

028 Ministry Health Care - Eagle River Memorial Hospital
 201 Hospital Road
 Eagle River, WI 54521
 715-479-7411

Fiscal Year: 10/01 to 09/30
 Type: **GMS**
 Critical Access Hospital
 Control: **Religious Organization**

County: Vilas
 Analysis Area: **North Central (6)**
 Volume Group: **2**

Selected Utilization Statistics	FY 2008	All GMS Hospitals		Analysis Area 6		Volume Group 2		FY 2008 vs. 2007	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	43.1%	60.5%	0.71	64.9%	0.66	30.3%	1.42	42.9%	1.00
Obstetrics	0.0%	42.5%	N/A	49.0%	N/A	12.3%	N/A	0.0%	N/A
Pediatrics	0.0%	57.0%	N/A	61.1%	N/A	3.3%	N/A	0.0%	N/A
Total Hospital	51.1%	58.4%	0.88	66.4%	0.77	33.3%	1.54	42.7%	1.20
Average Census (Patients)									
Adult Medical-Surgical	4.3	31.3	0.14	24.5	0.18	4.7	0.91	4.3	1.00
Obstetrics	0.0	5.7	N/A	4.0	N/A	0.5	N/A	0.0	N/A
Pediatrics	0.0	2.4	N/A	1.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	5.1	54.6	0.09	45.1	0.11	6.5	0.78	4.3	1.20
Average Length of Stay (Days)									
Adult Medical-Surgical	2.6	3.7	0.70	3.3	0.79	3.1	0.84	2.4	1.07
Obstetrics	0.0	2.4	N/A	2.2	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	2.3	N/A	1.6	N/A	0.0	N/A
Total Hospital	3.0	4.3	0.71	4.1	0.73	3.1	0.98	2.5	1.23
Surgical Operations									
Inpatient	5	1,970	0.00	1,344	0.00	156	0.03	2	2.50
Outpatient	861	4,151	0.21	1,725	0.50	1,057	0.81	588	1.46
Inpatient as % of All Surgeries	0.6%	32.2%	0.02	43.8%	0.01	12.9%	0.04	0.3%	1.70
Outpatient Visits									
Non-Emergency Visits	19,595	94,816	0.21	59,411	0.33	31,563	0.62	0	N/A
Emergency Visits	6,391	16,124	0.40	11,574	0.55	5,389	1.19	6,211	1.03
Full-Time Equivalents (FTEs)									
Administrators	7.3	18.7	0.39	13.7	0.53	6.5	1.12	0.0	N/A
Nurses, Licensed	20.3	197.1	0.10	149.6	0.14	40.9	0.50	21.3	0.95
Ancillary Nursing Personnel	4.5	37.6	0.12	36.5	0.12	14.5	0.31	4.1	1.11
All Other Personnel	56.4	452.4	0.12	372.3	0.15	98.7	0.57	65.2	0.86
Total FTEs	88.5	705.8	0.13	572.1	0.15	160.5	0.55	90.6	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	25.8	17.2	1.50	15.1	1.71	33.0	0.78	0.0	N/A
Nurses, Licensed	71.8	181.8	0.39	164.4	0.44	206.9	0.35	112.9	0.64
Ancillary Nursing Personnel	15.9	34.6	0.46	40.1	0.40	73.2	0.22	21.4	0.74
All Other Personnel	199.5	417.2	0.48	409.2	0.49	499.6	0.40	345.1	0.58
Total FTEs	313.0	650.8	0.48	628.7	0.50	812.7	0.39	479.5	0.65

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	10	Health Maintenance Organization (HMO)	Yes	Beds Set Up & Staffed	2	Bassinets	0
Discharges	618	Preferred Provider Organization (PPO)	Yes	Discharges	44	Total Births	0
Inpatient Days	1,872			Inpatient Days	294	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	10	605	1,577	43.1%	4.3	2.6
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	4	7.3	Surgical Personnel	1	1	1.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	8	0	8.0
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	0	1	0.5
Registered Nurses	18	10	19.3	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	2	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	3	3	4.5	Physical Therapy Assistants/Aides	1	0	1.0
Physician Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Nurse Practitioners	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	3	0	3.0	Social Workers	1	1	1.0
Pharmacy Personnel	1	2	1.5	All Other Health Professionals	9	13	10.9
Clinical Laboratory Personnel	3	1	3.0	All Other Personnel	23	11	26.5
				Total	77	49	88.5

