

008 St Clare Hospital & Health Services
 707 Fourteenth Street
 Baraboo, WI 53913
 608-356-1400

Fiscal Year: 01/01 to 12/31
 Type: **GMS**
 General Medical & Surgical
 Religious Organization
 Control:

County: **Sauk**
 Analysis Area: **Southern (1)**
 Volume Group: **4**

Selected Utilization Statistics	FY 2008	All GSM Hospitals		Analysis Area 1		Volume Group 4		FY 2008 vs. 2007	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	59.1%	60.5%	0.98	58.9%	1.00	52.2%	1.13	60.2%	0.98
Obstetrics	21.7%	42.5%	0.51	40.9%	0.53	32.3%	0.67	24.4%	0.89
Pediatrics	0.0%	57.0%	N/A	56.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	46.0%	58.4%	0.79	59.5%	0.77	49.2%	0.94	45.7%	1.01
Average Census (Patients)									
Adult Medical-Surgical	17.7	31.3	0.57	27.6	0.64	14.6	1.21	18.1	0.98
Obstetrics	2.2	5.7	0.38	5.8	0.37	2.0	1.10	2.4	0.89
Pediatrics	0.0	2.4	N/A	2.3	N/A	0.1	N/A	0.0	N/A
Total Hospital	28.0	54.6	0.51	56.5	0.50	20.9	1.34	27.9	1.01
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	3.7	0.99	3.8	0.97	3.4	1.09	3.8	0.97
Obstetrics	2.5	2.4	1.06	2.0	1.28	2.1	1.17	2.4	1.05
Pediatrics	0.0	2.2	N/A	3.4	N/A	2.4	N/A	0.0	N/A
Total Hospital	4.1	4.3	0.96	4.3	0.95	3.3	1.23	4.1	1.01
Surgical Operations									
Inpatient	539	1,970	0.27	2,062	0.26	712	0.76	534	1.01
Outpatient	1,844	4,151	0.44	4,893	0.38	2,739	0.67	2,027	0.91
Inpatient as % of All Surgeries	22.6%	32.2%	0.70	29.6%	0.76	20.6%	1.10	20.9%	1.08
Outpatient Visits									
Non-Emergency Visits	56,958	94,816	0.60	132,264	0.43	49,308	1.16	56,335	1.01
Emergency Visits	20,397	16,124	1.27	16,117	1.27	10,968	1.86	19,170	1.06
Full-Time Equivalents (FTEs)									
Administrators	21.9	18.7	1.17	20.2	1.09	16.2	1.35	28.8	0.76
Nurses, Licensed	99.9	197.1	0.51	217.6	0.46	98.5	1.01	81.8	1.22
Ancillary Nursing Personnel	3.3	37.6	0.09	40.7	0.08	19.5	0.17	4.5	0.73
All Other Personnel	244.2	452.4	0.54	579.9	0.42	235.0	1.04	246.6	0.99
Total FTEs	369.3	705.8	0.52	858.3	0.43	369.3	1.00	359.8	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	28.5	17.2	1.65	15.5	1.84	29.8	0.96	38.5	0.74
Nurses, Licensed	129.8	181.8	0.71	167.0	0.78	180.9	0.72	109.4	1.19
Ancillary Nursing Personnel	4.3	34.6	0.12	31.2	0.14	35.9	0.12	6.0	0.71
All Other Personnel	317.2	417.2	0.76	445.3	0.71	431.8	0.73	329.8	0.96
Total FTEs	479.8	650.8	0.74	659.0	0.73	678.3	0.71	481.2	1.00

Total Hospital:
 Beds Set Up & Staffed 61
 Discharges 2,507
 Inpatient Days 10,266

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 11
 Total Births 300
 Newborn Days 691

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	30	1,770	6,490	59.1%	17.7	3.7
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	0	312	691	0.0%	1.9	2.2
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	10	318	796	21.7%	2.2	2.5
Psychiatric	1	10	117	1,378	37.7%	3.8	11.8
Alcoholism/chemical dependency	1	8	180	1,327	45.3%	3.6	7.4
ICU/CCU							
Medical-Surgical Intensive Care	1	3	122	311	28.3%	0.8	2.5
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	19	4	21.9	Surgical Personnel	4	1	4.8
Physicians & Dentists	5	3	6.9	Radiological Services Personnel	14	3	16.3
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	4	1	4.6
Registered Nurses	62	41	85.5	Occupational Therapists	1	1	1.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	4	5	6.9	Physical Therapists	1	3	2.9
Ancillary Nursing Personnel	1	4	3.3	Physical Therapy Assistants/Aides	3	1	3.6
Physician Assistants	1	5	3.2	Recreational Therapists	0	0	0.0
Nurse Practitioners	2	0	2.0	Dietitians & Nutritionists	0	2	1.2
Certified Registered Nurse Anesthetists	5	1	5.5	Psychologists	1	0	1.0
Medical Records Personnel	2	1	2.8	Social Workers	2	3	3.8
Pharmacy Personnel	5	0	5.0	All Other Health Professionals	24	18	34.2
Clinical Laboratory Personnel	10	2	11.3	All Other Personnel	100	74	140.9
				Total	270	173	369.3

