

017 Wheaton Franciscan Healthcare-Elmbrook Memorial Inc
 19333 W North Ave
 Brookfield, WI 53045
 262-785-2000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 6

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	75.7%	59.2%	1.28	66.0%	1.15	58.1%	1.30	83.3%	0.91
Obstetrics	61.2%	41.5%	1.47	42.3%	1.45	37.7%	1.62	59.3%	1.03
Pediatrics	0.0%	52.2%	N/A	19.6%	N/A	84.0%	N/A	0.0%	N/A
Total Hospital	73.0%	57.2%	1.28	60.8%	1.20	55.7%	1.31	78.9%	0.92
Average Census (Patients)									
Adult Medical-Surgical	56.0	31.4	1.78	48.1	1.17	40.6	1.38	61.7	0.91
Obstetrics	4.9	5.3	0.92	6.8	0.72	6.4	0.76	4.7	1.03
Pediatrics	0.0	2.2	N/A	0.8	N/A	8.0	N/A	0.0	N/A
Total Hospital	67.1	53.6	1.25	81.2	0.83	81.4	0.82	72.6	0.92
Average Length of Stay (Days)									
Adult Medical-Surgical	4.0	3.6	1.12	3.6	1.12	3.7	1.09	4.0	1.01
Obstetrics	2.6	2.4	1.09	2.4	1.09	2.5	1.05	2.5	1.06
Pediatrics	0.0	2.2	N/A	1.6	N/A	2.1	N/A	0.0	N/A
Total Hospital	4.1	4.3	0.94	4.2	0.97	4.2	0.97	4.0	1.01
Surgical Operations									
Inpatient	2,628	1,903	1.38	2,019	1.30	2,574	1.02	2,896	0.91
Outpatient	5,477	4,240	1.29	4,558	1.20	6,209	0.88	5,848	0.94
Inpatient as % of All Surgeries	32.4%	31.0%	1.05	30.7%	1.06	29.3%	1.11	33.1%	0.98
Outpatient Visits									
Non-Emergency Visits	77,217	89,386	0.86	128,780	0.60	112,584	0.69	76,775	1.01
Emergency Visits	12,812	15,537	0.82	22,456	0.57	22,560	0.57	14,045	0.91
Full-Time Equivalents (FTEs)									
Administrators	2.0	17.1	0.12	33.0	0.06	29.5	0.07	17.6	0.11
Nurses, Licensed	194.4	180.9	1.07	240.0	0.81	273.4	0.71	204.3	0.95
Ancillary Nursing Personnel	72.3	35.0	2.07	45.9	1.58	46.3	1.56	72.3	1.00
All Other Personnel	335.7	419.6	0.80	552.0	0.61	614.8	0.55	361.9	0.93
Total FTEs	604.4	652.6	0.93	870.9	0.69	964.1	0.63	656.0	0.92
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.4	16.6	0.08	17.1	0.08	18.4	0.08	11.4	0.12
Nurses, Licensed	136.7	175.7	0.78	124.5	1.10	170.6	0.80	132.5	1.03
Ancillary Nursing Personnel	50.9	34.0	1.50	23.8	2.14	28.9	1.76	46.9	1.09
All Other Personnel	236.0	407.4	0.58	286.2	0.82	383.7	0.62	234.7	1.01
Total FTEs	424.9	633.7	0.67	451.6	0.94	601.6	0.71	425.5	1.00

Total Hospital:
 Beds Set Up & Staffed 92
 Discharges 6,039
 Inpatient Days 24,502

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 18
 Total Births 661
 Newborn Days 1,746

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	74	5,065	20,455	75.7%	56.0	4.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	681	1,786	61.2%	4.9	2.6
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	132	1,808	82.6%	5.0	13.7
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	4	29	230	15.8%	0.6	7.9
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
 4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Radiological Services Personnel	34	27	45.6
Physicians & Dentists	0	0	0.0	Respiratory Therapists	5	16	11.9
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	6	4.0
Registered Nurses	122	155	192.1	Occupational Therapy Assistants/Aides	1	1	1.3
Certified Nurse Midwives	0	0	0.0	Physical Therapists	6	6	8.3
Licensed Practical Nurses	0	0	0.0	Physical Therapy Assistants/Aides	1	4	1.6
Ancillary Nursing Personnel	48	54	72.3	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	3	3.9
Nurse Practitioners	1	5	2.3	Psychologists	1	1	1.6
Medical Records Personnel	7	1	7.6	Social Workers	0	0	0.0
Pharmacy Personnel	12	11	15.1	All Other Health Professionals	33	22	39.9
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	123	130	167.3
Surgical Personnel	24	7	27.8	Total	423	449	604.4

