

196 Columbia Center LLC
 2025 E Newport Ave Ste 3000
 Milwaukee, WI 53211
 414-961-3590

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 2

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	59.1%	N/A	70.3%	N/A	27.5%	N/A	0.0%	N/A
Obstetrics	22.5%	41.6%	0.54	47.8%	0.47	17.2%	1.31	12.3%	1.82
Pediatrics	0.0%	54.2%	N/A	92.7%	N/A	2.9%	N/A	0.0%	N/A
Total Hospital	43.0%	57.7%	0.74	37.4%	1.15	29.3%	1.47	23.8%	1.80
Average Census (Patients)									
Adult Medical-Surgical	0.0	31.3	N/A	84.6	N/A	5.1	N/A	0.0	N/A
Obstetrics	5.2	5.4	0.96	20.6	0.25	0.9	5.74	5.6	0.93
Pediatrics	0.0	2.2	N/A	17.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.9	54.6	0.18	123.4	0.08	6.7	1.47	10.7	0.92
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	3.7	N/A	4.2	N/A	3.1	N/A	0.0	N/A
Obstetrics	2.6	2.4	1.10	2.9	0.91	2.4	1.10	2.5	1.06
Pediatrics	0.0	2.5	N/A	2.5	N/A	1.8	N/A	0.0	N/A
Total Hospital	2.6	4.3	0.59	5.0	0.51	2.9	0.88	2.4	1.05
Surgical Operations									
Inpatient	184	1,644	0.11	3,104	0.06	176	1.05	181	1.02
Outpatient	503	3,777	0.13	4,364	0.12	1,003	0.50	539	0.93
Inpatient as % of All Surgeries	26.8%	30.3%	0.88	41.6%	0.64	14.9%	1.80	25.1%	1.07
Outpatient Visits									
Non-Emergency Visits	516	84,436	0.01	132,317	0.00	23,680	0.02	520	0.99
Emergency Visits	0	15,777	N/A	26,748	N/A	4,508	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	2.0	17.4	0.11	40.4	0.05	3.3	0.61	2.0	1.00
Nurses, Licensed	20.8	173.6	0.12	332.6	0.06	27.9	0.74	22.3	0.93
Ancillary Nursing Personnel	5.4	34.8	0.16	79.3	0.07	8.0	0.68	6.1	0.89
All Other Personnel	5.9	410.2	0.01	715.2	0.01	73.6	0.08	6.6	0.90
Total FTEs	34.1	636.0	0.05	1,167.5	0.03	112.7	0.30	37.0	0.92
FTEs per 100 Patient Census (Adjusted)									
Administrators	16.3	17.1	0.95	18.9	0.86	20.4	0.80	15.0	1.09
Nurses, Licensed	169.6	170.3	1.00	155.9	1.09	175.5	0.97	166.9	1.02
Ancillary Nursing Personnel	44.1	34.1	1.29	37.2	1.18	50.0	0.88	45.7	0.96
All Other Personnel	48.4	402.4	0.12	335.2	0.14	462.1	0.10	49.4	0.98
Total FTEs	278.3	623.8	0.45	547.2	0.51	708.0	0.39	277.0	1.00

Total Hospital:
 Beds Set Up & Staffed 23
 Discharges 1,412
 Inpatient Days 3,606

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 22
 Total Births 699
 Newborn Days 1,708

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	23	713	1,886	22.5%	5.2	2.6
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Radiological Services Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Respiratory Therapists	0	0	0.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	0	0	0.0
Registered Nurses	13	28	20.8	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	4	3	5.4	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	0	0	0.0	Social Workers	0	0	0.0
Pharmacy Personnel	0	0	0.0	All Other Health Professionals	2	18	3.8
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	1	5	1.4
Surgical Personnel	0	12	0.7	Total	22	66	34.1

