

037 Moundview Memorial Hospital & Clinics, Inc
 402 W Lake Street, PO Box 40
 Friendship, WI 53934
 608-339-3331

Fiscal Year: 07/01 to 06/30
 Type: **GMS**
 Critical Access Hospital
 Control: **Other Not-For-Profit**

County: **Adams**
 Analysis Area: **North Central (6)**
 Volume Group: **2**

Selected Utilization Statistics	FY 2008	All GMS Hospitals		Analysis Area 6		Volume Group 2		FY 2008 vs. 2007	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	9.9%	60.5%	0.16	64.9%	0.15	30.3%	0.33	11.3%	0.88
Obstetrics	0.0%	42.5%	N/A	49.0%	N/A	12.3%	N/A	0.0%	N/A
Pediatrics	0.0%	57.0%	N/A	61.1%	N/A	3.3%	N/A	0.0%	N/A
Total Hospital	9.9%	58.4%	0.17	66.4%	0.15	33.3%	0.30	11.3%	0.88
Average Census (Patients)									
Adult Medical-Surgical	2.5	31.3	0.08	24.5	0.10	4.7	0.53	2.8	0.88
Obstetrics	0.0	5.7	N/A	4.0	N/A	0.5	N/A	0.0	N/A
Pediatrics	0.0	2.4	N/A	1.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.5	54.6	0.05	45.1	0.06	6.5	0.38	2.8	0.88
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	3.7	0.82	3.3	0.92	3.1	0.97	3.2	0.95
Obstetrics	0.0	2.4	N/A	2.2	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	2.2	N/A	2.3	N/A	1.6	N/A	0.0	N/A
Total Hospital	3.0	4.3	0.71	4.1	0.73	3.1	0.98	3.2	0.95
Surgical Operations									
Inpatient	23	1,970	0.01	1,344	0.02	156	0.15	14	1.64
Outpatient	560	4,151	0.13	1,725	0.32	1,057	0.53	557	1.01
Inpatient as % of All Surgeries	3.9%	32.2%	0.12	43.8%	0.09	12.9%	0.31	2.5%	1.61
Outpatient Visits									
Non-Emergency Visits	19,468	94,816	0.21	59,411	0.33	31,563	0.62	19,988	0.97
Emergency Visits	5,476	16,124	0.34	11,574	0.47	5,389	1.02	5,172	1.06
Full-Time Equivalents (FTEs)									
Administrators	4.0	18.7	0.21	13.7	0.29	6.5	0.61	3.8	1.04
Nurses, Licensed	25.1	197.1	0.13	149.6	0.17	40.9	0.61	28.6	0.88
Ancillary Nursing Personnel	14.3	37.6	0.38	36.5	0.39	14.5	0.99	21.5	0.67
All Other Personnel	91.2	452.4	0.20	372.3	0.24	98.7	0.92	100.2	0.91
Total FTEs	134.6	705.8	0.19	572.1	0.24	160.5	0.84	154.1	0.87
FTEs per 100 Patient Census (Adjusted)									
Administrators	21.4	17.2	1.24	15.1	1.42	33.0	0.65	19.8	1.08
Nurses, Licensed	134.4	181.8	0.74	164.4	0.82	206.9	0.65	147.6	0.91
Ancillary Nursing Personnel	76.6	34.6	2.21	40.1	1.91	73.2	1.05	110.7	0.69
All Other Personnel	488.3	417.2	1.17	409.2	1.19	499.6	0.98	516.3	0.95
Total FTEs	720.7	650.8	1.11	628.7	1.15	812.7	0.89	794.3	0.91

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Beds Set Up & Staffed	2	Bassinets	0
Discharges	300	Preferred Provider Organization (PPO)	Yes	Discharges	61	Total Births	0
Inpatient Days	910			Inpatient Days	836	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	25	300	910	9.9%	2.5	3.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	0	4.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	4	0	4.0	Radiological Services Personnel	4	2	5.4
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	1	0	1.0
Registered Nurses	8	20	20.9	Occupational Therapists	0	2	1.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	2	2.2	Physical Therapists	4	0	4.0
Ancillary Nursing Personnel	7	13	14.3	Physical Therapy Assistants/Aides	2	0	2.0
Physician Assistants	0	0	0.0	Recreational Therapists	1	0	1.0
Nurse Practitioners	2	0	2.0	Dietitians & Nutritionists	1	7	5.4
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	7	1	7.8	Social Workers	1	0	1.0
Pharmacy Personnel	2	1	2.6	All Other Health Professionals	7	4	7.9
Clinical Laboratory Personnel	6	2	7.0	All Other Personnel	36	5	39.5
				Total	99	59	134.6