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Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area		Volume Group		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$121,917,685	41.5%	41.4%	1.00	43.1%	0.96	39.2%	1.06	40.3%	1.03
Medical Assistance	\$6,445,058	2.2%	10.3%	0.21	7.2%	0.30	10.7%	0.20	1.7%	1.32
Commercial	\$159,010,483	54.1%	41.8%	1.29	45.1%	1.20	45.3%	1.19	56.0%	0.97
All Other	\$6,501,263	2.2%	6.5%	0.34	4.6%	0.48	4.8%	0.46	2.1%	1.08
Deductions as % of Total Gross Patient Revenue										
Medicare	\$89,532,937	30.5%	25.6%	1.19	28.2%	1.08	25.7%	1.19	29.1%	1.05
Medical Assistance	\$5,704,697	1.9%	7.7%	0.25	5.6%	0.35	8.0%	0.24	1.5%	1.32
Commercial	\$62,737,812	21.3%	10.6%	2.01	12.4%	1.72	11.2%	1.91	21.1%	1.01
Charity Care	\$1,931,713	0.7%	1.6%	0.41	1.3%	0.51	1.2%	0.55	0.4%	1.57
All Other	\$3,587,333	1.2%	1.4%	0.87	0.7%	1.74	1.2%	1.02	1.1%	1.16
Total Deductions	\$163,494,492	55.6%	47.0%	1.18	48.2%	1.15	47.3%	1.18	53.1%	1.05
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.4%	4.5%	0.30	3.1%	0.44	3.9%	0.35	1.4%	0.99
Net Gains/Losses as % of Net Income		0.0%	20.7%	N/A	15.4%	N/A	19.1%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$46,185,487	42.7%	47.5%	0.90	48.2%	0.89	48.7%	0.88	40.5%	1.05
Supplies & Services	\$53,041,403	49.0%	40.1%	1.22	38.9%	1.26	38.8%	1.26	50.2%	0.98
Capital Component	\$8,009,432	7.4%	9.0%	0.82	8.8%	0.84	9.6%	0.77	7.4%	1.00
Bad Debt	\$960,222	0.9%	3.5%	0.25	4.0%	0.22	2.8%	0.32	1.9%	0.46
Fiscal Statistics										
Operating Margin (%)		18.2%	5.9%	3.08	8.7%	2.09	8.8%	2.06	20.0%	0.91
Total Hospital Net Income (%)		18.1%	7.3%	2.49	10.2%	1.78	10.7%	1.70	20.0%	0.91
Return on Equity (%)		13.4%	6.1%	2.20	8.0%	1.67	8.1%	1.65	16.4%	0.82
Current Ratio		3.0	3.0	1.00	4.7	0.64	3.3	0.91	1.1	2.75
Days in Net Patient Accounts Receivable		44.5	51.6	0.86	49.3	0.90	55.1	0.81	44.5	1.00
Average Payment Period		21.2	51.3	0.41	39.2	0.54	49.9	0.43	59.3	0.36
Equity Financing (%)		92.7%	60.2%	1.54	70.1%	1.32	64.0%	1.45	85.0%	1.09
Long-Term Debt to Equity Ratio		0.0	0.4	0.10	0.3	0.13	0.4	0.10	0.1	0.72
Times Interest Earned		55.0	6.1	9.01	9.7	5.67	7.1	7.74	49.2	1.12
Total Asset Turnover		0.7	0.8	0.92	0.8	0.92	0.7	1.05	0.8	0.90
Average Age of Plant (Years)		8.3	8.6	0.96	9.5	0.87	8.3	1.00	7.5	1.10
Increase (Decrease) Total Net Patient Revenue		-3.3%	6.2%	N/A	2.3%	N/A	5.0%	N/A	15.1%	N/A
Outpatient Gross Revenue (% of Total GPR)		52.8%	48.0%	1.10	55.8%	0.95	49.2%	1.07	52.9%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$9,366		\$10,323	0.91	\$8,449	1.11	\$9,923	0.94	\$8,500	1.10
Inpatient Net Revenue per Day	\$2,308		\$2,382	0.97	\$2,002	1.15	\$2,387	0.97	\$2,123	1.09
Outpatient Net Revenue per Visit	\$820		\$450	1.82	\$513	1.60	\$531	1.54	\$865	0.95

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$293,874,489	Cash & Cash Equivalents	\$3,225	Current Liabilities	\$5,904,360
Less Deductions	\$163,494,492	Net Patient Receivables	\$15,897,373	Long-Term Debt	\$6,632,712
Net Patient Revenue	\$130,379,997	Other Receivables	\$0	Other Liabilities	\$616,452
Plus Other Revenue	\$1,811,760			Subtotal	\$13,153,524
Total Revenue	\$132,191,757	Land, Buildings & Equipment (Net)	\$57,374,741	Unrestricted Fund Balance	\$165,957,192
Less Expenses	\$108,196,544	Other Assets	\$105,835,375	Restricted Fund Balance	\$17,000
Non-Operating Gains/Losses	-\$11,638			Total Liabilities & Fund Balance	\$179,110,714
Net Income	\$23,983,575	Total Assets	\$179,110,714		