

027 Chippewa Valley Hospital
 1220 3rd Ave W
 Durand, WI 54736
 715-672-4211

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Pepin
 Analysis Area: West Central (5A)
 Volume Group: 1

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	17.6%	59.2%	0.30	49.6%	0.35	16.9%	1.04	17.9%	0.98
Obstetrics	0.0%	41.5%	N/A	31.8%	N/A	5.4%	N/A	0.0%	N/A
Pediatrics	0.0%	52.2%	N/A	16.4%	N/A	21.3%	N/A	0.0%	N/A
Total Hospital	17.6%	57.2%	0.31	47.6%	0.37	39.1%	0.45	29.1%	0.60
Average Census (Patients)									
Adult Medical-Surgical	4.4	31.4	0.14	10.9	0.40	1.9	2.31	4.5	0.98
Obstetrics	0.0	5.3	N/A	1.7	N/A	0.2	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	0.1	N/A	1.0	N/A	0.0	N/A
Total Hospital	4.4	53.6	0.08	21.5	0.20	9.5	0.46	7.3	0.60
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	3.6	0.91	3.4	0.96	3.0	1.09	3.3	1.01
Obstetrics	0.0	2.4	N/A	2.4	N/A	1.8	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	1.7	N/A	1.4	N/A	0.0	N/A
Total Hospital	3.3	4.3	0.76	3.8	0.86	9.0	0.37	4.5	0.73
Surgical Operations									
Inpatient	12	1,903	0.01	599	0.02	14	0.86	18	0.67
Outpatient	121	4,240	0.03	1,651	0.07	118	1.03	144	0.84
Inpatient as % of All Surgeries	9.0%	31.0%	0.29	26.6%	0.34	10.5%	0.86	11.1%	0.81
Outpatient Visits									
Non-Emergency Visits	8,162	89,386	0.09	39,733	0.21	8,715	0.94	8,246	0.99
Emergency Visits	1,570	15,537	0.10	6,788	0.23	1,418	1.11	1,634	0.96
Full-Time Equivalents (FTEs)									
Administrators	1.0	17.1	0.06	10.6	0.09	2.4	0.42	1.0	1.00
Nurses, Licensed	18.1	180.9	0.10	83.9	0.22	23.8	0.76	14.7	1.23
Ancillary Nursing Personnel	4.2	35.0	0.12	17.6	0.24	8.8	0.48	5.5	0.77
All Other Personnel	49.6	419.6	0.12	215.9	0.23	42.1	1.18	47.1	1.05
Total FTEs	72.8	652.6	0.11	328.1	0.22	77.1	0.94	68.3	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.1	16.6	0.55	21.5	0.42	17.1	0.53	7.7	1.17
Nurses, Licensed	163.5	175.7	0.93	169.8	0.96	170.5	0.96	113.9	1.43
Ancillary Nursing Personnel	38.3	34.0	1.13	35.6	1.07	63.2	0.61	42.4	0.90
All Other Personnel	448.7	407.4	1.10	436.8	1.03	301.2	1.49	364.8	1.23
Total FTEs	659.5	633.7	1.04	663.8	0.99	552.0	1.19	528.9	1.25

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 488
 Inpatient Days 1,604

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 5
 Discharges 92
 Inpatient Days 1,020

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	489	1,604	17.6%	4.4	3.3
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Radiological Services Personnel	4	1	4.1
Physicians & Dentists	0	0	0.0	Respiratory Therapists	1	0	1.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	0	0	0.0
Registered Nurses	10	2	10.4	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	0	0	0.0
Licensed Practical Nurses	5	6	7.7	Physical Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	3	3	4.2	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.5
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	4	0	4.0	Social Workers	1	1	1.3
Pharmacy Personnel	0	2	0.7	All Other Health Professionals	3	0	3.0
Clinical Laboratory Personnel	4	0	4.0	All Other Personnel	23	15	29.0
Surgical Personnel	2	0	2.0	Total	61	31	72.8

