

028 Eagle River Memorial Hospital Inc
 201 Hospital Rd
 Eagle River, WI 54521
 715-479-7411

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Vilas
 Analysis Area: North Central (6)
 Volume Group: 3

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 6		Volume Group 3		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	60.7%	59.2%	1.03	63.6%	0.95	47.0%	1.29	63.9%	0.95
Obstetrics	0.0%	41.5%	N/A	40.4%	N/A	26.1%	N/A	0.0%	N/A
Pediatrics	0.0%	52.2%	N/A	45.9%	N/A	11.5%	N/A	0.0%	N/A
Total Hospital	51.0%	57.2%	0.89	61.0%	0.84	40.9%	1.25	49.9%	1.02
Average Census (Patients)									
Adult Medical-Surgical	6.1	31.4	0.19	25.6	0.24	7.3	0.83	6.4	0.95
Obstetrics	0.0	5.3	N/A	3.6	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	1.1	N/A	0.1	N/A	0.0	N/A
Total Hospital	5.1	53.6	0.10	44.5	0.11	8.6	0.59	5.0	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	2.9	3.6	0.80	3.5	0.83	3.1	0.93	3.2	0.91
Obstetrics	0.0	2.4	N/A	2.1	N/A	2.4	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	2.6	N/A	1.7	N/A	0.0	N/A
Total Hospital	2.7	4.3	0.64	4.0	0.68	3.0	0.91	2.9	0.95
Surgical Operations									
Inpatient	17	1,903	0.01	1,384	0.01	256	0.07	36	0.47
Outpatient	1,337	4,240	0.32	1,849	0.72	1,251	1.07	1,161	1.15
Inpatient as % of All Surgeries	1.3%	31.0%	0.04	42.8%	0.03	17.0%	0.07	3.0%	0.42
Outpatient Visits									
Non-Emergency Visits	24,048	89,386	0.27	68,969	0.35	28,175	0.85	26,341	0.91
Emergency Visits	5,927	15,537	0.38	11,890	0.50	5,846	1.01	6,139	0.97
Full-Time Equivalents (FTEs)									
Administrators	12.9	17.1	0.76	14.3	0.91	4.9	2.64	6.0	2.16
Nurses, Licensed	18.1	180.9	0.10	145.3	0.12	45.2	0.40	19.5	0.93
Ancillary Nursing Personnel	3.3	35.0	0.09	33.5	0.10	10.2	0.32	4.4	0.74
All Other Personnel	58.3	419.6	0.14	377.2	0.15	117.7	0.50	58.9	0.99
Total FTEs	92.6	652.6	0.14	570.2	0.16	178.0	0.52	88.8	1.04
FTEs per 100 Patient Census (Adjusted)									
Administrators	58.8	16.6	3.54	15.8	3.72	17.6	3.34	25.5	2.31
Nurses, Licensed	82.0	175.7	0.47	160.0	0.51	164.0	0.50	82.7	0.99
Ancillary Nursing Personnel	14.8	34.0	0.44	36.9	0.40	37.0	0.40	18.7	0.79
All Other Personnel	264.8	407.4	0.65	415.4	0.64	427.0	0.62	249.9	1.06
Total FTEs	420.3	633.7	0.66	628.1	0.67	645.6	0.65	376.8	1.12

Total Hospital:
 Beds Set Up & Staffed 10
 Discharges 681
 Inpatient Days 1,860

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	10	765	2,215	60.7%	6.1	2.9
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	4	12.9	Radiological Services Personnel	11	0	11.0
Physicians & Dentists	0	0	0.0	Respiratory Therapists	0	1	0.5
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	0	1.0
Registered Nurses	13	10	17.2	Occupational Therapy Assistants/Aides	0	2	0.5
Certified Nurse Midwives	0	0	0.0	Physical Therapists	1	0	1.0
Licensed Practical Nurses	0	1	0.8	Physical Therapy Assistants/Aides	1	0	1.0
Ancillary Nursing Personnel	2	2	3.3	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	1	2	1.5	Social Workers	0	1	0.8
Pharmacy Personnel	2	1	2.0	All Other Health Professionals	10	1	10.8
Clinical Laboratory Personnel	2	1	2.0	All Other Personnel	20	10	25.1
Surgical Personnel	1	0	1.0	Total	75	36	92.6

