

022 Columbus Community Hospital
 1515 Park Avenue
 Columbus, WI 53925
 920-623-2200

Fiscal Year: 10/01 to 09/30
 Type: **GMS**
 Critical Access Hospital
 Control: **Other Not-For-Profit**

County: **Columbia**
 Analysis Area: **Southern (1)**
 Volume Group: **2**

Selected Utilization Statistics	FY 2008	All GSM Hospitals		Analysis Area 1		Volume Group 2		FY 2008 vs. 2007	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	42.2%	60.5%	0.70	58.9%	0.72	30.3%	1.40	43.1%	0.98
Obstetrics	8.2%	42.5%	0.19	40.9%	0.20	12.3%	0.66	7.7%	1.06
Pediatrics	0.0%	57.0%	N/A	56.9%	N/A	3.3%	N/A	0.0%	N/A
Total Hospital	38.5%	58.4%	0.66	59.5%	0.65	33.3%	1.16	37.5%	1.03
Average Census (Patients)									
Adult Medical-Surgical	7.6	31.3	0.24	27.6	0.28	4.7	1.61	7.8	0.98
Obstetrics	0.3	5.7	0.06	5.8	0.06	0.5	0.61	0.3	1.06
Pediatrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.6	54.6	0.18	56.5	0.17	6.5	1.47	9.4	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	3.7	0.97	3.8	0.95	3.1	1.16	3.6	1.01
Obstetrics	2.1	2.4	0.89	2.0	1.08	2.2	0.95	2.2	0.95
Pediatrics	0.0	2.2	N/A	3.4	N/A	1.6	N/A	0.0	N/A
Total Hospital	3.8	4.3	0.89	4.3	0.88	3.1	1.23	3.6	1.05
Surgical Operations									
Inpatient	198	1,970	0.10	2,062	0.10	156	1.27	178	1.11
Outpatient	530	4,151	0.13	4,893	0.11	1,057	0.50	479	1.11
Inpatient as % of All Surgeries	27.2%	32.2%	0.85	29.6%	0.92	12.9%	2.12	27.1%	1.00
Outpatient Visits									
Non-Emergency Visits	32,952	94,816	0.35	132,264	0.25	31,563	1.04	22,117	1.49
Emergency Visits	3,821	16,124	0.24	16,117	0.24	5,389	0.71	3,899	0.98
Full-Time Equivalents (FTEs)									
Administrators	19.4	18.7	1.04	20.2	0.96	6.5	2.98	16.6	1.17
Nurses, Licensed	55.5	197.1	0.28	217.6	0.26	40.9	1.36	52.2	1.06
Ancillary Nursing Personnel	10.7	37.6	0.29	40.7	0.26	14.5	0.74	9.5	1.13
All Other Personnel	95.8	452.4	0.21	579.9	0.17	98.7	0.97	99.5	0.96
Total FTEs	181.5	705.8	0.26	858.3	0.21	160.5	1.13	177.8	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	70.3	17.2	4.09	15.5	4.54	33.0	2.13	64.4	1.09
Nurses, Licensed	201.0	181.8	1.11	167.0	1.20	206.9	0.97	202.9	0.99
Ancillary Nursing Personnel	38.9	34.6	1.12	31.2	1.25	73.2	0.53	37.0	1.05
All Other Personnel	347.1	417.2	0.83	445.3	0.78	499.6	0.69	386.8	0.90
Total FTEs	657.2	650.8	1.01	659.0	1.00	812.7	0.81	691.0	0.95

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 928
 Inpatient Days 3,522

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 7
 Discharges 100
 Inpatient Days 694

Newborn Nursery:
 Bassinets 4
 Total Births 55
 Newborn Days 112

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	18	773	2,783	42.2%	7.6	3.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	57	120	8.2%	0.3	2.1
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	3	98	617	56.2%	1.7	6.3
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	17	4	19.4	Surgical Personnel	1	1	2.5
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	3	4	6.5
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	2	1	4.2
Registered Nurses	19	33	44.8	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	6	7.7	Physical Therapists	1	3	2.9
Ancillary Nursing Personnel	3	11	10.7	Physical Therapy Assistants/Aides	1	0	1.0
Physician Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Nurse Practitioners	0	0	0.0	Dietitians & Nutritionists	1	1	1.8
Certified Registered Nurse Anesthetists	3	0	3.0	Psychologists	0	0	0.0
Medical Records Personnel	5	5	8.3	Social Workers	0	1	0.4
Pharmacy Personnel	1	0	1.0	All Other Health Professionals	3	0	3.0
Clinical Laboratory Personnel	6	4	8.6	All Other Personnel	32	46	54.7
				Total	102	120	181.5