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Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area		Volume Group		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$6,989,902	66.5%	41.4%	1.61	44.6%	1.49	56.2%	1.18	47.6%	1.40
Medical Assistance	\$439,748	4.2%	10.3%	0.41	8.7%	0.48	9.5%	0.44	17.5%	0.24
Commercial	\$2,753,578	26.2%	41.8%	0.63	40.5%	0.65	29.0%	0.90	25.5%	1.03
All Other	\$321,958	3.1%	6.5%	0.47	6.1%	0.50	5.3%	0.58	9.4%	0.33
Deductions as % of Total Gross Patient Revenue										
Medicare	\$2,017,758	19.2%	25.6%	0.75	25.0%	0.77	24.9%	0.77	10.7%	1.80
Medical Assistance	\$90,599	0.9%	7.7%	0.11	6.3%	0.14	5.5%	0.16	4.6%	0.19
Commercial	\$638,468	6.1%	10.6%	0.57	6.5%	0.94	7.6%	0.80	5.4%	1.12
Charity Care	\$46,327	0.4%	1.6%	0.28	1.4%	0.31	0.4%	1.10	0.2%	1.91
All Other	\$0	0.0%	1.4%	N/A	1.5%	N/A	0.1%	N/A	0.1%	0.00
Total Deductions	\$2,793,152	26.6%	47.0%	0.57	40.6%	0.65	38.5%	0.69	21.0%	1.27
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.7%	4.5%	0.83	3.6%	1.04	3.1%	1.21	4.0%	0.95
Net Gains/Losses as % of Net Income		-5.8%	20.7%	N/A	18.4%	N/A	N/A	0.68	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$5,364,156	54.5%	47.5%	1.15	51.6%	1.06	50.2%	1.08	54.9%	0.99
Supplies & Services	\$3,521,270	35.7%	40.1%	0.89	37.5%	0.95	40.0%	0.89	35.5%	1.01
Capital Component	\$862,393	8.8%	9.0%	0.97	7.3%	1.20	7.6%	1.15	7.8%	1.13
Bad Debt	\$102,638	1.0%	3.5%	0.30	3.6%	0.29	2.2%	0.47	1.8%	0.59
Fiscal Statistics										
Operating Margin (%)		-22.9%	5.9%	N/A	9.5%	N/A	6.1%	N/A	0.3%	N/A
Total Hospital Net Income (%)		-21.4%	7.3%	N/A	11.4%	N/A	5.6%	N/A	0.3%	N/A
Return on Equity (%)		0.0%	6.1%	N/A	10.1%	N/A	8.6%	N/A	0.4%	0.00
Current Ratio		2.3	3.0	0.77	3.2	0.72	1.6	1.44	3.3	0.70
Days in Net Patient Accounts Receivable		52.5	51.6	1.02	56.6	0.93	65.4	0.80	37.9	1.39
Average Payment Period		45.9	51.3	0.89	46.1	1.00	62.9	0.73	39.7	1.16
Equity Financing (%)		3.8%	60.2%	0.06	68.2%	0.06	44.0%	0.09	14.0%	0.27
Long-Term Debt to Equity Ratio		20.7	0.4	51.77	0.3	69.03	0.8	25.89	5.1	4.06
Times Interest Earned		-5.3	6.1	N/A	14.3	N/A	4.8	N/A	1.1	N/A
Total Asset Turnover		1.2	0.8	1.48	0.9	1.32	1.6	0.74	1.4	0.85
Average Age of Plant (Years)		14.8	8.6	1.72	7.9	1.87	10.4	1.42	20.0	0.74
Increase (Decrease) Total Net Patient Revenue		-24.5%	6.2%	N/A	11.9%	N/A	6.6%	N/A	1.5%	N/A
Outpatient Gross Revenue (% of Total GPR)		60.2%	48.0%	1.25	56.5%	1.07	32.1%	1.88	43.6%	1.38
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$5,925		\$10,323	0.57	\$8,061	0.74	\$15,322	0.39	\$10,624	0.56
Inpatient Net Revenue per Day	\$1,299		\$2,382	0.55	\$2,035	0.64	\$1,591	0.82	\$1,890	0.69
Outpatient Net Revenue per Visit	\$436		\$450	0.97	\$507	0.86	\$370	1.18	\$321	1.36

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$10,505,186	Cash & Cash Equivalents	\$1,306,617	Current Liabilities	\$1,176,463
Less Deductions	\$2,793,152	Net Patient Receivables	\$1,108,632	Long-Term Debt	\$5,329,590
Net Patient Revenue	\$7,712,034	Other Receivables	\$99,351	Other Liabilities	\$0
Plus Other Revenue	\$300,180			Subtotal	\$6,506,053
Total Revenue	\$8,012,214	Land, Buildings & Equipment (Net)	\$3,766,334	Unrestricted Fund Balance	\$257,351
Less Expenses	\$9,850,457	Other Assets	\$482,470	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$100,954			Total Liabilities & Fund Balance	\$6,763,404
Net Income	-\$1,737,289	Total Assets	\$6,763,404		