

037 Moundview Memorial Hospital & Clinics Inc
 402 W Lake St PO Box 40
 Friendship, WI 53934
 608-339-3331

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Adams
 Analysis Area: North Central (6)
 Volume Group: 2

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 6		Volume Group 2		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	18.0%	59.2%	0.30	63.6%	0.28	24.0%	0.75	20.4%	0.88
Obstetrics	0.0%	41.5%	N/A	40.4%	N/A	16.9%	N/A	0.0%	N/A
Pediatrics	0.0%	52.2%	N/A	45.9%	N/A	2.4%	N/A	0.0%	N/A
Total Hospital	18.0%	57.2%	0.32	61.0%	0.30	28.6%	0.63	21.0%	0.86
Average Census (Patients)									
Adult Medical-Surgical	4.5	31.4	0.14	25.6	0.18	4.7	0.96	5.1	0.88
Obstetrics	0.0	5.3	N/A	3.6	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	1.1	N/A	0.0	N/A	0.0	0.00
Total Hospital	4.5	53.6	0.08	44.5	0.10	6.8	0.66	5.3	0.86
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	3.6	0.99	3.5	1.02	3.2	1.12	3.2	1.10
Obstetrics	0.0	2.4	N/A	2.1	N/A	2.4	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	2.6	N/A	1.8	N/A	1.5	0.00
Total Hospital	3.6	4.3	0.83	4.0	0.89	3.1	1.15	3.2	1.11
Surgical Operations									
Inpatient	60	1,903	0.03	1,384	0.04	150	0.40	53	1.13
Outpatient	615	4,240	0.15	1,849	0.33	886	0.69	529	1.16
Inpatient as % of All Surgeries	8.9%	31.0%	0.29	42.8%	0.21	14.4%	0.62	9.1%	0.98
Outpatient Visits									
Non-Emergency Visits	27,769	89,386	0.31	68,969	0.40	18,933	1.47	18,793	1.48
Emergency Visits	5,279	15,537	0.34	11,890	0.44	4,488	1.18	5,278	1.00
Full-Time Equivalents (FTEs)									
Administrators	5.0	17.1	0.29	14.3	0.35	3.6	1.39	3.5	1.43
Nurses, Licensed	27.5	180.9	0.15	145.3	0.19	30.9	0.89	20.7	1.33
Ancillary Nursing Personnel	21.2	35.0	0.61	33.5	0.63	10.3	2.06	6.2	3.42
All Other Personnel	104.6	419.6	0.25	377.2	0.28	81.4	1.29	92.8	1.13
Total FTEs	158.3	652.6	0.24	570.2	0.28	126.2	1.25	123.2	1.29
FTEs per 100 Patient Census (Adjusted)									
Administrators	23.3	16.6	1.41	15.8	1.48	21.2	1.10	18.4	1.27
Nurses, Licensed	128.1	175.7	0.73	160.0	0.80	183.7	0.70	108.5	1.18
Ancillary Nursing Personnel	99.0	34.0	2.91	36.9	2.68	61.4	1.61	32.6	3.04
All Other Personnel	488.3	407.4	1.20	415.4	1.18	483.0	1.01	487.8	1.00
Total FTEs	738.7	633.7	1.17	628.1	1.18	749.3	0.99	647.3	1.14

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 460
 Inpatient Days 1,645

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 2
 Discharges 98
 Inpatient Days 887

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	460	1,645	18.0%	4.5	3.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
 4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Radiological Services Personnel	5	1	5.6
Physicians & Dentists	3	1	3.6	Respiratory Therapists	1	0	1.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	0	2	1.6
Registered Nurses	12	16	21.7	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	4	0	4.0
Licensed Practical Nurses	2	3	3.8	Physical Therapy Assistants/Aides	3	1	3.6
Ancillary Nursing Personnel	7	25	21.2	Recreational Therapists	1	0	1.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	2	0	2.0	Psychologists	0	0	0.0
Medical Records Personnel	9	0	9.0	Social Workers	1	0	1.0
Pharmacy Personnel	2	0	2.0	All Other Health Professionals	9	8	13.1
Clinical Laboratory Personnel	6	1	6.2	All Other Personnel	39	20	52.0
Surgical Personnel	1	0	1.0	Total	112	78	158.3