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Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area		Volume Group		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$12,273,764	51.1%	41.4%	1.23	47.9%	1.07	40.9%	1.25	49.3%	1.04
Medical Assistance	\$1,693,897	7.1%	10.3%	0.68	9.3%	0.76	9.6%	0.73	8.0%	0.89
Commercial	\$8,596,986	35.8%	41.8%	0.86	37.4%	0.96	44.6%	0.80	37.4%	0.96
All Other	\$1,452,767	6.0%	6.5%	0.93	5.4%	1.12	4.9%	1.23	5.4%	1.13
Deductions as % of Total Gross Patient Revenue										
Medicare	\$5,679,156	23.6%	25.6%	0.92	27.4%	0.86	17.1%	1.38	23.0%	1.03
Medical Assistance	\$1,351,858	5.6%	7.7%	0.73	6.6%	0.85	5.5%	1.02	6.4%	0.88
Commercial	\$649,433	2.7%	10.6%	0.26	4.7%	0.58	9.5%	0.28	3.8%	0.72
Charity Care	\$311,426	1.3%	1.6%	0.81	1.9%	0.68	0.9%	1.44	0.6%	2.08
All Other	\$260,817	1.1%	1.4%	0.78	0.5%	2.17	0.7%	1.55	5.1%	0.21
Total Deductions	\$8,252,689	34.4%	47.0%	0.73	41.1%	0.84	33.6%	1.02	38.9%	0.88
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.7%	4.5%	0.38	2.6%	0.66	3.4%	0.50	2.4%	0.70
Net Gains/Losses as % of Net Income		8.9%	20.7%	0.43	8.4%	1.06	15.2%	0.59	7.0%	1.28
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$5,878,799	43.4%	47.5%	0.91	46.9%	0.93	50.5%	0.86	46.1%	0.94
Supplies & Services	\$5,484,099	40.5%	40.1%	1.01	41.7%	0.97	36.6%	1.11	39.4%	1.03
Capital Component	\$1,394,475	10.3%	9.0%	1.15	8.6%	1.20	8.4%	1.23	11.1%	0.93
Bad Debt	\$773,707	5.7%	3.5%	1.63	2.8%	2.04	4.6%	1.24	3.3%	1.71
Fiscal Statistics										
Operating Margin (%)		15.6%	5.9%	2.65	6.1%	2.56	10.3%	1.52	16.5%	0.95
Total Hospital Net Income (%)		16.9%	7.3%	2.32	6.7%	2.52	11.9%	1.42	17.5%	0.97
Return on Equity (%)		9.9%	6.1%	1.63	6.0%	1.66	9.4%	1.06	10.9%	0.91
Current Ratio		9.1	3.0	3.02	2.3	3.94	4.7	1.93	4.3	2.11
Days in Net Patient Accounts Receivable		51.1	51.6	0.99	65.7	0.78	60.8	0.84	47.7	1.07
Average Payment Period		30.6	51.3	0.60	55.5	0.55	45.1	0.68	49.5	0.62
Equity Financing (%)		57.0%	60.2%	0.95	63.9%	0.89	58.0%	0.98	41.0%	1.39
Long-Term Debt to Equity Ratio		0.7	0.4	1.71	0.4	1.71	0.4	1.71	1.0	0.68
Times Interest Earned		5.8	6.1	0.95	6.2	0.93	7.7	0.75	5.3	1.09
Total Asset Turnover		0.6	0.8	0.72	0.9	0.64	0.8	0.72	0.6	0.94
Average Age of Plant (Years)		9.1	8.6	1.06	9.8	0.93	8.4	1.08	8.7	1.04
Increase (Decrease) Total Net Patient Revenue		4.7%	6.2%	0.77	9.7%	0.49	13.3%	0.36	-2.5%	N/A
Outpatient Gross Revenue (% of Total GPR)		76.9%	48.0%	1.60	48.7%	1.58	69.0%	1.11	78.8%	0.97
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$5,427		\$10,323	0.53	\$9,502	0.57	\$6,776	0.80	\$3,896	1.39
Inpatient Net Revenue per Day	\$1,830		\$2,382	0.77	\$2,336	0.78	\$2,010	0.91	\$1,194	1.53
Outpatient Net Revenue per Visit	\$390		\$450	0.87	\$467	0.84	\$442	0.88	\$377	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$24,017,413	Cash & Cash Equivalents	\$7,142,985	Current Liabilities	\$1,068,219
Less Deductions	\$8,252,689	Net Patient Receivables	\$2,207,686	Long-Term Debt	\$10,827,972
Net Patient Revenue	\$15,764,724	Other Receivables	\$164,176	Other Liabilities	\$0
Plus Other Revenue	\$274,263			Subtotal	\$11,896,191
Total Revenue	\$16,038,987	Land, Buildings & Equipment (Net)	\$10,674,648	Unrestricted Fund Balance	\$15,793,853
Less Expenses	\$13,531,080	Other Assets	\$7,500,548	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$245,124			Total Liabilities & Fund Balance	\$27,690,043
Net Income	\$2,753,031	Total Assets	\$27,690,043		