

020 St Joseph's Hospital
 2661 County Highway I
 Chippewa Falls, WI 54729
 715-726-3200

Fiscal Year: 07/01 to 06/30
 Type: **GMS**
 General Medical & Surgical
 Religious Organization

County: Chippewa
 Analysis Area: West Central (5A)
 Volume Group: 5

Selected Utilization Statistics	FY 2008	All GSM Hospitals		Analysis Area 5A		Volume Group 5		FY 2008 vs. 2007	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	27.7%	60.5%	0.46	50.0%	0.55	52.8%	0.52	30.6%	0.90
Obstetrics	31.7%	42.5%	0.75	30.9%	1.03	34.5%	0.92	31.0%	1.02
Pediatrics	0.0%	57.0%	N/A	71.5%	N/A	12.0%	N/A	0.0%	N/A
Total Hospital	37.7%	58.4%	0.65	48.3%	0.78	49.1%	0.77	38.0%	0.99
Average Census (Patients)									
Adult Medical-Surgical	11.1	31.3	0.35	14.2	0.78	22.4	0.50	12.2	0.90
Obstetrics	3.2	5.7	0.56	2.1	1.52	3.7	0.87	3.1	1.02
Pediatrics	0.0	2.4	N/A	0.2	N/A	0.3	N/A	0.0	N/A
Total Hospital	38.5	54.6	0.71	21.8	1.76	37.2	1.04	38.7	0.99
Average Length of Stay (Days)									
Adult Medical-Surgical	2.5	3.7	0.68	3.5	0.72	3.5	0.73	2.6	0.99
Obstetrics	2.2	2.4	0.94	2.4	0.93	2.2	0.99	2.1	1.07
Pediatrics	0.0	2.2	N/A	1.9	N/A	2.1	N/A	0.0	N/A
Total Hospital	4.0	4.3	0.94	3.8	1.05	3.6	1.11	3.4	1.18
Surgical Operations									
Inpatient	643	1,970	0.33	577	1.11	1,104	0.58	657	0.98
Outpatient	2,348	4,151	0.57	1,762	1.33	3,482	0.67	2,392	0.98
Inpatient as % of All Surgeries	21.5%	32.2%	0.67	24.7%	0.87	24.1%	0.89	21.5%	1.00
Outpatient Visits									
Non-Emergency Visits	55,484	94,816	0.59	44,133	1.26	71,021	0.78	53,983	1.03
Emergency Visits	14,672	16,124	0.91	7,573	1.94	17,114	0.86	16,396	0.89
Full-Time Equivalents (FTEs)									
Administrators	5.0	18.7	0.27	8.3	0.60	20.0	0.25	47.3	0.11
Nurses, Licensed	123.3	197.1	0.63	86.7	1.42	143.6	0.86	125.9	0.98
Ancillary Nursing Personnel	27.9	37.6	0.74	17.0	1.64	29.1	0.96	26.0	1.07
All Other Personnel	343.1	452.4	0.76	239.1	1.43	374.3	0.92	313.2	1.10
Total FTEs	499.3	705.8	0.71	351.1	1.42	567.1	0.88	512.3	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	4.7	17.2	0.27	16.5	0.29	20.4	0.23	47.9	0.10
Nurses, Licensed	116.5	181.8	0.64	171.8	0.68	146.6	0.79	127.5	0.91
Ancillary Nursing Personnel	26.3	34.6	0.76	33.8	0.78	29.7	0.89	26.3	1.00
All Other Personnel	324.0	417.2	0.78	474.0	0.68	382.1	0.85	317.1	1.02
Total FTEs	471.5	650.8	0.72	696.0	0.68	578.9	0.81	518.8	0.91

Total Hospital:
 Beds Set Up & Staffed 102
 Discharges 3,522
 Inpatient Days 14,084

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 12
 Total Births 504
 Newborn Days 1,208

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	40	1,598	4,050	27.7%	11.1	2.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	10	523	1,161	31.7%	3.2	2.2
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	1	46	1,264	6,138	36.5%	16.8	4.9
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	246	787	35.8%	2.2	3.2
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	3	3	5.4
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	11	13	22.1
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	5	1	5.7
Registered Nurses	40	106	110.9	Occupational Therapists	1	6	5.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	5	10	11.8	Physical Therapists	4	8	9.6
Ancillary Nursing Personnel	8	27	27.9	Physical Therapy Assistants/Aides	2	0	2.0
Physician Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Nurse Practitioners	0	1	0.7	Dietitians & Nutritionists	1	4	1.7
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	1	0	1.0
Medical Records Personnel	4	0	4.0	Social Workers	3	2	4.4
Pharmacy Personnel	5	8	8.9	All Other Health Professionals	94	45	124.6
Clinical Laboratory Personnel	9	5	13.0	All Other Personnel	102	48	134.3
				Total	304	287	499.3

