

027 Chippewa Valley Hospital
 1220 Third Avenue, PO Box 224
 Durand, WI 54736
 715-672-4211

Fiscal Year: 01/01 to 12/31
 Type: **GMS**
 Critical Access Hospital
 Control: **Religious Organization**

County: **Pepin**
 Analysis Area: **West Central (5A)**
 Volume Group: **1**

Selected Utilization Statistics	FY 2008	All GSM Hospitals		Analysis Area 5A		Volume Group 1		FY 2008 vs. 2007	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	16.2%	60.5%	0.27	50.0%	0.32	18.2%	0.89	4.2%	3.84
Obstetrics	0.0%	42.5%	N/A	30.9%	N/A	21.6%	N/A	0.0%	N/A
Pediatrics	0.0%	57.0%	N/A	71.5%	N/A	19.9%	N/A	0.0%	N/A
Total Hospital	18.4%	58.4%	0.32	48.3%	0.38	21.8%	0.85	15.4%	1.20
Average Census (Patients)									
Adult Medical-Surgical	4.0	31.3	0.13	14.2	0.28	3.2	1.25	1.1	3.84
Obstetrics	0.0	5.7	N/A	2.1	N/A	1.1	N/A	0.0	N/A
Pediatrics	0.0	2.4	N/A	0.2	N/A	0.7	N/A	0.0	N/A
Total Hospital	4.6	54.6	0.08	21.8	0.21	4.5	1.02	3.8	1.20
Average Length of Stay (Days)									
Adult Medical-Surgical	4.0	3.7	1.06	3.5	1.12	3.3	1.19	1.0	3.92
Obstetrics	0.0	2.4	N/A	2.4	N/A	2.5	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	1.9	N/A	1.4	N/A	0.0	N/A
Total Hospital	4.7	4.3	1.10	3.8	1.22	3.7	1.26	3.4	1.36
Surgical Operations									
Inpatient	0	1,970	N/A	577	N/A	74	N/A	2	0.00
Outpatient	155	4,151	0.04	1,762	0.09	593	0.26	140	1.11
Inpatient as % of All Surgeries	0.0%	32.2%	N/A	24.7%	N/A	11.0%	N/A	1.4%	0.00
Outpatient Visits									
Non-Emergency Visits	10,497	94,816	0.11	44,133	0.24	15,604	0.67	8,846	1.19
Emergency Visits	1,469	16,124	0.09	7,573	0.19	2,688	0.55	1,640	0.90
Full-Time Equivalents (FTEs)									
Administrators	1.0	18.7	0.05	8.3	0.12	3.0	0.33	1.0	1.00
Nurses, Licensed	23.2	197.1	0.12	86.7	0.27	23.2	1.00	20.7	1.12
Ancillary Nursing Personnel	3.2	37.6	0.08	17.0	0.18	6.0	0.52	4.8	0.65
All Other Personnel	53.6	452.4	0.12	239.1	0.22	57.6	0.93	49.6	1.08
Total FTEs	80.9	705.8	0.11	351.1	0.23	89.8	0.90	76.1	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.4	17.2	0.60	16.5	0.63	23.3	0.44	11.0	0.94
Nurses, Licensed	240.0	181.8	1.32	171.8	1.40	180.6	1.33	226.8	1.06
Ancillary Nursing Personnel	32.6	34.6	0.94	33.8	0.97	47.0	0.69	53.0	0.62
All Other Personnel	554.9	417.2	1.33	474.0	1.17	448.9	1.24	544.3	1.02
Total FTEs	837.8	650.8	1.29	696.0	1.20	700.0	1.20	835.1	1.00

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 362
 Inpatient Days 1,686

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 2
 Discharges 105
 Inpatient Days 883

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	373	1,478	16.2%	4.0	4.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	4	0	4.0
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	1	0	1.0
Registered Nurses	10	5	12.2	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	7	7	10.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	2	3	3.2	Physical Therapy Assistants/Aides	0	0	0.0
Physician Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Nurse Practitioners	0	0	0.0	Dietitians & Nutritionists	0	1	0.3
Certified Registered Nurse Anesthetists	1	0	1.0	Psychologists	0	0	0.0
Medical Records Personnel	4	0	4.0	Social Workers	2	0	2.0
Pharmacy Personnel	0	1	0.4	All Other Health Professionals	2	0	2.0
Clinical Laboratory Personnel	4	1	4.5	All Other Personnel	28	14	34.4
				Total	67	32	80.9

