	0.8	N/A	0.8	N/A	5.1	N/A
Average Age of Plant (Years)		14.1	9.1	1.55	9.0	1.56	8.9	1.58	14.3	0.99
Increase (Decrease) Total Net Patient Revenue		-13.7%	9.1%	N/A	7.5%	N/A	7.0%	N/A	-8.1%	1.69
Outpatient Gross Revenue (% of Total GPR)		55.3%	46.6%	1.19	37.1%	1.49	59.0%	0.94	52.2%	1.06
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$7,201	\$9,724	0.74	\$12,721	0.57	\$6,453	1.12	\$7,063	1.02
Inpatient Net Revenue per Day		\$1,638	\$2,239	0.73	\$2,545	0.64	\$1,721	0.95	\$1,506	1.09
Outpatient Net Revenue per Visit		\$348	\$430	0.81	\$444	0.78	\$445	0.78	\$306	1.14

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$248,549,992	Cash & Cash Equivalents	\$4,805	Current Liabilities	\$7,283,170
Less Deductions	\$153,392,546	Net Patient Receivables	\$10,854,658	Long-Term Debt	\$1,025,728
Net Patient Revenue	\$95,157,446	Other Receivables	\$3,658	Other Liabilities	\$617,656
Plus Other Revenue	\$2,787,915			Subtotal	\$8,926,554
Total Revenue	\$97,945,360	Land, Buildings & Equipment (Net)	\$62,730,237	Unrestricted Fund Balance	-\$13,465,520
Less Expenses	\$120,817,073	Other Assets	-\$78,132,324	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$81,151			Total Liabilities & Fund Balance	-\$4,538,966
Net Income	-\$22,790,562	Total Assets	-\$4,538,966		