

307 LIFECARE Hospitals of Milwaukee
 5000 W Chambers St 8th Flr W
 Milwaukee, WI 53210
 414-447-3600

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Long-Term Acute Care
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 1

Selected Utilization Statistics	FY 2005	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2005 vs. 2004	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	59.1%	N/A	70.3%	N/A	19.5%	N/A	0.0%	N/A
Obstetrics	0.0%	41.6%	N/A	47.8%	N/A	6.3%	N/A	0.0%	N/A
Pediatrics	0.0%	54.2%	N/A	92.7%	N/A	18.8%	N/A	0.0%	N/A
Total Hospital	75.6%	57.7%	1.31	37.4%	2.02	38.4%	1.97	64.3%	1.18
Average Census (Patients)									
Adult Medical-Surgical	0.0	31.3	N/A	84.6	N/A	2.7	N/A	0.0	N/A
Obstetrics	0.0	5.4	N/A	20.6	N/A	0.1	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	17.6	N/A	0.8	N/A	0.0	N/A
Total Hospital	25.7	54.6	0.47	123.4	0.21	9.9	2.60	25.1	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	3.7	N/A	4.2	N/A	3.4	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.9	N/A	1.9	N/A	0.0	N/A
Pediatrics	0.0	2.5	N/A	2.5	N/A	1.7	N/A	0.0	N/A
Total Hospital	28.7	4.3	6.68	5.0	5.74	8.3	3.46	28.9	0.99
Surgical Operations									
Inpatient	0	1,644	N/A	3,104	N/A	44	N/A	0	N/A
Outpatient	0	3,777	N/A	4,364	N/A	110	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	30.3%	N/A	41.6%	N/A	28.7%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	0	84,436	N/A	132,317	N/A	8,425	N/A	0	N/A
Emergency Visits	0	15,777	N/A	26,748	N/A	1,935	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	1.0	17.4	0.06	40.4	0.02	1.9	0.53	1.0	1.00
Nurses, Licensed	30.9	173.6	0.18	332.6	0.09	23.9	1.29	33.0	0.94
Ancillary Nursing Personnel	16.3	34.8	0.47	79.3	0.20	8.5	1.91	20.5	0.79
All Other Personnel	42.2	410.2	0.10	715.2	0.06	47.5	0.89	59.3	0.71
Total FTEs	90.4	636.0	0.14	1,167.5	0.08	81.9	1.10	113.8	0.79
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.9	17.1	0.23	18.9	0.21	13.1	0.30	4.0	0.98
Nurses, Licensed	120.6	170.3	0.71	155.9	0.77	164.3	0.73	131.5	0.92
Ancillary Nursing Personnel	63.4	34.1	1.86	37.2	1.70	58.6	1.08	81.9	0.77
All Other Personnel	164.5	402.4	0.41	335.2	0.49	326.3	0.50	236.3	0.70
Total FTEs	352.3	623.8	0.56	547.2	0.64	562.3	0.63	453.6	0.78

Total Hospital:
 Beds Set Up & Staffed 34
 Discharges 327
 Inpatient Days 9,388

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2005	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	1	34	325	9,481	76.4%	26.0	29.2
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute							
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics							
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric							
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency							
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care							
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient							
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Radiological Services Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Respiratory Therapists	7	5	9.8
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	2	1.0
Registered Nurses	15	10	24.9	Occupational Therapy Assistants/Aides	0	1	0.9
Certified Nurse Midwives	0	0	0.0	Physical Therapists	1	1	1.4
Licensed Practical Nurses	6	0	6.0	Physical Therapy Assistants/Aides	1	1	1.5
Ancillary Nursing Personnel	13	5	16.3	Recreational Therapists	0	1	0.3
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	1	0	1.0
Medical Records Personnel	1	0	1.0	Social Workers	0	0	0.0
Pharmacy Personnel	2	3	2.7	All Other Health Professionals	2	0	2.0
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	18	4	19.4
Surgical Personnel	0	0	0.0				
				Total	70	33	90.4