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area		Volume Group		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$18,210,330	47.3%	41.5%	1.14	38.5%	1.23	46.6%	1.02	46.7%	1.01
Medical Assistance	\$2,282,496	5.9%	10.8%	0.55	8.5%	0.70	7.4%	0.80	4.6%	1.29
Commercial	\$16,408,994	42.6%	40.7%	1.05	45.7%	0.93	39.7%	1.07	45.4%	0.94
All Other	\$1,578,277	4.1%	7.0%	0.59	7.2%	0.57	6.3%	0.65	3.3%	1.24
Deductions as % of Total Gross Patient Revenue										
Medicare	\$7,796,298	20.3%	26.5%	0.77	23.8%	0.85	23.5%	0.86	16.1%	1.26
Medical Assistance	\$1,321,158	3.4%	8.4%	0.41	6.6%	0.52	5.0%	0.69	2.5%	1.39
Commercial	\$5,157,680	13.4%	11.4%	1.17	13.7%	0.98	10.1%	1.33	12.5%	1.08
Charity Care	\$505,493	1.3%	1.6%	0.82	2.3%	0.56	1.1%	1.20	1.4%	0.92
All Other	\$118,586	0.3%	1.9%	0.16	1.9%	0.16	1.4%	0.22	0.5%	0.59
Total Deductions	\$14,899,215	38.7%	49.8%	0.78	48.5%	0.80	41.1%	0.94	32.9%	1.18
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.5%	4.5%	0.78	8.4%	0.42	5.6%	0.63	3.5%	1.01
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	N/A	N/A	5.0%	N/A	51.4%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$13,790,420	54.6%	47.4%	1.15	50.0%	1.09	47.8%	1.14	54.9%	0.99
Supplies & Services	\$7,784,902	30.8%	39.6%	0.78	38.1%	0.81	38.8%	0.79	31.8%	0.97
Capital Component	\$2,877,300	11.4%	8.8%	1.30	8.8%	1.30	9.0%	1.26	10.3%	1.10
Bad Debt	\$793,586	3.1%	4.2%	0.75	3.1%	1.02	4.3%	0.72	2.9%	1.08
Fiscal Statistics										
Operating Margin (%)		-3.3%	5.6%	N/A	3.6%	N/A	7.5%	N/A	3.0%	N/A
Total Hospital Net Income (%)		-1.3%	3.5%	N/A	1.7%	N/A	7.8%	N/A	6.0%	N/A
Return on Equity (%)		0.0%	2.8%	N/A	1.4%	N/A	8.4%	N/A	3.9%	0.00
Current Ratio		2.2	2.9	0.75	2.2	0.99	3.3	0.66	1.7	1.27
Days in Net Patient Accounts Receivable		54.8	50.2	1.09	47.7	1.15	55.0	1.00	48.1	1.14
Average Payment Period		46.0	54.8	0.84	45.8	1.01	42.2	1.09	67.3	0.68
Equity Financing (%)		52.7%	58.1%	0.91	52.5%	1.00	52.9%	1.00	51.6%	1.02
Long-Term Debt to Equity Ratio		0.7	0.4	1.83	0.6	1.32	0.7	1.11	0.7	1.00
Times Interest Earned		0.6	3.3	0.17	2.0	0.28	5.5	0.10	3.5	0.16
Total Asset Turnover		0.7	0.8	0.84	0.9	0.79	1.1	0.64	0.6	1.09
Average Age of Plant (Years)		6.6	9.5	0.70	8.7	0.76	7.2	0.92	6.7	0.99
Increase (Decrease) Total Net Patient Revenue		2.0%	6.3%	0.31	7.0%	0.28	5.0%	0.40	4.4%	0.44
Outpatient Gross Revenue (% of Total GPR)		65.1%	49.7%	1.31	48.1%	1.35	66.9%	0.97	63.6%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$8,589	\$11,228	0.77	\$12,206	0.70	\$8,569	1.00	\$8,328	1.03
Inpatient Net Revenue per Day		\$2,078	\$2,612	0.80	\$2,824	0.74	\$2,327	0.89	\$2,068	1.00
Outpatient Net Revenue per Visit		\$394	\$497	0.79	\$371	1.06	\$390	1.01	\$528	0.75

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$38,480,097	Cash & Cash Equivalents	\$1,927,631	Current Liabilities	\$2,918,360
Less Deductions	\$14,899,215	Net Patient Receivables	\$3,531,833	Long-Term Debt	\$14,080,659
Net Patient Revenue	\$23,580,882	Other Receivables	\$98,276	Other Liabilities	\$0
Plus Other Revenue	\$856,868			Subtotal	\$16,999,019
Total Revenue	\$24,437,751	Land, Buildings & Equipment (Net)	\$22,041,668	Unrestricted Fund Balance	\$18,966,731
Less Expenses	\$25,246,208	Other Assets	\$8,366,342	Restricted Fund Balance	\$391,158
Non-Operating Gains/Losses	\$482,189			Total Liabilities & Fund Balance	\$35,965,750
Net Income	-\$326,268	Total Assets	\$35,965,750		