

191 Children's Hospital of Wisconsin - Kenosha
 6308 8th Ave
 Kenosha, WI 53143
 262-656-2261

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Kenosha
 Analysis Area: Southeastern (2A)
 Volume Group: 1

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	59.1%	N/A	67.0%	N/A	19.5%	N/A	0.0%	N/A
Obstetrics	0.0%	41.6%	N/A	41.3%	N/A	6.3%	N/A	0.0%	N/A
Pediatrics	16.5%	54.2%	0.31	18.4%	0.90	18.8%	0.31	16.3%	1.02
Total Hospital	11.0%	57.7%	0.19	63.6%	0.17	38.4%	0.29	10.2%	1.08
Average Census (Patients)									
Adult Medical-Surgical	0.0	31.3	N/A	48.2	N/A	2.7	N/A	0.0	N/A
Obstetrics	0.0	5.4	N/A	6.8	N/A	0.1	N/A	0.0	N/A
Pediatrics	3.8	2.2	1.73	0.8	4.75	0.8	4.75	3.7	1.02
Total Hospital	2.5	54.6	0.05	82.2	0.03	9.9	0.26	2.3	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	3.7	N/A	3.7	N/A	3.4	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.5	N/A	1.9	N/A	0.0	N/A
Pediatrics	1.5	2.5	0.60	1.8	0.83	1.7	0.88	1.5	0.99
Total Hospital	2.0	4.3	0.47	4.3	0.47	8.3	0.25	2.2	0.94
Surgical Operations									
Inpatient	0	1,644	N/A	2,036	N/A	44	N/A	0	N/A
Outpatient	0	3,777	N/A	4,144	N/A	110	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	30.3%	N/A	32.9%	N/A	28.7%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	5,149	84,436	0.06	128,980	0.04	8,425	0.61	4,825	1.07
Emergency Visits	0	15,777	N/A	22,463	N/A	1,935	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	3.0	17.4	0.17	25.4	0.12	1.9	1.58	2.0	1.50
Nurses, Licensed	17.3	173.6	0.10	220.8	0.08	23.9	0.72	15.1	1.15
Ancillary Nursing Personnel	4.0	34.8	0.11	46.2	0.09	8.5	0.47	2.7	1.47
All Other Personnel	8.7	410.2	0.02	537.1	0.02	47.5	0.18	6.7	1.31
Total FTEs	33.1	636.0	0.05	829.5	0.04	81.9	0.40	26.5	1.25
FTEs per 100 Patient Census (Adjusted)									
Administrators	58.9	17.1	3.44	13.8	4.27	13.1	4.49	64.0	0.92
Nurses, Licensed	340.0	170.3	2.00	120.1	2.83	164.3	2.07	483.7	0.70
Ancillary Nursing Personnel	78.5	34.1	2.30	25.1	3.13	58.6	1.34	87.2	0.90
All Other Personnel	171.2	402.4	0.43	292.2	0.59	326.3	0.52	213.7	0.80
Total FTEs	648.6	623.8	1.04	451.3	1.44	562.3	1.15	848.7	0.76

Total Hospital:

Beds Set Up & Staffed 23
 Discharges 453
 Inpatient Days 925

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	4	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	23	925	1,388	16.5%	3.8	1.5
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0
Burn Care	4	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	4	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	4	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Radiological Services Personnel	0	0	0.0
Physicians & Dentists	1	0	1.0	Respiratory Therapists	0	0	0.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	0	0	0.0
Registered Nurses	8	16	16.3	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	2	3	4.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	1	0	1.0	Psychologists	0	0	0.0
Medical Records Personnel	2	0	2.0	Social Workers	0	2	0.8
Pharmacy Personnel	0	0	0.0	All Other Health Professionals	0	1	0.1
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	4	1	4.9
Surgical Personnel	0	0	0.0	Total	21	23	33.1