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area		Volume Group		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$40,122,823	38.3%	41.5%	0.92	44.9%	0.85	43.8%	0.87	35.4%	1.08
Medical Assistance	\$18,086,339	17.3%	10.8%	1.59	9.7%	1.78	9.0%	1.92	17.9%	0.97
Commercial	\$38,814,127	37.0%	40.7%	0.91	39.7%	0.93	40.7%	0.91	38.8%	0.95
All Other	\$7,766,080	7.4%	7.0%	1.07	5.8%	1.28	6.4%	1.15	8.0%	0.93
Deductions as % of Total Gross Patient Revenue										
Medicare	\$24,707,841	23.6%	26.5%	0.89	25.3%	0.93	28.9%	0.82	21.9%	1.08
Medical Assistance	\$15,693,533	15.0%	8.4%	1.79	7.0%	2.15	7.5%	1.99	14.4%	1.04
Commercial	\$5,826,208	5.6%	11.4%	0.49	6.3%	0.88	10.6%	0.52	5.5%	1.01
Charity Care	\$2,025,227	1.9%	1.6%	1.21	1.7%	1.14	1.6%	1.18	2.7%	0.71
All Other	\$1,733,364	1.7%	1.9%	0.88	1.6%	1.04	1.2%	1.38	1.3%	1.32
Total Deductions	\$49,986,173	47.7%	49.8%	0.96	41.9%	1.14	49.9%	0.96	45.8%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	4.6%	4.5%	1.02	3.0%	1.53	3.7%	1.25	3.5%	1.32	
Net Gains/Losses as % of Net Income	N/A	N/A	N/A	N/A	N/A	N/A	10.37	12.1%	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$33,567,358	60.3%	47.4%	1.27	51.1%	1.18	50.2%	1.20	62.0%	0.97
Supplies & Services	\$15,682,983	28.2%	39.6%	0.71	37.4%	0.75	35.5%	0.79	30.3%	0.93
Capital Component	\$3,513,246	6.3%	8.8%	0.72	7.9%	0.80	9.6%	0.66	5.9%	1.06
Bad Debt	\$2,891,188	5.2%	4.2%	1.23	3.6%	1.44	4.7%	1.11	1.8%	2.96
Fiscal Statistics										
Operating Margin (%)	3.1%	5.6%	0.55	7.8%	0.40	4.2%	0.74	6.2%	0.49	
Total Hospital Net Income (%)	1.2%	3.5%	0.34	7.2%	0.17	3.6%	0.33	7.0%	0.17	
Return on Equity (%)	1.0%	2.8%	0.34	5.8%	0.16	2.6%	0.36	5.7%	0.17	
Current Ratio	2.2	2.9	0.77	1.4	1.61	2.8	0.81	2.5	0.88	
Days in Net Patient Accounts Receivable	55.8	50.2	1.11	54.7	1.02	53.4	1.04	54.6	1.02	
Average Payment Period	38.0	54.8	0.69	79.8	0.48	59.9	0.63	34.8	1.09	
Equity Financing (%)	63.5%	58.1%	1.09	64.3%	0.99	57.9%	1.10	63.7%	1.00	
Long-Term Debt to Equity Ratio	0.4	0.4	0.91	0.3	1.31	0.4	0.92	0.4	0.97	
Times Interest Earned	5.7	3.3	1.73	8.6	0.66	2.9	1.99	100.3	0.06	
Total Asset Turnover	0.8	0.8	1.00	0.8	1.00	0.7	1.12	0.8	1.02	
Average Age of Plant (Years)	11.2	9.5	1.18	7.4	1.52	9.1	1.23	11.3	0.99	
Increase (Decrease) Total Net Patient Revenue	3.2%	6.3%	0.50	8.2%	0.38	5.0%	0.64	3.6%	0.87	
Outpatient Gross Revenue (% of Total GPR)	63.7%	49.7%	1.28	56.7%	1.12	62.1%	1.03	60.8%	1.05	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$6,015	\$11,228	0.54	\$9,427	0.64	\$7,888	0.76	\$5,520	1.09	
Inpatient Net Revenue per Day	\$1,504	\$2,612	0.58	\$2,348	0.64	\$2,187	0.69	\$1,628	0.92	
Outpatient Net Revenue per Visit	\$479	\$497	0.96	\$547	0.88	\$608	0.79	\$428	1.12	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$104,789,369	Cash & Cash Equivalents	\$1,019,472	Current Liabilities	\$5,505,539
Less Deductions	\$49,986,173	Net Patient Receivables	\$8,351,543	Long-Term Debt	\$16,516,610
Net Patient Revenue	\$54,803,196	Other Receivables	\$1,566,353	Other Liabilities	\$3,663,070
Plus Other Revenue	\$2,626,447			Subtotal	\$25,685,219
Total Revenue	\$57,429,644	Land, Buildings & Equipment (Net)	\$16,415,245	Unrestricted Fund Balance	\$44,650,765
Less Expenses	\$55,654,774	Other Assets	\$42,983,371	Restricted Fund Balance	\$9,617,251
Non-Operating Gains/Losses	-\$1,103,415			Total Liabilities & Fund Balance	\$70,335,984
Net Income	\$671,455	Total Assets	\$70,335,984		