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Selected Financial Statistics	FY 2005	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2005 vs. 2004		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2004	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$27,140,661	84.2%	41.4%	2.03	39.4%	2.14	56.4%	1.49	89.5%	0.94
Medical Assistance	\$0	0.0%	10.2%	N/A	15.1%	N/A	11.3%	N/A	0.0%	N/A
Commercial	\$5,092,695	15.8%	41.7%	0.38	37.4%	0.42	26.1%	0.61	10.5%	1.50
All Other	\$0	0.0%	6.8%	N/A	8.1%	N/A	6.2%	N/A	0.0%	N/A
Deductions as % of Total Gross Patient Revenue										
Medicare	\$15,265,170	47.4%	25.3%	1.87	26.2%	1.81	25.3%	1.87	49.6%	0.95
Medical Assistance	\$0	0.0%	7.7%	N/A	11.7%	N/A	6.4%	N/A	0.0%	N/A
Commercial	\$1,866,120	5.8%	9.7%	0.60	10.0%	0.58	5.5%	1.05	1.1%	5.19
Charity Care	\$70,632	0.2%	1.5%	0.15	1.9%	0.12	0.5%	0.44	0.7%	0.33
All Other	\$0	0.0%	1.5%	N/A	2.1%	N/A	0.5%	N/A	0.0%	N/A
Total Deductions	\$17,201,922	53.4%	45.7%	1.17	51.9%	1.03	38.2%	1.40	51.4%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.0%	4.4%	0.00	4.0%	0.00	3.2%	0.00	0.0%	0.62
Net Gains/Losses as % of Net Income		0.0%	12.3%	N/A	9.1%	N/A	2.0%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$5,892,765	48.7%	47.5%	1.03	42.1%	1.16	50.6%	0.96	49.5%	0.98
Supplies & Services	\$4,902,892	40.5%	40.2%	1.01	45.8%	0.89	39.5%	1.03	40.3%	1.01
Capital Component	\$1,053,555	8.7%	8.7%	1.00	8.4%	1.04	8.3%	1.05	8.9%	0.98
Bad Debt	\$245,017	2.0%	3.6%	0.56	3.7%	0.55	1.6%	1.27	1.4%	1.48
Fiscal Statistics										
Operating Margin (%)		19.6%	7.6%	2.57	6.0%	3.26	4.5%	4.34	8.9%	2.21
Total Hospital Net Income (%)		19.6%	8.6%	2.27	6.5%	3.01	4.6%	4.25	8.9%	2.21
Return on Equity (%)		64.9%	7.2%	9.02	5.5%	11.80	7.1%	9.14	38.3%	1.69
Current Ratio		3.5	2.8	1.27	2.4	1.48	2.0	1.77	3.8	0.94
Days in Net Patient Accounts Receivable		116.7	51.2	2.28	43.4	2.69	69.6	1.68	82.1	1.42
Average Payment Period		34.2	53.8	0.64	62.7	0.54	60.6	0.56	18.7	1.82
Equity Financing (%)		15.8%	58.5%	0.27	58.4%	0.27	55.9%	0.28	-69.3%	N/A
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.4	N/A	0.4	N/A	0.0	0.01
Times Interest Earned		106.5	6.9	15.43	5.9	18.05	3.4	31.32	31.6	3.37
Total Asset Turnover		3.3	0.8	4.15	0.8	4.15	1.5	2.21	4.3	0.77
Average Age of Plant (Years)		4.8	9.1	0.53	9.0	0.54	10.7	0.45	3.4	1.40
Increase (Decrease) Total Net Patient Revenue		8.3%	9.1%	0.92	7.5%	1.11	10.3%	0.81	9.8%	0.85
Outpatient Gross Revenue (% of Total GPR)		0.0%	46.6%	N/A	37.1%	N/A	32.1%	N/A	0.0%	N/A
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$45,968	\$9,724	4.73	\$12,721	3.61	\$14,623	3.14	\$43,635	1.05
Inpatient Net Revenue per Day		\$1,601	\$2,239	0.72	\$2,545	0.63	\$1,624	0.99	\$1,512	1.06
Outpatient Net Revenue per Visit		\$0	\$430	N/A	\$444	N/A	\$339	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$32,233,356	Cash & Cash Equivalents	\$1,000	Current Liabilities	\$1,100,133
Less Deductions	\$17,201,922	Net Patient Receivables	\$4,804,088	Long-Term Debt	-\$340
Net Patient Revenue	\$15,031,434	Other Receivables	-\$986,445	Other Liabilities	\$2,711,179
Plus Other Revenue	\$2,249			Subtotal	\$3,810,972
Total Revenue	\$15,033,683	Land, Buildings & Equipment (Net)	\$623,538	Unrestricted Fund Balance	\$717,589
Less Expenses	\$12,094,229	Other Assets	\$86,381	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0	Total Assets	\$4,528,562	Total Liabilities & Fund Balance	\$4,528,562
Net Income	\$2,939,454				