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$6,649	0.1%	41.4%	0.00	42.6%	0.00	56.4%	0.00	0.1%	1.82
Medical Assistance	\$1,573,579	26.1%	10.2%	2.55	6.9%	3.78	11.3%	2.31	28.9%	0.90
Commercial	\$4,192,754	69.4%	41.7%	1.66	46.1%	1.51	26.1%	2.66	68.7%	1.01
All Other	\$266,919	4.4%	6.8%	0.65	4.3%	1.03	6.2%	0.71	2.3%	1.89
Deductions as % of Total Gross Patient Revenue										
Medicare	\$10	0.0%	25.3%	0.00	27.5%	0.00	25.3%	0.00	0.0%	0.01
Medical Assistance	\$668,347	11.1%	7.7%	1.44	5.4%	2.05	6.4%	1.73	9.9%	1.12
Commercial	\$898,171	14.9%	9.7%	1.53	11.7%	1.27	5.5%	2.70	10.7%	1.40
Charity Care	\$5,456	0.1%	1.5%	0.06	1.2%	0.08	0.5%	0.18	0.1%	1.16
All Other	\$59,334	1.0%	1.5%	0.65	0.5%	1.96	0.5%	1.96	1.7%	0.57
Total Deductions	\$1,631,318	27.0%	45.7%	0.59	46.2%	0.58	38.2%	0.71	22.4%	1.21
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.9%	4.4%	1.35	2.7%	2.20	3.2%	1.85	6.4%	0.93
Net Gains/Losses as % of Net Income		0.0%	12.3%	N/A	5.1%	N/A	2.0%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$2,247,154	36.6%	47.5%	0.77	46.6%	0.79	50.6%	0.72	35.0%	1.04
Supplies & Services	\$2,924,074	47.6%	40.2%	1.18	39.2%	1.21	39.5%	1.21	48.2%	0.99
Capital Component	\$884,053	14.4%	8.7%	1.65	9.4%	1.53	8.3%	1.73	15.3%	0.94
Bad Debt	\$84,726	1.4%	3.6%	0.38	4.7%	0.29	1.6%	0.86	1.5%	0.94
Fiscal Statistics										
Operating Margin (%)		-31.0%	7.6%	N/A	12.0%	N/A	4.5%	N/A	-23.4%	1.33
Total Hospital Net Income (%)		-31.0%	8.6%	N/A	12.6%	N/A	4.6%	N/A	-23.4%	1.33
Return on Equity (%)		0.0%	7.2%	N/A	9.7%	N/A	7.1%	N/A	-68.2%	0.00
Current Ratio		-4.3	2.8	N/A	4.0	N/A	2.0	N/A	-4.1	1.05
Days in Net Patient Accounts Receivable		72.4	51.2	1.42	49.1	1.48	69.6	1.04	59.4	1.22
Average Payment Period		47.7	53.8	0.89	43.8	1.09	60.6	0.79	36.6	1.30
Equity Financing (%)		129.4%	58.5%	2.21	66.6%	1.94	55.9%	2.31	-126.8%	N/A
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.3	N/A	0.4	N/A	0.0	N/A
Times Interest Earned		0.0	6.9	N/A	11.0	N/A	3.4	N/A	0.0	N/A
Total Asset Turnover		-1.8	0.8	N/A	0.8	N/A	1.5	N/A	2.9	N/A
Average Age of Plant (Years)		2.1	9.1	0.24	9.4	0.23	10.7	0.20	1.8	1.21
Increase (Decrease) Total Net Patient Revenue		3.7%	9.1%	0.40	9.0%	0.41	10.3%	0.36	16.6%	0.22
Outpatient Gross Revenue (% of Total GPR)		50.4%	46.6%	1.08	53.0%	0.95	32.1%	1.57	25.0%	2.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$6,946	\$9,724	0.71	\$8,298	0.84	\$14,623	0.47	\$9,750	0.71
Inpatient Net Revenue per Day		\$3,402	\$2,239	1.52	\$1,910	1.78	\$1,624	2.09	\$4,500	0.76
Outpatient Net Revenue per Visit		\$245	\$430	0.57	\$447	0.55	\$339	0.72	\$81	3.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$6,039,901	Cash & Cash Equivalents	\$0	Current Liabilities	\$778,223
Less Deductions	\$1,631,318	Net Patient Receivables	\$875,059	Long-Term Debt	\$0
Net Patient Revenue	\$4,408,583	Other Receivables	\$96,493	Other Liabilities	\$0
Plus Other Revenue	\$278,053			Subtotal	\$778,223
Total Revenue	\$4,686,637	Land, Buildings & Equipment (Net)	\$673,237	Unrestricted Fund Balance	-\$3,427,022
Less Expenses	\$6,140,007	Other Assets	-\$4,293,588	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0	Total Assets	-\$2,648,799	Total Liabilities & Fund Balance	-\$2,648,799
Net Income	-\$1,453,370				