

022 Columbus Community Hospital
 1515 Park Avenue
 Columbus, WI 53925
 920-623-2200

Fiscal Year: 10/01 to 09/30
 Type: **GMS**
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 2

Selected Utilization Statistics	FY 2007	All GSM Hospitals		Analysis Area 1		Volume Group 2		FY 2007 vs. 2006	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2006	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	43.1%	60.0%	0.72	62.0%	0.69	28.7%	1.50	46.0%	0.94
Obstetrics	7.7%	42.5%	0.18	43.9%	0.18	14.8%	0.52	10.9%	0.71
Pediatrics	0.0%	55.1%	N/A	50.2%	N/A	8.9%	N/A	0.0%	N/A
Total Hospital	37.5%	57.1%	0.66	60.0%	0.62	33.8%	1.11	36.9%	1.01
Average Census (Patients)									
Adult Medical-Surgical	7.8	32.2	0.24	31.3	0.25	4.6	1.70	7.8	0.99
Obstetrics	0.3	5.5	0.06	5.3	0.06	0.5	0.62	0.4	0.71
Pediatrics	0.0	2.3	N/A	1.9	N/A	0.1	N/A	0.0	N/A
Total Hospital	9.4	53.3	0.18	55.8	0.17	6.9	1.36	9.2	1.01
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	3.7	0.96	3.6	0.99	3.1	1.14	3.3	1.08
Obstetrics	2.2	2.3	0.94	1.9	1.17	2.2	1.01	2.3	0.98
Pediatrics	0.0	2.2	N/A	3.2	N/A	1.6	N/A	0.0	N/A
Total Hospital	3.6	4.2	0.86	4.4	0.83	3.2	1.11	3.3	1.09
Surgical Operations									
Inpatient	178	1,939	0.09	2,050	0.09	148	1.20	212	0.84
Outpatient	479	4,175	0.11	5,144	0.09	1,006	0.48	536	0.89
Inpatient as % of All Surgeries	27.1%	31.7%	0.85	28.5%	0.95	12.8%	2.11	28.3%	0.96
Outpatient Visits									
Non-Emergency Visits	22,117	90,979	0.24	127,971	0.17	23,696	0.93	21,391	1.03
Emergency Visits	3,899	15,916	0.24	15,741	0.25	5,229	0.75	3,804	1.02
Full-Time Equivalents (FTEs)									
Administrators	16.6	16.4	1.01	18.8	0.88	4.3	3.82	11.1	1.50
Nurses, Licensed	52.2	187.1	0.28	204.8	0.26	34.4	1.52	46.7	1.12
Ancillary Nursing Personnel	9.5	37.2	0.26	39.4	0.24	8.1	1.17	6.5	1.47
All Other Personnel	99.5	437.1	0.23	551.7	0.18	85.8	1.16	117.3	0.85
Total FTEs	177.8	677.8	0.26	814.6	0.22	132.6	1.34	181.5	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	64.4	15.7	4.10	14.7	4.37	21.4	3.00	46.5	1.38
Nurses, Licensed	202.9	179.0	1.13	160.3	1.27	169.9	1.19	196.3	1.03
Ancillary Nursing Personnel	37.0	35.6	1.04	30.8	1.20	40.1	0.92	27.2	1.36
All Other Personnel	386.8	418.1	0.92	431.9	0.90	424.1	0.91	493.3	0.78
Total FTEs	691.0	648.4	1.07	637.6	1.08	655.5	1.05	763.3	0.91

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 950
 Inpatient Days 3,418

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 7
 Discharges 145
 Inpatient Days 932

Newborn Nursery:
 Bassinets 4
 Total Births 49
 Newborn Days 113

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2007	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	18	796	2,829	43.1%	7.8	3.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	51	113	7.7%	0.3	2.2
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	3	103	485	44.3%	1.3	4.7
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	16	2	16.6	Radiological Services Personnel	3	6	7.7
Physicians & Dentists	0	0	0.0	Respiratory Therapists	2	1	2.9
Medical & Dental Residents	0	0	0.0	Occupational Therapists	1	0	1.0
Registered Nurses	20	40	45.2	Occupational Therapy Assistants/Aides	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Physical Therapists	1	3	4.1
Licensed Practical Nurses	3	5	7.0	Physical Therapy Assistants/Aides	2	3	3.2
Ancillary Nursing Personnel	3	11	9.5	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	2	2.1
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	6	5	9.3	Social Workers	0	1	0.8
Pharmacy Personnel	1	0	1.0	All Other Health Professionals	3	0	3.0
Clinical Laboratory Personnel	5	6	9.2	All Other Personnel	32	37	53.8
Surgical Personnel	1	1	1.5				
				Total	100	123	177.8