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area		Volume Group		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$58,397,374	47.3%	41.5%	1.14	38.5%	1.23	46.1%	1.03	45.8%	1.03
Medical Assistance	\$11,910,227	9.6%	10.8%	0.89	8.5%	1.14	8.4%	1.15	9.4%	1.03
Commercial	\$43,619,892	35.3%	40.7%	0.87	45.7%	0.77	39.0%	0.91	37.6%	0.94
All Other	\$9,495,631	7.7%	7.0%	1.11	7.2%	1.06	6.5%	1.18	7.3%	1.06
Deductions as % of Total Gross Patient Revenue										
Medicare	\$42,134,347	34.1%	26.5%	1.29	23.8%	1.43	27.7%	1.23	33.7%	1.01
Medical Assistance	\$10,008,056	8.1%	8.4%	0.97	6.6%	1.22	6.7%	1.21	7.9%	1.02
Commercial	\$14,178,080	11.5%	11.4%	1.00	13.7%	0.84	9.2%	1.24	11.3%	1.01
Charity Care	\$2,135,027	1.7%	1.6%	1.08	2.3%	0.74	1.5%	1.19	2.2%	0.78
All Other	\$1,711,350	1.4%	1.9%	0.74	1.9%	0.72	1.3%	1.05	1.4%	0.98
Total Deductions	\$70,166,860	56.9%	49.8%	1.14	48.5%	1.17	46.4%	1.23	56.6%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	3.3%	4.5%	0.73	8.4%	0.39	5.2%	0.64	4.4%	0.75	
Net Gains/Losses as % of Net Income	82.2%	N/A	N/A	N/A	N/A	N/A	N/A	60.2%	1.36	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$30,491,101	54.3%	47.4%	1.15	50.0%	1.09	50.5%	1.08	56.7%	0.96
Supplies & Services	\$16,893,089	30.1%	39.6%	0.76	38.1%	0.79	35.2%	0.86	29.5%	1.02
Capital Component	\$4,115,409	7.3%	8.8%	0.84	8.8%	0.83	9.9%	0.74	8.0%	0.92
Bad Debt	\$4,627,624	8.2%	4.2%	1.96	3.1%	2.67	4.4%	1.88	5.9%	1.40
Fiscal Statistics										
Operating Margin (%)	-1.9%	5.6%	N/A	3.6%	N/A	2.9%	N/A	3.9%	N/A	
Total Hospital Net Income (%)	-11.7%	3.5%	N/A	1.7%	N/A	2.6%	N/A	9.3%	N/A	
Return on Equity (%)	0.0%	2.8%	N/A	1.4%	N/A	1.9%	N/A	7.5%	0.00	
Current Ratio	3.0	2.9	1.03	2.2	1.35	3.6	0.82	2.6	1.17	
Days in Net Patient Accounts Receivable	59.2	50.2	1.18	47.7	1.24	49.7	1.19	59.8	0.99	
Average Payment Period	31.0	54.8	0.57	45.8	0.68	54.1	0.57	38.1	0.81	
Equity Financing (%)	68.5%	58.1%	1.18	52.5%	1.30	58.0%	1.18	71.2%	0.96	
Long-Term Debt to Equity Ratio	0.3	0.4	0.70	0.6	0.51	0.5	0.54	0.3	1.09	
Times Interest Earned	-11.1	3.3	N/A	2.0	N/A	2.0	N/A	10.9	N/A	
Total Asset Turnover	0.9	0.8	1.09	0.9	1.03	0.7	1.19	0.8	1.15	
Average Age of Plant (Years)	8.3	9.5	0.88	8.7	0.96	8.5	0.98	7.6	1.09	
Increase (Decrease) Total Net Patient Revenue	6.9%	6.3%	1.08	7.0%	0.98	8.0%	0.86	4.9%	1.41	
Outpatient Gross Revenue (% of Total GPR)	63.6%	49.7%	1.28	48.1%	1.32	61.7%	1.03	62.7%	1.01	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$7,539	\$11,228	0.67	\$12,206	0.62	\$7,870	0.96	\$7,535	1.00	
Inpatient Net Revenue per Day	\$1,841	\$2,612	0.70	\$2,824	0.65	\$2,323	0.79	\$1,855	0.99	
Outpatient Net Revenue per Visit	\$444	\$497	0.89	\$371	1.20	\$523	0.85	\$410	1.08	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$123,423,124	Cash & Cash Equivalents	\$573,024	Current Liabilities	\$4,498,377
Less Deductions	\$70,166,860	Net Patient Receivables	\$8,608,205	Long-Term Debt	\$12,139,657
Net Patient Revenue	\$53,256,264	Other Receivables	\$482,720	Other Liabilities	\$2,940,847
Plus Other Revenue	\$1,818,731			Subtotal	\$19,578,881
Total Revenue	\$55,074,994	Land, Buildings & Equipment (Net)	\$30,881,271	Unrestricted Fund Balance	\$42,635,622
Less Expenses	\$56,127,223	Other Assets	\$21,669,283	Restricted Fund Balance	\$1,065,034
Non-Operating Gains/Losses	-\$4,845,140			Total Liabilities & Fund Balance	\$62,214,503
Net Income	-\$5,897,369	Total Assets	\$62,214,503		