

008 St Clare Hospital and Health Services
 707 14th St
 Baraboo, WI 53913
 608-356-1400

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Sauk
 Analysis Area: Southern (1)
 Volume Group: 4

Selected Utilization Statistics	FY 2006	All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2006 vs. 2005	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	36.9%	59.2%	0.62	58.1%	0.64	51.2%	0.72	36.1%	1.02
Obstetrics	20.0%	41.5%	0.48	43.1%	0.46	31.9%	0.63	22.6%	0.89
Pediatrics	0.0%	52.2%	N/A	48.9%	N/A	10.7%	N/A	0.0%	N/A
Total Hospital	36.6%	57.2%	0.64	57.8%	0.63	47.8%	0.77	29.7%	1.23
Average Census (Patients)									
Adult Medical-Surgical	17.7	31.4	0.56	31.9	0.56	11.9	1.49	17.3	1.02
Obstetrics	2.2	5.3	0.42	5.0	0.44	1.6	1.38	2.3	0.98
Pediatrics	0.0	2.2	N/A	1.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	28.5	53.6	0.53	55.2	0.52	15.9	1.79	29.7	0.96
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	3.6	0.98	3.5	1.00	3.2	1.10	3.5	1.00
Obstetrics	2.3	2.4	0.96	1.9	1.21	2.1	1.10	2.5	0.92
Pediatrics	0.0	2.2	N/A	3.1	N/A	1.6	N/A	0.0	N/A
Total Hospital	4.0	4.3	0.93	4.3	0.93	3.2	1.25	3.7	1.07
Surgical Operations									
Inpatient	504	1,903	0.26	1,703	0.30	462	1.09	546	0.92
Outpatient	1,828	4,240	0.43	5,219	0.35	1,992	0.92	1,951	0.94
Inpatient as % of All Surgeries	21.6%	31.0%	0.70	24.6%	0.88	18.8%	1.15	21.9%	0.99
Outpatient Visits									
Non-Emergency Visits	54,382	89,386	0.61	124,955	0.44	45,630	1.19	42,718	1.27
Emergency Visits	18,368	15,537	1.18	15,019	1.22	9,489	1.94	24,501	0.75
Full-Time Equivalents (FTEs)									
Administrators	30.4	17.1	1.78	15.6	1.95	10.9	2.79	30.4	1.00
Nurses, Licensed	83.2	180.9	0.46	193.9	0.43	68.2	1.22	83.2	1.00
Ancillary Nursing Personnel	4.5	35.0	0.13	33.7	0.13	13.6	0.33	4.5	1.00
All Other Personnel	234.0	419.6	0.56	519.4	0.45	197.3	1.19	234.0	1.00
Total FTEs	352.0	652.6	0.54	762.7	0.46	290.0	1.21	352.0	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	42.4	16.6	2.56	12.7	3.34	23.8	1.78	41.4	1.03
Nurses, Licensed	116.1	175.7	0.66	157.8	0.74	149.0	0.78	113.2	1.03
Ancillary Nursing Personnel	6.2	34.0	0.18	27.4	0.23	29.8	0.21	6.1	1.03
All Other Personnel	326.6	407.4	0.80	422.8	0.77	431.3	0.76	318.6	1.03
Total FTEs	491.3	633.7	0.78	620.7	0.79	633.9	0.78	479.3	1.03

Total Hospital:
 Beds Set Up & Staffed 78
 Discharges 2,599
 Inpatient Days 10,411

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 301
 Newborn Days 657

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2006	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	48	1,843	6,472	36.9%	17.7	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	0	327	657	0.0%	1.8	2.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	11	349	804	20.0%	2.2	2.3
Psychiatric	1	10	135	1,478	40.5%	4.0	10.9
Alcoholism/chemical dependency	1	6	145	960	43.8%	2.6	6.6
ICU/CCU							
Medical-Surgical Intensive Care	1	3	96	529	48.3%	1.4	5.5
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	30	1	30.4	Radiological Services Personnel	9	5	11.9
Physicians & Dentists	3	4	4.2	Respiratory Therapists	3	0	3.0
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	4	2.3
Registered Nurses	48	55	73.4	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	2	5	2.3
Licensed Practical Nurses	5	10	9.1	Physical Therapy Assistants/Aides	1	2	1.7
Ancillary Nursing Personnel	3	4	4.5	Recreational Therapists	0	0	0.0
Physician Assistants	1	4	2.9	Dietitians & Nutritionists	0	2	0.8
Nurse Practitioners	0	3	0.7	Psychologists	0	0	0.0
Medical Records Personnel	2	1	2.9	Social Workers	2	4	4.1
Pharmacy Personnel	4	0	4.0	All Other Health Professionals	42	44	58.7
Clinical Laboratory Personnel	11	2	11.8	All Other Personnel	74	86	118.6
Surgical Personnel	5	1	5.0	Total	246	237	352.0

