

191 Children's Hospital of Wisconsin - Kenosha
 6308 8th Ave
 Kenosha, WI 53143
 262-656-2261

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Kenosha
 Analysis Area: Southeastern (2A)
 Volume Group: 1

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	59.2%	N/A	66.0%	N/A	16.9%	N/A	0.0%	N/A
Obstetrics	0.0%	41.5%	N/A	42.3%	N/A	5.4%	N/A	0.0%	N/A
Pediatrics	21.0%	52.2%	0.40	19.6%	1.07	21.3%	0.99	16.5%	1.27
Total Hospital	9.4%	57.2%	0.16	60.8%	0.15	39.1%	0.24	11.0%	0.85
Average Census (Patients)									
Adult Medical-Surgical	0.0	31.4	N/A	48.1	N/A	1.9	N/A	0.0	N/A
Obstetrics	0.0	5.3	N/A	6.8	N/A	0.2	N/A	0.0	N/A
Pediatrics	4.4	2.2	2.01	0.8	5.52	1.0	4.42	3.8	1.16
Total Hospital	2.0	53.6	0.04	81.2	0.02	9.5	0.21	2.5	0.78
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	3.6	N/A	3.6	N/A	3.0	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.4	N/A	1.8	N/A	0.0	N/A
Pediatrics	1.3	2.2	0.59	1.6	0.81	1.4	0.93	1.5	0.87
Total Hospital	2.1	4.3	0.48	4.2	0.49	9.0	0.23	2.0	1.01
Surgical Operations									
Inpatient	0	1,903	N/A	2,019	N/A	14	N/A	0	N/A
Outpatient	0	4,240	N/A	4,558	N/A	118	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	31.0%	N/A	30.7%	N/A	10.5%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	1,837	89,386	0.02	128,780	0.01	8,715	0.21	5,149	0.36
Emergency Visits	0	15,537	N/A	22,456	N/A	1,418	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	2.0	17.1	0.12	33.0	0.06	2.4	0.83	3.0	0.67
Nurses, Licensed	14.4	180.9	0.08	240.0	0.06	23.8	0.61	17.3	0.83
Ancillary Nursing Personnel	0.0	35.0	N/A	45.9	N/A	8.8	N/A	4.0	0.00
All Other Personnel	6.1	419.6	0.01	552.0	0.01	42.1	0.14	8.7	0.70
Total FTEs	22.5	652.6	0.03	870.9	0.03	77.1	0.29	33.1	0.68
FTEs per 100 Patient Census (Adjusted)									
Administrators	53.4	16.6	3.22	17.1	3.12	17.1	3.12	58.7	0.91
Nurses, Licensed	384.6	175.7	2.19	124.5	3.09	170.5	2.26	339.1	1.13
Ancillary Nursing Personnel	0.0	34.0	N/A	23.8	N/A	63.2	N/A	78.3	0.00
All Other Personnel	162.3	407.4	0.40	286.2	0.57	301.2	0.54	170.8	0.95
Total FTEs	600.3	633.7	0.95	451.6	1.33	552.0	1.09	646.8	0.93

Total Hospital:
 Beds Set Up & Staffed 21
 Discharges 347
 Inpatient Days 718

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	4	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	21	1,238	1,613	21.0%	4.4	1.3
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0
Burn Care	4	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	4	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	4	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Radiological Services Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Respiratory Therapists	0	0	0.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	0	0	0.0
Registered Nurses	5	18	14.4	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	0	0	0.0	Social Workers	0	1	0.0
Pharmacy Personnel	0	0	0.0	All Other Health Professionals	1	5	2.9
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	3	1	3.2
Surgical Personnel	0	0	0.0	Total	11	25	22.5

