

022 Columbus Community Hospital Inc
 1515 Park Ave
 Columbus, WI 53925
 920-623-2200

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 3

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	46.0%	59.2%	0.78	58.1%	0.79	47.0%	0.98	34.9%	1.32
Obstetrics	10.9%	41.5%	0.26	43.1%	0.25	26.1%	0.42	18.2%	0.60
Pediatrics	0.0%	52.2%	N/A	48.9%	N/A	11.5%	N/A	0.0%	N/A
Total Hospital	36.9%	57.2%	0.65	57.8%	0.64	40.9%	0.90	31.0%	1.19
Average Census (Patients)									
Adult Medical-Surgical	7.8	31.4	0.25	31.9	0.25	7.3	1.07	8.7	0.90
Obstetrics	0.4	5.3	0.08	5.0	0.09	0.9	0.48	0.7	0.60
Pediatrics	0.0	2.2	N/A	1.8	N/A	0.1	N/A	0.0	N/A
Total Hospital	9.2	53.6	0.17	55.2	0.17	8.6	1.07	10.2	0.90
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	3.6	0.92	3.5	0.94	3.1	1.06	3.2	1.02
Obstetrics	2.3	2.4	0.95	1.9	1.20	2.4	0.95	2.2	1.02
Pediatrics	0.0	2.2	N/A	3.1	N/A	1.7	N/A	0.0	N/A
Total Hospital	3.3	4.3	0.77	4.3	0.77	3.0	1.10	3.1	1.05
Surgical Operations									
Inpatient	212	1,903	0.11	1,703	0.12	256	0.83	285	0.74
Outpatient	536	4,240	0.13	5,219	0.10	1,251	0.43	628	0.85
Inpatient as % of All Surgeries	28.3%	31.0%	0.91	24.6%	1.15	17.0%	1.67	31.2%	0.91
Outpatient Visits									
Non-Emergency Visits	21,391	89,386	0.24	124,955	0.17	28,175	0.76	21,210	1.01
Emergency Visits	3,804	15,537	0.24	15,019	0.25	5,846	0.65	3,864	0.98
Full-Time Equivalents (FTEs)									
Administrators	11.1	17.1	0.65	15.6	0.71	4.9	2.26	16.1	0.69
Nurses, Licensed	46.7	180.9	0.26	193.9	0.24	45.2	1.03	48.8	0.96
Ancillary Nursing Personnel	6.5	35.0	0.18	33.7	0.19	10.2	0.63	8.7	0.74
All Other Personnel	117.3	419.6	0.28	519.4	0.23	117.7	1.00	117.9	0.99
Total FTEs	181.5	652.6	0.28	762.7	0.24	178.0	1.02	191.5	0.95
FTEs per 100 Patient Census (Adjusted)									
Administrators	46.5	16.6	2.80	12.7	3.66	17.6	2.64	64.4	0.72
Nurses, Licensed	196.3	175.7	1.12	157.8	1.24	164.0	1.20	195.2	1.01
Ancillary Nursing Personnel	27.2	34.0	0.80	27.4	0.99	37.0	0.73	34.9	0.78
All Other Personnel	493.3	407.4	1.21	422.8	1.17	427.0	1.16	471.6	1.05
Total FTEs	763.3	633.7	1.20	620.7	1.23	645.6	1.18	766.1	1.00

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 1,018
 Inpatient Days 3,369

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 7
 Discharges 171
 Inpatient Days 1,093

Newborn Nursery:
 Bassinets 4
 Total Births 68
 Newborn Days 152

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	17	865	2,855	46.0%	7.8	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	70	159	10.9%	0.4	2.3
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	83	355	24.3%	1.0	4.3
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	11	1	11.1	Radiological Services Personnel	6	7	9.6
Physicians & Dentists	0	0	0.0	Respiratory Therapists	2	1	2.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	1	1.0
Registered Nurses	18	40	39.8	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	1	4	2.4
Licensed Practical Nurses	3	5	6.9	Physical Therapy Assistants/Aides	1	1	2.1
Ancillary Nursing Personnel	2	7	6.5	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	2	2.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	5	5	8.4	Social Workers	0	1	0.8
Pharmacy Personnel	1	0	1.0	All Other Health Professionals	3	0	3.0
Clinical Laboratory Personnel	4	7	7.0	All Other Personnel	50	51	76.3
Surgical Personnel	1	1	1.6	Total	110	134	181.5