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area		Volume Group		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$14,346,385	54.9%	41.5%	1.32	48.2%	1.14	46.6%	1.18	52.3%	1.05
Medical Assistance	\$2,026,778	7.8%	10.8%	0.72	10.0%	0.78	7.4%	1.04	7.4%	1.05
Commercial	\$7,916,278	30.3%	40.7%	0.74	36.0%	0.84	39.7%	0.76	33.9%	0.89
All Other	\$1,854,684	7.1%	7.0%	1.02	5.8%	1.21	6.3%	1.13	6.4%	1.11
Deductions as % of Total Gross Patient Revenue										
Medicare	\$6,955,718	26.6%	26.5%	1.01	28.4%	0.94	23.5%	1.13	25.7%	1.03
Medical Assistance	\$1,667,932	6.4%	8.4%	0.76	7.6%	0.84	5.0%	1.28	5.5%	1.17
Commercial	\$786,526	3.0%	11.4%	0.26	5.3%	0.57	10.1%	0.30	2.3%	1.30
Charity Care	\$680,607	2.6%	1.6%	1.63	2.1%	1.22	1.1%	2.37	1.3%	2.07
All Other	\$351,271	1.3%	1.9%	0.71	0.8%	1.75	1.4%	0.94	1.2%	1.16
Total Deductions	\$10,442,054	39.9%	49.8%	0.80	44.1%	0.91	41.1%	0.97	35.9%	1.11
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.1%	4.5%	0.25		3.9%	0.29	5.6%	0.21	1.3%	0.92
Net Gains/Losses as % of Net Income	90.0%	N/A	N/A		18.6%	4.83	5.0%	17.95	10.5%	8.59
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$7,329,389	46.2%	47.4%	0.97	50.8%	0.91	47.8%	0.97	51.1%	0.91
Supplies & Services	\$5,270,766	33.2%	39.6%	0.84	36.1%	0.92	38.8%	0.86	34.3%	0.97
Capital Component	\$1,552,801	9.8%	8.8%	1.12	9.7%	1.01	9.0%	1.08	9.9%	0.99
Bad Debt	\$1,700,293	10.7%	4.2%	2.55	3.3%	3.22	4.3%	2.47	4.7%	2.28
Fiscal Statistics										
Operating Margin (%)		0.2%	5.6%	0.03	3.9%	0.05	7.5%	0.03	17.2%	0.01
Total Hospital Net Income (%)		1.9%	3.5%	0.53	4.8%	0.40	7.8%	0.24	18.9%	0.10
Return on Equity (%)		1.0%	2.8%	0.35	4.2%	0.23	8.4%	0.12	10.6%	0.09
Current Ratio		6.1	2.9	2.10	2.0	3.11	3.3	1.84	9.6	0.63
Days in Net Patient Accounts Receivable		60.3	50.2	1.20	60.2	1.00	55.0	1.10	76.2	0.79
Average Payment Period		53.3	54.8	0.97	73.2	0.73	42.2	1.26	34.3	1.56
Equity Financing (%)		61.8%	58.1%	1.06	54.7%	1.13	52.9%	1.17	62.0%	1.00
Long-Term Debt to Equity Ratio		0.5	0.4	1.25	0.5	0.96	0.7	0.76	0.5	0.93
Times Interest Earned		1.5	3.3	0.46	3.5	0.43	5.5	0.27	6.3	0.24
Total Asset Turnover		0.5	0.8	0.62	0.9	0.59	1.1	0.48	0.5	0.92
Average Age of Plant (Years)		9.2	9.5	0.97	8.7	1.06	7.2	1.29	10.3	0.89
Increase (Decrease) Total Net Patient Revenue		-6.1%	6.3%	N/A	5.4%	N/A	5.0%	N/A	6.1%	N/A
Outpatient Gross Revenue (% of Total GPR)		81.9%	49.7%	1.65	48.4%	1.69	66.9%	1.22	77.4%	1.06
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$4,266	\$11,228	0.38		\$10,686	0.40	\$8,569	0.50	\$5,940	0.72
Inpatient Net Revenue per Day	\$1,302	\$2,612	0.50		\$2,565	0.51	\$2,327	0.56	\$2,258	0.58
Outpatient Net Revenue per Visit	\$496	\$497	1.00		\$577	0.86	\$390	1.27	\$2,059	0.24

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$26,144,124	Cash & Cash Equivalents	\$10,299,487	Current Liabilities	\$2,176,904
Less Deductions	\$10,442,054	Net Patient Receivables	\$2,585,363	Long-Term Debt	\$9,828,706
Net Patient Revenue	\$15,702,070	Other Receivables	\$174,000	Other Liabilities	\$0
Plus Other Revenue	\$181,754			Subtotal	\$12,005,610
Total Revenue	\$15,883,825	Land, Buildings & Equipment (Net)	\$10,482,160	Unrestricted Fund Balance	\$19,386,034
Less Expenses	\$15,853,249	Other Assets	\$7,850,634	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$273,923			Total Liabilities & Fund Balance	\$31,391,644
Net Income	\$304,499	Total Assets	\$31,391,644		