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area		Volume Group		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$11,637	0.1%	41.4%	0.00	39.4%	0.00	48.0%	0.00	0.3%	0.43
Medical Assistance	\$1,738,630	17.1%	10.2%	1.67	15.1%	1.13	8.5%	2.01	20.8%	0.82
Commercial	\$8,189,136	80.4%	41.7%	1.93	37.4%	2.15	38.0%	2.12	76.8%	1.05
All Other	\$248,705	2.4%	6.8%	0.36	8.1%	0.30	5.5%	0.44	2.0%	1.19
Deductions as % of Total Gross Patient Revenue										
Medicare	\$1,209	0.0%	25.3%	0.00	26.2%	0.00	24.1%	0.00	0.2%	0.06
Medical Assistance	\$1,056,725	10.4%	7.7%	1.35	11.7%	0.89	5.2%	1.99	11.1%	0.93
Commercial	\$3,249,024	31.9%	9.7%	3.29	10.0%	3.19	9.2%	3.47	29.8%	1.07
Charity Care	\$2,716	0.0%	1.5%	0.02	1.9%	0.01	0.8%	0.03	0.0%	0.89
All Other	\$67,182	0.7%	1.5%	0.44	2.1%	0.31	1.3%	0.51	1.4%	0.49
Total Deductions	\$4,376,856	43.0%	45.7%	0.94	51.9%	0.83	40.7%	1.06	42.5%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.7%	4.4%	0.15	4.0%	0.17	1.9%	0.36	0.6%	1.12
Net Gains/Losses as % of Net Income		-31.2%	12.3%	N/A	9.1%	N/A	1.3%	N/A	-1.0%	31.59
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$2,593,032	44.1%	47.5%	0.93	42.1%	1.05	47.9%	0.92	46.6%	0.95
Supplies & Services	\$2,544,553	43.3%	40.2%	1.08	45.8%	0.95	38.5%	1.13	41.4%	1.05
Capital Component	\$596,732	10.2%	8.7%	1.17	8.4%	1.21	10.1%	1.01	9.9%	1.02
Bad Debt	\$139,046	2.4%	3.6%	0.66	3.7%	0.64	3.5%	0.68	2.1%	1.15
Fiscal Statistics										
Operating Margin (%)		-0.4%	7.6%	N/A	6.0%	N/A	6.5%	N/A	-0.7%	0.56
Total Hospital Net Income (%)		-0.3%	8.6%	N/A	6.5%	N/A	6.6%	N/A	-0.7%	0.43
Return on Equity (%)		0.0%	7.2%	N/A	5.5%	N/A	7.4%	N/A	-0.7%	0.00
Current Ratio		6.3	2.8	2.25	2.4	2.63	1.7	3.71	4.1	1.52
Days in Net Patient Accounts Receivable		74.6	51.2	1.46	43.4	1.72	59.3	1.26	61.9	1.20
Average Payment Period		20.5	53.8	0.38	62.7	0.33	71.1	0.29	19.3	1.06
Equity Financing (%)		92.8%	58.5%	1.59	58.4%	1.59	34.8%	2.67	94.7%	0.98
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.4	N/A	1.2	N/A	0.0	N/A
Times Interest Earned		0.0	6.9	N/A	5.9	N/A	4.2	N/A	0.0	N/A
Total Asset Turnover		0.9	0.8	1.18	0.8	1.18	1.1	0.86	1.0	0.96
Average Age of Plant (Years)		8.5	9.1	0.93	9.0	0.94	8.2	1.03	7.5	1.13
Increase (Decrease) Total Net Patient Revenue		-2.6%	9.1%	N/A	7.5%	N/A	16.8%	N/A	22.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		19.6%	46.6%	0.42	37.1%	0.53	57.9%	0.34	19.7%	0.99
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$3,251		\$9,724	0.33	\$12,721	0.26	\$7,032	0.46	\$3,064	1.06
Inpatient Net Revenue per Day	\$1,273		\$2,239	0.57	\$2,545	0.50	\$2,030	0.63	\$1,258	1.01
Outpatient Net Revenue per Visit	\$2,365		\$430	5.50	\$444	5.33	\$338	7.00	\$1,985	1.19

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$10,188,108	Cash & Cash Equivalents	\$785,046	Current Liabilities	\$296,074
Less Deductions	\$4,376,856	Net Patient Receivables	\$1,187,570	Long-Term Debt	\$0
Net Patient Revenue	\$5,811,252	Other Receivables	\$0	Other Liabilities	\$149,799
Plus Other Revenue	\$39,674			Subtotal	\$445,873
Total Revenue	\$5,850,926	Land, Buildings & Equipment (Net)	\$4,351,067	Unrestricted Fund Balance	\$5,771,028
Less Expenses	\$5,873,363	Other Assets	-\$106,782	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$5,333			Total Liabilities & Fund Balance	\$6,216,901
Net Income	-\$17,104	Total Assets	\$6,216,901		