

090 St Michael Hospital
 2400 W Villard Ave
 Milwaukee, WI 53209
 414-527-8000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 5

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 2B		Volume Group 5		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	77.8%	59.2%	1.31	69.8%	1.11	51.2%	1.52	106.1%	0.73
Obstetrics	0.0%	41.5%	N/A	47.3%	N/A	32.7%	N/A	0.0%	N/A
Pediatrics	0.0%	52.2%	N/A	87.1%	N/A	14.9%	N/A	0.0%	N/A
Total Hospital	73.5%	57.2%	1.28	65.7%	1.12	48.6%	1.51	99.1%	0.74
Average Census (Patients)									
Adult Medical-Surgical	32.7	31.4	1.04	86.2	0.38	21.4	1.53	44.5	0.73
Obstetrics	0.0	5.3	N/A	20.3	N/A	3.1	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	17.9	N/A	0.3	N/A	0.0	N/A
Total Hospital	53.6	53.6	1.00	122.4	0.44	34.1	1.57	72.4	0.74
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	3.6	0.84	4.1	0.73	3.4	0.89	2.9	1.05
Obstetrics	0.0	2.4	N/A	2.8	N/A	2.3	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	2.1	N/A	2.4	N/A	0.0	N/A
Total Hospital	4.6	4.3	1.08	5.0	0.93	3.6	1.29	4.4	1.05
Surgical Operations									
Inpatient	1,165	1,903	0.61	4,942	0.24	940	1.24	1,781	0.65
Outpatient	4,817	4,240	1.14	7,148	0.67	2,892	1.67	6,114	0.79
Inpatient as % of All Surgeries	19.5%	31.0%	0.63	40.9%	0.48	24.5%	0.79	22.6%	0.86
Outpatient Visits									
Non-Emergency Visits	74,446	89,386	0.83	145,312	0.51	64,006	1.16	104,556	0.71
Emergency Visits	37,053	15,537	2.38	27,305	1.36	17,244	2.15	44,699	0.83
Full-Time Equivalents (FTEs)									
Administrators	0.0	17.1	N/A	36.5	N/A	16.7	N/A	29.9	0.00
Nurses, Licensed	0.0	180.9	N/A	356.0	N/A	119.4	N/A	135.3	0.00
Ancillary Nursing Personnel	0.0	35.0	N/A	75.9	N/A	19.3	N/A	49.6	0.00
All Other Personnel	0.0	419.6	N/A	709.0	N/A	318.9	N/A	364.6	0.00
Total FTEs	0.0	652.6	N/A	1,177.4	N/A	474.3	N/A	579.4	0.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	16.6	N/A	16.9	N/A	19.2	N/A	18.5	0.00
Nurses, Licensed	0.0	175.7	N/A	164.5	N/A	137.3	N/A	83.6	0.00
Ancillary Nursing Personnel	0.0	34.0	N/A	35.1	N/A	22.1	N/A	30.6	0.00
All Other Personnel	0.0	407.4	N/A	327.4	N/A	366.6	N/A	225.3	0.00
Total FTEs	0.0	633.7	N/A	543.8	N/A	545.2	N/A	358.0	0.00

Total Hospital:
 Beds Set Up & Staffed 73
 Discharges 4,233
 Inpatient Days 19,582

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

090 St Michael Hospital
Milwaukee, WI 53209

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	42	3,958	11,922	77.8%	32.7	3.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	18	1,594	4,889	74.4%	13.4	3.1
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	10	673	2,638	72.3%	7.2	3.9
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	1	3	173	360	32.9%	1.0	2.1
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Radiological Services Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Respiratory Therapists	0	0	0.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	0	0	0.0
Registered Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	0	0	0.0	Social Workers	0	0	0.0
Pharmacy Personnel	0	0	0.0	All Other Health Professionals	0	0	0.0
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	0	0	0.0
Surgical Personnel	0	0	0.0	Total	0	0	0.0

