

002 Langlade Memorial Hospital
 112 E 5th Ave
 Antigo, WI 54409
 715-623-2331

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Langlade
 Analysis Area: North Central (6)
 Volume Group: 5

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 6		Volume Group 5		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	61.2%	59.2%	1.03	63.6%	0.96	51.2%	1.20	63.2%	0.97
Obstetrics	28.8%	41.5%	0.69	40.4%	0.71	32.7%	0.88	27.7%	1.04
Pediatrics	0.0%	52.2%	N/A	45.9%	N/A	14.9%	N/A	0.0%	N/A
Total Hospital	49.4%	57.2%	0.86	61.0%	0.81	48.6%	1.02	51.4%	0.96
Average Census (Patients)									
Adult Medical-Surgical	9.2	31.4	0.29	25.6	0.36	21.4	0.43	9.5	0.97
Obstetrics	1.7	5.3	0.33	3.6	0.48	3.1	0.56	1.7	1.04
Pediatrics	0.0	2.2	N/A	1.1	N/A	0.3	N/A	0.0	N/A
Total Hospital	12.3	53.6	0.23	44.5	0.28	34.1	0.36	12.9	0.96
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	3.6	0.93	3.5	0.96	3.4	0.98	3.6	0.93
Obstetrics	2.3	2.4	0.96	2.1	1.10	2.3	1.00	2.4	0.96
Pediatrics	0.0	2.2	N/A	2.6	N/A	2.4	N/A	0.0	N/A
Total Hospital	3.3	4.3	0.76	4.0	0.82	3.6	0.91	3.3	0.98
Surgical Operations									
Inpatient	329	1,903	0.17	1,384	0.24	940	0.35	344	0.96
Outpatient	1,155	4,240	0.27	1,849	0.62	2,892	0.40	1,260	0.92
Inpatient as % of All Surgeries	22.2%	31.0%	0.72	42.8%	0.52	24.5%	0.90	21.4%	1.03
Outpatient Visits									
Non-Emergency Visits	37,655	89,386	0.42	68,969	0.55	64,006	0.59	39,582	0.95
Emergency Visits	11,349	15,537	0.73	11,890	0.95	17,244	0.66	11,008	1.03
Full-Time Equivalents (FTEs)									
Administrators	5.0	17.1	0.29	14.3	0.35	16.7	0.30	5.0	1.00
Nurses, Licensed	86.4	180.9	0.48	145.3	0.59	119.4	0.72	83.2	1.04
Ancillary Nursing Personnel	32.8	35.0	0.94	33.5	0.98	19.3	1.70	36.6	0.90
All Other Personnel	233.8	419.6	0.56	377.2	0.62	318.9	0.73	224.8	1.04
Total FTEs	358.0	652.6	0.55	570.2	0.63	474.3	0.75	349.6	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.6	16.6	0.46	15.8	0.48	19.2	0.39	7.9	0.95
Nurses, Licensed	130.5	175.7	0.74	160.0	0.82	137.3	0.95	132.3	0.99
Ancillary Nursing Personnel	49.6	34.0	1.46	36.9	1.34	22.1	2.25	58.2	0.85
All Other Personnel	353.4	407.4	0.87	415.4	0.85	366.6	0.96	357.4	0.99
Total FTEs	541.1	633.7	0.85	628.1	0.86	545.2	0.99	555.9	0.97

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 1,380
 Inpatient Days 4,506

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 1
 Discharges 25
 Inpatient Days 152

Newborn Nursery:
 Bassinets 8
 Total Births 248
 Newborn Days 539

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	15	1,003	3,353	61.2%	9.2	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	6	274	631	28.8%	1.7	2.3
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	103	522	35.8%	1.4	5.1
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Radiological Services Personnel	17	5	20.2
Physicians & Dentists	4	1	4.5	Respiratory Therapists	6	0	6.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	2	0	2.0
Registered Nurses	55	48	83.7	Occupational Therapy Assistants/Aides	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	3	1	3.1
Licensed Practical Nurses	2	1	2.7	Physical Therapy Assistants/Aides	3	1	3.8
Ancillary Nursing Personnel	13	32	32.8	Recreational Therapists	2	0	2.0
Physician Assistants	4	0	4.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	9	6	13.7	Social Workers	1	1	2.1
Pharmacy Personnel	4	2	5.6	All Other Health Professionals	20	19	32.7
Clinical Laboratory Personnel	11	5	14.3	All Other Personnel	88	41	110.4
Surgical Personnel	4	3	6.5	Total	256	166	358.0