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Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area		Volume Group		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$15,065,879	45.8%	41.4%	1.11	38.5%	1.19	40.9%	1.12	45.7%	1.00
Medical Assistance	\$1,596,640	4.9%	10.3%	0.47	8.2%	0.59	9.6%	0.51	3.8%	1.29
Commercial	\$14,908,845	45.3%	41.8%	1.08	46.1%	0.98	44.6%	1.02	46.6%	0.97
All Other	\$1,316,698	4.0%	6.5%	0.62	7.2%	0.56	4.9%	0.82	4.0%	1.01
Deductions as % of Total Gross Patient Revenue										
Medicare	\$5,429,439	16.5%	25.6%	0.64	22.5%	0.73	17.1%	0.97	20.5%	0.81
Medical Assistance	\$794,298	2.4%	7.7%	0.31	6.2%	0.39	5.5%	0.44	2.1%	1.13
Commercial	\$3,774,620	11.5%	10.6%	1.08	12.5%	0.92	9.5%	1.21	11.3%	1.02
Charity Care	\$470,688	1.4%	1.6%	0.89	1.8%	0.80	0.9%	1.59	0.5%	2.65
All Other	\$276,740	0.8%	1.4%	0.60	1.9%	0.44	0.7%	1.20	0.0%	28.80
Total Deductions	\$10,745,785	32.7%	47.0%	0.70	45.0%	0.73	33.6%	0.97	34.5%	0.95
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.5%	4.5%	0.79	8.5%	0.42	3.4%	1.04	3.6%	0.97
Net Gains/Losses as % of Net Income		31.4%	20.7%	1.51	26.0%	1.21	15.2%	2.06	9.1%	3.43
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$12,010,921	55.2%	47.5%	1.16	49.7%	1.11	50.5%	1.09	55.2%	1.00
Supplies & Services	\$6,872,916	31.6%	40.1%	0.79	39.5%	0.80	36.6%	0.86	31.7%	1.00
Capital Component	\$2,404,884	11.0%	9.0%	1.23	8.0%	1.38	8.4%	1.32	10.1%	1.09
Bad Debt	\$480,358	2.2%	3.5%	0.63	2.8%	0.79	4.6%	0.48	3.0%	0.73
Fiscal Statistics										
Operating Margin (%)		5.2%	5.9%	0.87	7.0%	0.74	10.3%	0.50	7.5%	0.69
Total Hospital Net Income (%)		7.3%	7.3%	1.01	9.2%	0.80	11.9%	0.62	8.2%	0.90
Return on Equity (%)		4.7%	6.1%	0.77	7.8%	0.60	9.4%	0.50	5.8%	0.80
Current Ratio		1.7	3.0	0.55	2.5	0.66	4.7	0.35	2.5	0.67
Days in Net Patient Accounts Receivable		55.6	51.6	1.08	46.9	1.19	60.8	0.91	53.7	1.04
Average Payment Period		71.6	51.3	1.40	50.3	1.42	45.1	1.59	73.7	0.97
Equity Financing (%)		48.3%	60.2%	0.80	51.0%	0.95	58.0%	0.83	51.2%	0.94
Long-Term Debt to Equity Ratio		0.8	0.4	2.12	0.7	1.21	0.4	2.12	0.7	1.19
Times Interest Earned		3.6	6.1	0.59	7.5	0.48	7.7	0.46	4.2	0.86
Total Asset Turnover		0.6	0.8	0.78	0.8	0.78	0.8	0.78	0.7	0.88
Average Age of Plant (Years)		6.4	8.6	0.74	9.4	0.68	8.4	0.76	6.2	1.02
Increase (Decrease) Total Net Patient Revenue		23.5%	6.2%	3.79	9.2%	2.55	13.3%	1.77	17.4%	1.35
Outpatient Gross Revenue (% of Total GPR)		61.2%	48.0%	1.27	47.1%	1.30	69.0%	0.89	59.1%	1.04
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$7,595	\$10,323	0.74	\$11,083	0.69	\$6,776	1.12	\$6,401	1.19	
Inpatient Net Revenue per Day	\$1,959	\$2,382	0.82	\$2,562	0.76	\$2,010	0.97	\$1,733	1.13	
Outpatient Net Revenue per Visit	\$509	\$450	1.13	\$335	1.52	\$442	1.15	\$483	1.06	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$32,888,063	Cash & Cash Equivalents	\$2,382,066	Current Liabilities	\$3,950,343
Less Deductions	\$10,745,785	Net Patient Receivables	\$3,374,714	Long-Term Debt	\$15,124,405
Net Patient Revenue	\$22,142,278	Other Receivables	\$87,181	Other Liabilities	\$0
Plus Other Revenue	\$811,705			Subtotal	\$19,074,748
Total Revenue	\$22,953,982	Land, Buildings & Equipment (Net)	\$16,144,824	Unrestricted Fund Balance	\$17,827,171
Less Expenses	\$21,769,079	Other Assets	\$14,913,134	Restricted Fund Balance	\$448,917
Non-Operating Gains/Losses	\$541,150			Total Liabilities & Fund Balance	\$36,901,919
Net Income	\$1,726,051	Total Assets	\$36,901,919		