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area		Volume Group		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$7,137,348	44.9%	41.5%	1.08	44.9%	1.00	39.6%	1.14	46.2%	0.97
Medical Assistance	\$514,335	3.2%	10.8%	0.30	9.7%	0.33	11.4%	0.28	3.0%	1.07
Commercial	\$7,837,115	49.4%	40.7%	1.21	39.7%	1.24	42.3%	1.17	49.4%	1.00
All Other	\$391,154	2.5%	7.0%	0.35	5.8%	0.43	6.7%	0.37	1.4%	1.79
Deductions as % of Total Gross Patient Revenue										
Medicare	\$1,924,703	12.1%	26.5%	0.46	25.3%	0.48	16.2%	0.75	13.3%	0.91
Medical Assistance	\$254,902	1.6%	8.4%	0.19	7.0%	0.23	6.3%	0.25	1.5%	1.07
Commercial	\$1,360,087	8.6%	11.4%	0.75	6.3%	1.35	10.0%	0.86	10.6%	0.80
Charity Care	\$135,605	0.9%	1.6%	0.53	1.7%	0.50	0.8%	1.04	0.6%	1.51
All Other	\$0	0.0%	1.9%	N/A	1.6%	N/A	1.4%	N/A	0.0%	N/A
Total Deductions	\$3,675,297	23.1%	49.8%	0.46	41.9%	0.55	34.7%	0.67	26.0%	0.89
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.0%	4.5%	0.45	3.0%	0.68	3.3%	0.61	2.6%	0.78
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	N/A	N/A	4.1%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$7,249,087	56.4%	47.4%	1.19	51.1%	1.10	54.4%	1.04	55.6%	1.01
Supplies & Services	\$4,567,077	35.5%	39.6%	0.90	37.4%	0.95	34.1%	1.04	35.6%	1.00
Capital Component	\$869,911	6.8%	8.8%	0.77	7.9%	0.85	7.4%	0.91	7.3%	0.92
Bad Debt	\$171,846	1.3%	4.2%	0.32	3.6%	0.37	4.1%	0.33	1.5%	0.89
Fiscal Statistics										
Operating Margin (%)		-3.2%	5.6%	N/A	7.8%	N/A	5.2%	N/A	-1.8%	1.80
Total Hospital Net Income (%)		-3.0%	3.5%	N/A	7.2%	N/A	5.5%	N/A	-0.9%	3.37
Return on Equity (%)		0.0%	2.8%	N/A	5.8%	N/A	8.5%	N/A	-1.5%	0.00
Current Ratio		1.9	2.9	0.64	1.4	1.34	2.0	0.93	2.0	0.93
Days in Net Patient Accounts Receivable		40.6	50.2	0.81	54.7	0.74	58.2	0.70	48.0	0.85
Average Payment Period		42.0	54.8	0.77	79.8	0.53	48.8	0.86	47.8	0.88
Equity Financing (%)		-5.9%	58.1%	N/A	64.3%	N/A	50.4%	N/A	1.6%	N/A
Long-Term Debt to Equity Ratio		-13.9	0.4	N/A	0.3	N/A	0.6	N/A	46.9	N/A
Times Interest Earned		-0.3	3.3	N/A	8.6	N/A	6.5	N/A	0.6	N/A
Total Asset Turnover		2.1	0.8	2.59	0.8	2.58	1.6	1.35	1.7	1.22
Average Age of Plant (Years)		15.6	9.5	1.64	7.4	2.12	11.2	1.39	14.4	1.08
Increase (Decrease) Total Net Patient Revenue		12.5%	6.3%	1.97	8.2%	1.52	9.7%	1.28	40.7%	0.31
Outpatient Gross Revenue (% of Total GPR)		52.3%	49.7%	1.05	56.7%	0.92	64.9%	0.81	57.8%	0.91
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$14,598		\$11,228	1.30	\$9,427	1.55	\$9,384	1.56	\$9,923	1.47
Inpatient Net Revenue per Day	\$2,655		\$2,612	1.02	\$2,348	1.13	\$1,833	1.45	\$2,056	1.29
Outpatient Net Revenue per Visit	\$450		\$497	0.91	\$547	0.82	\$442	1.02	\$541	0.83

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$15,879,952	Cash & Cash Equivalents	\$2,365,520	Current Liabilities	\$1,413,415
Less Deductions	\$3,675,297	Net Patient Receivables	\$1,355,095	Long-Term Debt	\$4,859,157
Net Patient Revenue	\$12,204,655	Other Receivables	-\$1,245,343	Other Liabilities	\$0
Plus Other Revenue	\$252,883			Subtotal	\$6,272,572
Total Revenue	\$12,457,538	Land, Buildings & Equipment (Net)	\$3,141,224	Unrestricted Fund Balance	-\$348,569
Less Expenses	\$12,857,921	Other Assets	\$307,507	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$24,761	Total Assets	\$5,924,003	Total Liabilities & Fund Balance	\$5,924,003
Net Income	-\$375,622				