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Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area		Volume Group		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$15,371,265	60.4%	41.4%	1.46	47.9%	1.26	48.8%	1.24	59.7%	1.01
Medical Assistance	\$2,692,110	10.6%	10.3%	1.03	9.3%	1.14	8.1%	1.31	9.4%	1.13
Commercial	\$5,631,629	22.1%	41.8%	0.53	37.4%	0.59	36.0%	0.61	24.2%	0.92
All Other	\$1,757,979	6.9%	6.5%	1.06	5.4%	1.28	7.2%	0.96	6.8%	1.02
Deductions as % of Total Gross Patient Revenue										
Medicare	\$7,954,690	31.3%	25.6%	1.22	27.4%	1.14	24.5%	1.28	29.6%	1.06
Medical Assistance	\$1,653,268	6.5%	7.7%	0.84	6.6%	0.98	4.8%	1.35	4.4%	1.46
Commercial	\$1,056,282	4.1%	10.6%	0.39	4.7%	0.88	8.1%	0.51	3.1%	1.35
Charity Care	\$328,402	1.3%	1.6%	0.81	1.9%	0.68	1.0%	1.29	1.8%	0.72
All Other	\$184,940	0.7%	1.4%	0.52	0.5%	1.45	1.5%	0.48	0.5%	1.54
Total Deductions	\$11,177,582	43.9%	47.0%	0.93	41.1%	1.07	39.9%	1.10	39.4%	1.11
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.1%	4.5%	0.46	2.6%	0.80	2.2%	0.94	3.5%	0.59
Net Gains/Losses as % of Net Income		-30.2%	20.7%	N/A	8.4%	N/A	1.0%	N/A	-79.5%	0.38
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$7,295,407	49.5%	47.5%	1.04	46.9%	1.06	50.0%	0.99	52.4%	0.94
Supplies & Services	\$5,222,616	35.5%	40.1%	0.88	41.7%	0.85	36.2%	0.98	36.4%	0.98
Capital Component	\$1,440,454	9.8%	9.0%	1.09	8.6%	1.14	10.0%	0.98	6.8%	1.44
Bad Debt	\$773,219	5.2%	3.5%	1.50	2.8%	1.87	3.8%	1.38	4.4%	1.19
Fiscal Statistics										
Operating Margin (%)		-1.1%	5.9%	N/A	6.1%	N/A	8.7%	N/A	-1.3%	0.81
Total Hospital Net Income (%)		-0.8%	7.3%	N/A	6.7%	N/A	8.7%	N/A	-0.7%	1.12
Return on Equity (%)		0.0%	6.1%	N/A	6.0%	N/A	10.7%	N/A	-0.6%	0.00
Current Ratio		2.3	3.0	0.77	2.3	1.01	2.1	1.10	2.2	1.05
Days in Net Patient Accounts Receivable		73.7	51.6	1.43	65.7	1.12	55.7	1.32	79.8	0.92
Average Payment Period		45.6	51.3	0.89	55.5	0.82	58.1	0.78	43.9	1.04
Equity Financing (%)		42.6%	60.2%	0.71	63.9%	0.67	37.8%	1.13	39.6%	1.08
Long-Term Debt to Equity Ratio		1.1	0.4	2.66	0.4	2.66	1.1	0.97	1.3	0.84
Times Interest Earned		0.7	6.1	0.11	6.2	0.11	4.8	0.14	0.5	1.29
Total Asset Turnover		0.9	0.8	1.16	0.9	1.03	1.2	0.77	0.9	1.06
Average Age of Plant (Years)		9.1	8.6	1.06	9.8	0.93	9.4	0.97	11.1	0.82
Increase (Decrease) Total Net Patient Revenue		12.2%	6.2%	1.97	9.7%	1.26	10.8%	1.13	4.6%	2.63
Outpatient Gross Revenue (% of Total GPR)		79.0%	48.0%	1.65	48.7%	1.62	59.5%	1.33	72.4%	1.09
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$5,243	\$10,323	0.51	\$9,502	0.55	\$7,850	0.67	\$4,846	1.08
Inpatient Net Revenue per Day		\$1,137	\$2,382	0.48	\$2,336	0.49	\$2,060	0.55	\$1,172	0.97
Outpatient Net Revenue per Visit		\$342	\$450	0.76	\$467	0.73	\$446	0.77	\$386	0.88

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$25,452,983	Cash & Cash Equivalents	\$444,712	Current Liabilities	\$1,764,745
Less Deductions	\$11,177,582	Net Patient Receivables	\$2,882,008	Long-Term Debt	\$7,138,564
Net Patient Revenue	\$14,275,401	Other Receivables	\$165,199	Other Liabilities	\$135,605
Plus Other Revenue	\$301,323			Subtotal	\$9,038,914
Total Revenue	\$14,576,724	Land, Buildings & Equipment (Net)	\$10,557,917	Unrestricted Fund Balance	\$6,711,602
Less Expenses	\$14,731,696	Other Assets	\$1,700,681	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$35,971			Total Liabilities & Fund Balance	\$15,750,517
Net Income	-\$119,001	Total Assets	\$15,750,517		