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Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area		Volume Group		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$33,176,358	47.0%	41.4%	1.13	47.9%	0.98	43.6%	1.08	45.8%	1.03
Medical Assistance	\$9,006,470	12.7%	10.3%	1.24	9.3%	1.37	10.8%	1.18	13.3%	0.96
Commercial	\$22,568,753	31.9%	41.8%	0.76	37.4%	0.85	38.3%	0.83	34.7%	0.92
All Other	\$5,892,661	8.3%	6.5%	1.28	5.4%	1.54	7.3%	1.14	6.2%	1.34
Deductions as % of Total Gross Patient Revenue										
Medicare	\$15,168,134	21.5%	25.6%	0.84	27.4%	0.78	27.3%	0.79	24.0%	0.89
Medical Assistance	\$6,041,825	8.6%	7.7%	1.11	6.6%	1.30	8.5%	1.01	9.1%	0.94
Commercial	\$2,511,210	3.6%	10.6%	0.34	4.7%	0.76	7.8%	0.46	3.2%	1.12
Charity Care	\$838,737	1.2%	1.6%	0.74	1.9%	0.62	1.8%	0.66	0.9%	1.26
All Other	\$765,582	1.1%	1.4%	0.77	0.5%	2.17	1.3%	0.83	1.7%	0.65
Total Deductions	\$25,325,488	35.8%	47.0%	0.76	41.1%	0.87	46.7%	0.77	38.9%	0.92
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.5%	4.5%	1.01	2.6%	1.74	3.7%	1.23	4.8%	0.94
Net Gains/Losses as % of Net Income		11.5%	20.7%	0.56	8.4%	1.37	N/A	N/A	8.9%	1.30
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$22,416,745	50.6%	47.5%	1.06	46.9%	1.08	49.0%	1.03	51.8%	0.98
Supplies & Services	\$15,271,600	34.4%	40.1%	0.86	41.7%	0.83	33.6%	1.03	34.1%	1.01
Capital Component	\$3,436,779	7.8%	9.0%	0.86	8.6%	0.90	13.3%	0.58	8.9%	0.88
Bad Debt	\$3,216,248	7.3%	3.5%	2.07	2.8%	2.59	4.1%	1.77	5.3%	1.37
Fiscal Statistics										
Operating Margin (%)		6.6%	5.9%	1.12	6.1%	1.08	-3.0%	N/A	7.0%	0.94
Total Hospital Net Income (%)		7.4%	7.3%	1.01	6.7%	1.10	-1.2%	N/A	7.7%	0.96
Return on Equity (%)		9.0%	6.1%	1.48	6.0%	1.50	-1.0%	N/A	9.3%	0.97
Current Ratio		2.9	3.0	0.96	2.3	1.26	3.4	0.85	2.5	1.18
Days in Net Patient Accounts Receivable		50.8	51.6	0.98	65.7	0.77	60.0	0.85	47.9	1.06
Average Payment Period		51.9	51.3	1.01	55.5	0.93	48.2	1.08	57.0	0.91
Equity Financing (%)		51.1%	60.2%	0.85	63.9%	0.80	56.7%	0.90	44.1%	1.16
Long-Term Debt to Equity Ratio		0.6	0.4	1.58	0.4	1.58	0.4	1.58	0.8	0.75
Times Interest Earned		5.8	6.1	0.95	6.2	0.94	0.2	29.12	5.3	1.11
Total Asset Turnover		1.2	0.8	1.51	0.9	1.35	0.8	1.51	1.2	1.00
Average Age of Plant (Years)		10.3	8.6	1.20	9.8	1.06	5.4	1.91	9.4	1.10
Increase (Decrease) Total Net Patient Revenue		8.4%	6.2%	1.35	9.7%	0.86	8.4%	1.00	9.8%	0.86
Outpatient Gross Revenue (% of Total GPR)		81.3%	48.0%	1.69	48.7%	1.67	60.9%	1.34	79.6%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$6,376	\$10,323	0.62	\$9,502	0.67	\$6,745	0.95	\$5,470	1.17	
Inpatient Net Revenue per Day	\$1,921	\$2,382	0.81	\$2,336	0.82	\$1,843	1.04	\$1,598	1.20	
Outpatient Net Revenue per Visit	\$741	\$450	1.65	\$467	1.59	\$483	1.53	\$670	1.11	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$70,644,242	Cash & Cash Equivalents	\$9,695,479	Current Liabilities	\$6,019,416
Less Deductions	\$25,325,488	Net Patient Receivables	\$6,307,572	Long-Term Debt	\$12,709,854
Net Patient Revenue	\$45,318,754	Other Receivables	\$111,837	Other Liabilities	\$420,965
Plus Other Revenue	\$2,153,415			Subtotal	\$19,150,235
Total Revenue	\$47,472,169	Land, Buildings & Equipment (Net)	\$18,758,189	Unrestricted Fund Balance	\$20,048,310
Less Expenses	\$44,341,372	Other Assets	\$4,325,468	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$408,513			Total Liabilities & Fund Balance	\$39,198,545
Net Income	\$3,539,310	Total Assets	\$39,198,545		