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Selected Financial Statistics	FY 2006	All GMS Hospitals		Analysis Area		Volume Group		FY 2006 vs. 2005		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2005	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$47,387,211	47.0%	41.4%	1.14	38.5%	1.22	43.8%	1.07	45.9%	1.02
Medical Assistance	\$8,518,925	8.5%	10.3%	0.82	8.2%	1.03	8.6%	0.98	8.7%	0.97
Commercial	\$37,370,857	37.1%	41.8%	0.89	46.1%	0.80	40.6%	0.91	38.6%	0.96
All Other	\$7,482,586	7.4%	6.5%	1.14	7.2%	1.03	7.0%	1.06	6.8%	1.09
Deductions as % of Total Gross Patient Revenue										
Medicare	\$30,716,562	30.5%	25.6%	1.19	22.5%	1.35	25.1%	1.21	28.7%	1.06
Medical Assistance	\$8,605,433	8.5%	7.7%	1.11	6.2%	1.38	6.2%	1.38	7.3%	1.17
Commercial	\$10,239,469	10.2%	10.6%	0.96	12.5%	0.81	8.7%	1.17	9.8%	1.04
Charity Care	\$1,767,269	1.8%	1.6%	1.10	1.8%	0.97	1.4%	1.25	1.1%	1.66
All Other	\$1,904,228	1.9%	1.4%	1.35	1.9%	0.99	1.2%	1.57	1.5%	1.24
Total Deductions	\$53,232,961	52.8%	47.0%	1.12	45.0%	1.17	42.7%	1.24	48.4%	1.09
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.4%	4.5%	0.98	8.5%	0.52	2.8%	1.57	5.0%	0.88
Net Gains/Losses as % of Net Income		60.3%	20.7%	2.91	26.0%	2.32	25.9%	2.33	31.6%	1.91
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$27,103,666	55.9%	47.5%	1.18	49.7%	1.12	52.0%	1.07	53.7%	1.04
Supplies & Services	\$14,748,329	30.4%	40.1%	0.76	39.5%	0.77	34.9%	0.87	31.3%	0.97
Capital Component	\$3,510,364	7.2%	9.0%	0.80	8.0%	0.90	9.1%	0.80	7.0%	1.03
Bad Debt	\$3,156,985	6.5%	3.5%	1.86	2.8%	2.32	4.1%	1.59	7.9%	0.82
Fiscal Statistics										
Operating Margin (%)		2.4%	5.9%	0.41	7.0%	0.34	6.3%	0.38	8.7%	0.28
Total Hospital Net Income (%)		5.8%	7.3%	0.80	9.2%	0.63	8.3%	0.70	12.2%	0.48
Return on Equity (%)		4.7%	6.1%	0.77	7.8%	0.60	6.0%	0.78	10.1%	0.46
Current Ratio		2.8	3.0	0.92	2.5	1.10	2.8	0.98	2.4	1.15
Days in Net Patient Accounts Receivable		56.3	51.6	1.09	46.9	1.20	56.8	0.99	50.1	1.12
Average Payment Period		31.8	51.3	0.62	50.3	0.63	60.3	0.53	36.1	0.88
Equity Financing (%)		70.4%	60.2%	1.17	51.0%	1.38	56.6%	1.24	68.6%	1.03
Long-Term Debt to Equity Ratio		0.3	0.4	0.73	0.7	0.41	0.6	0.48	0.3	0.89
Times Interest Earned		7.6	6.1	1.24	7.5	1.01	5.2	1.46	10.8	0.70
Total Asset Turnover		0.8	0.8	0.97	0.8	0.97	0.7	1.11	0.8	0.98
Average Age of Plant (Years)		7.8	8.6	0.91	9.4	0.83	9.1	0.86	8.8	0.89
Increase (Decrease) Total Net Patient Revenue		4.4%	6.2%	0.70	9.2%	0.47	7.7%	0.57	10.1%	0.43
Outpatient Gross Revenue (% of Total GPR)		60.2%	48.0%	1.25	47.1%	1.28	65.3%	0.92	59.5%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$7,051		\$10,323	0.68	\$11,083	0.64	\$6,558	1.08	\$5,937	1.19
Inpatient Net Revenue per Day	\$1,760		\$2,382	0.74	\$2,562	0.69	\$1,982	0.89	\$1,591	1.11
Outpatient Net Revenue per Visit	\$401		\$450	0.89	\$335	1.20	\$438	0.92	\$421	0.95

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$100,759,580	Cash & Cash Equivalents	-\$236,807	Current Liabilities	\$4,004,344
Less Deductions	\$53,232,961	Net Patient Receivables	\$7,326,790	Long-Term Debt	\$13,063,112
Net Patient Revenue	\$47,526,619	Other Receivables	\$15,897	Other Liabilities	\$1,818,418
Plus Other Revenue	\$2,184,010			Subtotal	\$18,885,874
Total Revenue	\$49,710,628	Land, Buildings & Equipment (Net)	\$30,789,847	Unrestricted Fund Balance	\$45,015,243
Less Expenses	\$48,519,344	Other Assets	\$26,005,390	Restricted Fund Balance	\$715,894
Non-Operating Gains/Losses	\$1,807,521			Total Liabilities & Fund Balance	\$63,901,117
Net Income	\$2,998,805	Total Assets	\$63,901,117		