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Selected Financial Statistics	FY 2007	All GMS Hospitals		Analysis Area		Volume Group		FY 2007 vs. 2006		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2006	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$16,091,422	46.7%	41.3%	1.13	38.7%	1.20	45.5%	1.02	45.8%	1.02
Medical Assistance	\$1,588,244	4.6%	10.5%	0.44	8.4%	0.55	7.7%	0.60	4.9%	0.95
Commercial	\$15,674,294	45.4%	41.4%	1.10	45.6%	1.00	40.7%	1.12	45.3%	1.00
All Other	\$1,136,371	3.3%	6.6%	0.50	7.3%	0.45	6.1%	0.54	4.0%	0.82
Deductions as % of Total Gross Patient Revenue										
Medicare	\$5,542,344	16.1%	25.8%	0.62	23.5%	0.68	22.1%	0.73	16.5%	0.97
Medical Assistance	\$852,438	2.5%	7.9%	0.31	6.4%	0.39	4.9%	0.50	2.4%	1.02
Commercial	\$4,298,024	12.5%	11.0%	1.14	12.9%	0.96	10.5%	1.18	11.5%	1.09
Charity Care	\$489,913	1.4%	1.6%	0.89	2.1%	0.69	1.0%	1.49	1.4%	0.99
All Other	\$181,436	0.5%	1.6%	0.32	1.8%	0.29	1.3%	0.40	0.8%	0.63
Total Deductions	\$11,364,155	32.9%	48.1%	0.69	46.9%	0.70	39.8%	0.83	32.7%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.5%	4.7%	0.74	8.5%	0.41	5.1%	0.69	3.5%	0.98
Net Gains/Losses as % of Net Income		51.4%	25.2%	2.04	35.9%	1.43	9.4%	5.46	31.4%	1.64
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$12,767,927	54.9%	47.6%	1.16	50.1%	1.10	47.7%	1.15	55.2%	1.00
Supplies & Services	\$7,393,493	31.8%	40.1%	0.79	38.9%	0.82	38.6%	0.82	31.6%	1.01
Capital Component	\$2,401,149	10.3%	8.8%	1.18	8.2%	1.26	9.6%	1.08	11.0%	0.94
Bad Debt	\$674,984	2.9%	3.6%	0.80	2.8%	1.02	4.1%	0.70	2.2%	1.32
Fiscal Statistics										
Operating Margin (%)		3.0%	7.0%	0.43	6.4%	0.47	9.0%	0.33	5.2%	0.58
Total Hospital Net Income (%)		6.0%	9.2%	0.66	9.6%	0.62	9.9%	0.61	7.3%	0.82
Return on Equity (%)		3.9%	7.4%	0.52	8.0%	0.48	10.3%	0.38	4.7%	0.83
Current Ratio		1.7	3.1	0.55	2.2	0.78	2.9	0.59	1.7	1.03
Days in Net Patient Accounts Receivable		48.1	52.5	0.92	50.4	0.96	54.3	0.89	55.6	0.87
Average Payment Period		67.3	50.4	1.34	50.3	1.34	50.9	1.32	71.6	0.94
Equity Financing (%)		51.6%	60.8%	0.85	53.3%	0.97	48.0%	1.07	48.3%	1.07
Long-Term Debt to Equity Ratio		0.7	0.4	1.85	0.6	1.29	0.8	0.90	0.8	0.87
Times Interest Earned		3.5	7.3	0.48	7.8	0.45	5.1	0.68	3.6	0.98
Total Asset Turnover		0.6	0.8	0.79	0.8	0.78	1.0	0.61	0.6	1.00
Average Age of Plant (Years)		6.7	9.2	0.73	9.3	0.72	8.0	0.84	6.4	1.05
Increase (Decrease) Total Net Patient Revenue		4.4%	7.5%	0.59	7.3%	0.61	9.0%	0.49	23.5%	0.19
Outpatient Gross Revenue (% of Total GPR)		63.6%	49.0%	1.30	47.9%	1.33	65.9%	0.97	61.2%	1.04
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$8,328	\$11,671	0.71	\$12,759	0.65	\$8,316	1.00	\$7,595	1.10	
Inpatient Net Revenue per Day	\$2,068	\$2,752	0.75	\$2,919	0.71	\$2,233	0.93	\$1,959	1.06	
Outpatient Net Revenue per Visit	\$528	\$516	1.02	\$402	1.32	\$493	1.07	\$509	1.04	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$34,490,331	Cash & Cash Equivalents	\$2,872,229	Current Liabilities	\$3,966,558
Less Deductions	\$11,364,155	Net Patient Receivables	\$3,050,562	Long-Term Debt	\$14,615,520
Net Patient Revenue	\$23,126,176	Other Receivables	\$136,052	Other Liabilities	\$0
Plus Other Revenue	\$832,481			Subtotal	\$18,582,078
Total Revenue	\$23,958,657	Land, Buildings & Equipment (Net)	\$23,064,047	Unrestricted Fund Balance	\$19,784,826
Less Expenses	\$23,237,553	Other Assets	\$9,244,014	Restricted Fund Balance	\$445,212
Non-Operating Gains/Losses	\$763,005			Total Liabilities & Fund Balance	\$38,366,904
Net Income	\$1,484,109	Total Assets	\$38,366,904		