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Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area		Volume Group		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$580	0.0%	41.4%	0.00	43.1%	0.00	56.2%	0.00	0.1%	0.09
Medical Assistance	\$1,728,401	29.0%	10.3%	2.81	7.2%	4.02	9.5%	3.05	26.1%	1.11
Commercial	\$4,050,085	67.9%	41.8%	1.62	45.1%	1.50	29.0%	2.34	69.4%	0.98
All Other	\$188,863	3.2%	6.5%	0.49	4.6%	0.69	5.3%	0.60	4.4%	0.72
Deductions as % of Total Gross Patient Revenue										
Medicare	\$6,351	0.1%	25.6%	0.00	28.2%	0.00	24.9%	0.00	0.0%	642.76
Medical Assistance	\$1,125,848	18.9%	7.7%	2.45	5.6%	3.37	5.5%	3.43	11.1%	1.70
Commercial	\$751,017	12.6%	10.6%	1.19	12.4%	1.01	7.6%	1.66	14.9%	0.85
Charity Care	\$7,021	0.1%	1.6%	0.07	1.3%	0.09	0.4%	0.29	0.1%	1.30
All Other	\$95,529	1.6%	1.4%	1.14	0.7%	2.29	0.1%	16.01	1.0%	1.63
Total Deductions	\$1,985,766	33.3%	47.0%	0.71	48.2%	0.69	38.5%	0.86	27.0%	1.23
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.6%	4.5%	0.57	3.1%	0.83	3.1%	0.83	5.9%	0.44
Net Gains/Losses as % of Net Income		0.0%	20.7%	N/A	15.4%	N/A	N/A	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$1,746,811	32.7%	47.5%	0.69	48.2%	0.68	50.2%	0.65	36.6%	0.89
Supplies & Services	\$2,676,469	50.0%	40.1%	1.25	38.9%	1.29	40.0%	1.25	47.6%	1.05
Capital Component	\$477,053	8.9%	9.0%	0.99	8.8%	1.01	7.6%	1.17	14.4%	0.62
Bad Debt	\$448,317	8.4%	3.5%	2.39	4.0%	2.10	2.2%	3.81	1.4%	6.07
Fiscal Statistics										
Operating Margin (%)		-30.8%	5.9%	N/A	8.7%	N/A	6.1%	N/A	-31.0%	0.99
Total Hospital Net Income (%)		-30.8%	7.3%	N/A	10.2%	N/A	5.6%	N/A	-31.0%	0.99
Return on Equity (%)		0.0%	6.1%	N/A	8.0%	N/A	8.6%	N/A	54.9%	0.00
Current Ratio		-3.9	3.0	N/A	4.7	N/A	1.6	N/A	-4.3	0.91
Days in Net Patient Accounts Receivable		61.0	51.6	1.18	49.3	1.24	65.4	0.93	72.6	0.84
Average Payment Period		69.3	51.3	1.35	39.2	1.77	62.9	1.10	47.8	1.45
Equity Financing (%)		127.3%	60.2%	2.11	70.1%	1.82	44.0%	2.89	129.4%	0.98
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.3	N/A	0.8	N/A	0.0	N/A
Times Interest Earned		0.0	6.1	N/A	9.7	N/A	4.8	N/A	0.0	N/A
Total Asset Turnover		-1.1	0.8	N/A	0.8	N/A	1.6	N/A	-1.8	0.63
Average Age of Plant (Years)		5.2	8.6	0.61	9.5	0.55	10.4	0.50	2.1	2.45
Increase (Decrease) Total Net Patient Revenue		-9.7%	6.2%	N/A	2.3%	N/A	6.6%	N/A	3.7%	N/A
Outpatient Gross Revenue (% of Total GPR)		47.5%	48.0%	0.99	55.8%	0.85	32.1%	1.48	50.4%	0.94
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$7,512		\$10,323	0.73	\$8,449	0.89	\$15,322	0.49	\$6,946	1.08
Inpatient Net Revenue per Day	\$3,631		\$2,382	1.52	\$2,002	1.81	\$1,591	2.28	\$3,402	1.07
Outpatient Net Revenue per Visit	\$749		\$450	1.66	\$513	1.46	\$370	2.02	\$245	3.05

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$5,967,929	Cash & Cash Equivalents	\$0	Current Liabilities	\$1,005,871
Less Deductions	\$1,985,766	Net Patient Receivables	\$665,867	Long-Term Debt	\$0
Net Patient Revenue	\$3,982,163	Other Receivables	\$32,819	Other Liabilities	\$0
Plus Other Revenue	\$105,496			Subtotal	\$1,005,871
Total Revenue	\$4,087,658	Land, Buildings & Equipment (Net)	\$226,529	Unrestricted Fund Balance	-\$4,688,014
Less Expenses	\$5,348,650	Other Assets	-\$4,607,358	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0	Total Assets	-\$3,682,143	Total Liabilities & Fund Balance	-\$3,682,143
Net Income	-\$1,260,992				