090 St Michael Hospital
Milwaukee, WI 53209

Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area 2B		Volume Group 5		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$70,152,608	35.6%	41.4%	0.86	39.1%	0.91	43.6%	0.82	34.6%	1.03
Medical Assistance	\$49,189,744	24.9%	10.3%	2.42	15.6%	1.60	10.8%	2.31	24.3%	1.03
Commercial	\$44,066,846	22.3%	41.8%	0.53	38.0%	0.59	38.3%	0.58	23.5%	0.95
All Other	\$33,819,661	17.1%	6.5%	2.64	7.3%	2.35	7.3%	2.35	17.5%	0.98
Deductions as % of Total Gross Patient Revenue										
Medicare	\$45,305,404	23.0%	25.6%	0.90	26.2%	0.88	27.3%	0.84	23.0%	1.00
Medical Assistance	\$39,017,383	19.8%	7.7%	2.57	11.5%	1.72	8.5%	2.33	19.1%	1.04
Commercial	\$17,096,365	8.7%	10.6%	0.82	11.9%	0.73	7.8%	1.11	8.7%	1.00
Charity Care	\$7,383,662	3.7%	1.6%	2.34	1.6%	2.34	1.8%	2.08	3.4%	1.09
All Other	\$14,615,413	7.4%	1.4%	5.29	2.0%	3.71	1.3%	5.70	7.5%	0.99
Total Deductions	\$123,418,227	62.6%	47.0%	1.33	53.2%	1.18	46.7%	1.34	61.7%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.9%	4.5%	0.65	4.2%	0.70	3.7%	0.80	2.8%	1.03
Net Gains/Losses as % of Net Income		-0.3%	20.7%	N/A	27.9%	N/A	N/A	0.00	-0.4%	0.83
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$50,037,282	28.3%	47.5%	0.60	42.2%	0.67	49.0%	0.58	40.4%	0.70
Supplies & Services	\$54,343,783	30.7%	40.1%	0.77	44.4%	0.69	33.6%	0.91	43.3%	0.71
Capital Component	\$65,189,177	36.9%	9.0%	4.10	9.9%	3.72	13.3%	2.77	7.2%	5.14
Bad Debt	\$7,265,299	4.1%	3.5%	1.17	3.5%	1.17	4.1%	1.00	9.1%	0.45
Fiscal Statistics										
Operating Margin (%)		-132.5%	5.9%	N/A	2.5%	N/A	-3.0%	44.18	-23.4%	5.68
Total Hospital Net Income (%)		-131.6%	7.3%	N/A	3.5%	N/A	-1.2%	109.69	-23.2%	5.66
Return on Equity (%)		0.0%	6.1%	N/A	3.0%	N/A	-1.0%	N/A	502.1%	0.00
Current Ratio		0.5	3.0	0.18	2.6	0.20	3.4	0.16	2.4	0.22
Days in Net Patient Accounts Receivable		22.0	51.6	0.43	43.1	0.51	60.0	0.37	41.7	0.53
Average Payment Period		31.9	51.3	0.62	58.5	0.55	48.2	0.66	23.3	1.37
Equity Financing (%)		111.8%	60.2%	1.86	59.0%	1.89	56.7%	1.97	296.7%	0.38
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.4	N/A	0.4	N/A	-0.1	0.10
Times Interest Earned		-1,314.8	6.1	N/A	3.5	N/A	0.2	N/A	-251.4	5.23
Total Asset Turnover		-0.7	0.8	N/A	0.8	N/A	0.8	N/A	-21.6	0.03
Average Age of Plant (Years)		2.4	8.6	0.28	7.2	0.34	5.4	0.45	14.1	0.17
Increase (Decrease) Total Net Patient Revenue		-22.4%	6.2%	N/A	3.7%	N/A	8.4%	N/A	-13.7%	1.64
Outpatient Gross Revenue (% of Total GPR)		57.8%	48.0%	1.20	37.3%	1.55	60.9%	0.95	55.3%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$7,821		\$10,323	0.76	\$13,329	0.59	\$6,745	1.16	\$7,201	1.09
Inpatient Net Revenue per Day	\$1,691		\$2,382	0.71	\$2,670	0.63	\$1,843	0.92	\$1,638	1.03
Outpatient Net Revenue per Visit	\$365		\$450	0.81	\$422	0.87	\$483	0.76	\$348	1.05

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$197,228,859	Cash & Cash Equivalents	\$0	Current Liabilities	\$9,920,122
Less Deductions	\$123,418,227	Net Patient Receivables	\$4,455,911	Long-Term Debt	\$834,715
Net Patient Revenue	\$73,810,632	Other Receivables	\$123,519	Other Liabilities	\$1,369,127
Plus Other Revenue	\$2,237,988			Subtotal	\$12,123,964
Total Revenue	\$76,048,621	Land, Buildings & Equipment (Net)	\$4,504,927	Unrestricted Fund Balance	-\$115,066,522
Less Expenses	\$176,835,541	Other Assets	-\$112,026,915	Restricted Fund Balance	\$195,000
Non-Operating Gains/Losses	\$295,919			Total Liabilities & Fund Balance	-\$102,942,558
Net Income	-\$100,491,002	Total Assets	-\$102,942,558		