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area 6		Volume Group 2		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$14,177,490	55.2%	41.5%	1.33	48.2%	1.15	46.6%	1.18	56.4%	0.98
Medical Assistance	\$3,134,075	12.2%	10.8%	1.13	10.0%	1.22	7.4%	1.64	11.4%	1.07
Commercial	\$6,339,890	24.7%	40.7%	0.61	36.0%	0.69	39.7%	0.62	23.6%	1.04
All Other	\$2,042,790	8.0%	7.0%	1.14	5.8%	1.36	6.3%	1.26	8.5%	0.94
Deductions as % of Total Gross Patient Revenue										
Medicare	\$8,041,958	31.3%	26.5%	1.18	28.4%	1.10	23.5%	1.33	27.2%	1.15
Medical Assistance	\$2,214,505	8.6%	8.4%	1.03	7.6%	1.14	5.0%	1.73	7.2%	1.20
Commercial	\$1,661,024	6.5%	11.4%	0.56	5.3%	1.22	10.1%	0.64	5.7%	1.13
Charity Care	\$316,295	1.2%	1.6%	0.77	2.1%	0.57	1.1%	1.12	1.3%	0.93
All Other	\$115,948	0.5%	1.9%	0.24	0.8%	0.59	1.4%	0.32	0.5%	0.95
Total Deductions	\$12,349,729	48.1%	49.8%	0.97	44.1%	1.09	41.1%	1.17	41.9%	1.15
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.4%	4.5%	0.52	3.9%	0.61	5.6%	0.42	2.8%	0.83
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	18.6%	N/A	5.0%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$6,927,249	43.8%	47.4%	0.92	50.8%	0.86	47.8%	0.92	47.2%	0.93
Supplies & Services	\$5,793,505	36.6%	39.6%	0.92	36.1%	1.01	38.8%	0.94	37.3%	0.98
Capital Component	\$1,454,877	9.2%	8.8%	1.05	9.7%	0.94	9.0%	1.02	10.1%	0.91
Bad Debt	\$1,638,757	10.4%	4.2%	2.46	3.3%	3.11	4.3%	2.39	5.4%	1.92
Fiscal Statistics										
Operating Margin (%)		-15.7%	5.6%	N/A	3.9%	N/A	7.5%	N/A	-1.2%	13.47
Total Hospital Net Income (%)		-15.1%	3.5%	N/A	4.8%	N/A	7.8%	N/A	-0.3%	43.70
Return on Equity (%)		0.0%	2.8%	N/A	4.2%	N/A	8.4%	N/A	-0.3%	0.00
Current Ratio		1.1	2.9	0.36	2.0	0.54	3.3	0.32	2.6	0.40
Days in Net Patient Accounts Receivable		60.9	50.2	1.21	60.2	1.01	55.0	1.11	75.8	0.80
Average Payment Period		74.8	54.8	1.37	73.2	1.02	42.2	1.77	39.4	1.90
Equity Financing (%)		32.4%	58.1%	0.56	54.7%	0.59	52.9%	0.61	44.2%	0.73
Long-Term Debt to Equity Ratio		1.4	0.4	3.39	0.5	2.62	0.7	2.06	1.0	1.34
Times Interest Earned		-4.4	3.3	N/A	3.5	N/A	5.5	N/A	0.9	N/A
Total Asset Turnover		1.0	0.8	1.21	0.9	1.14	1.1	0.92	0.9	1.04
Average Age of Plant (Years)		10.9	9.5	1.15	8.7	1.25	7.2	1.52	9.7	1.13
Increase (Decrease) Total Net Patient Revenue		-3.2%	6.3%	N/A	5.4%	N/A	5.0%	N/A	-3.4%	0.94
Outpatient Gross Revenue (% of Total GPR)		86.7%	49.7%	1.74	48.4%	1.79	66.9%	1.30	85.5%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$6,316		\$11,228	0.56	\$10,686	0.59	\$8,569	0.74	\$5,152	1.23
Inpatient Net Revenue per Day	\$1,257		\$2,612	0.48	\$2,565	0.49	\$2,327	0.54	\$1,123	1.12
Outpatient Net Revenue per Visit	\$437		\$497	0.88	\$577	0.76	\$390	1.12	\$463	0.95

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$25,694,245	Cash & Cash Equivalents	\$384,911	Current Liabilities	\$3,110,382
Less Deductions	\$12,349,729	Net Patient Receivables	\$2,220,992	Long-Term Debt	\$6,199,000
Net Patient Revenue	\$13,344,516	Other Receivables	\$0	Other Liabilities	\$84,360
Plus Other Revenue	\$322,042			Subtotal	\$9,393,742
Total Revenue	\$13,666,558	Land, Buildings & Equipment (Net)	\$9,595,166	Unrestricted Fund Balance	\$4,505,629
Less Expenses	\$15,814,388	Other Assets	\$1,698,304	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$72,503			Total Liabilities & Fund Balance	\$13,899,373
Net Income	-\$2,075,327	Total Assets	\$13,899,373		