

064 UW Hospital and Clinics
 600 Highland Avenue
 Madison, WI 53792
 608-263-6400

Fiscal Year: 07/01 to 06/30
 Type: **GMS**
 General Medical & Surgical
 Control: **Other Not-For-Profit**

County: **Dane**
 Analysis Area: **Southern (1)**
 Volume Group: **7**

Selected Utilization Statistics	FY 2008	All GSM Hospitals		Analysis Area 1		Volume Group 7		FY 2008 vs. 2007	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	77.7%	60.5%	1.29	58.9%	1.32	73.2%	1.06	80.2%	0.97
Obstetrics	0.0%	42.5%	N/A	40.9%	N/A	53.3%	N/A	0.0%	N/A
Pediatrics	81.2%	57.0%	1.42	56.9%	1.43	47.6%	1.71	69.1%	1.18
Total Hospital	75.5%	58.4%	1.29	59.5%	1.27	68.4%	1.10	75.9%	0.99
Average Census (Patients)									
Adult Medical-Surgical	217.5	31.3	6.95	27.6	7.88	113.8	1.91	218.9	0.99
Obstetrics	0.0	5.7	N/A	5.8	N/A	17.6	N/A	0.0	N/A
Pediatrics	32.5	2.4	13.74	2.3	14.36	4.5	7.26	29.0	1.12
Total Hospital	362.9	54.6	6.65	56.5	6.42	211.5	1.72	354.5	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	4.6	3.7	1.25	3.8	1.22	3.9	1.18	5.0	0.94
Obstetrics	0.0	2.4	N/A	2.0	N/A	2.3	N/A	0.0	N/A
Pediatrics	4.0	2.2	1.80	3.4	1.17	3.0	1.34	3.9	1.02
Total Hospital	5.3	4.3	1.26	4.3	1.24	4.7	1.15	5.6	0.96
Surgical Operations									
Inpatient	23,133	1,970	11.74	2,062	11.22	7,562	3.06	23,222	1.00
Outpatient	69,118	4,151	16.65	4,893	14.13	13,160	5.25	72,756	0.95
Inpatient as % of All Surgeries	25.1%	32.2%	0.78	29.6%	0.85	36.5%	0.69	24.2%	1.04
Outpatient Visits									
Non-Emergency Visits	722,623	94,816	7.62	132,264	5.46	267,104	2.71	718,897	1.01
Emergency Visits	39,920	16,124	2.48	16,117	2.48	41,334	0.97	36,926	1.08
Full-Time Equivalents (FTEs)									
Administrators	96.3	18.7	5.16	20.2	4.78	53.7	1.79	85.5	1.13
Nurses, Licensed	1,617.9	197.1	8.21	217.6	7.44	688.9	2.35	1,433.9	1.13
Ancillary Nursing Personnel	238.1	37.6	6.34	40.7	5.86	128.1	1.86	237.5	1.00
All Other Personnel	4,790.1	452.4	10.59	579.9	8.26	1,471.0	3.26	4,418.6	1.08
Total FTEs	6,742.5	705.8	9.55	858.3	7.86	2,341.8	2.88	6,175.5	1.09
FTEs per 100 Patient Census (Adjusted)									
Administrators	14.6	17.2	0.85	15.5	0.94	14.4	1.01	13.2	1.10
Nurses, Licensed	244.8	181.8	1.35	167.0	1.47	185.1	1.32	221.8	1.10
Ancillary Nursing Personnel	36.0	34.6	1.04	31.2	1.15	34.4	1.05	36.7	0.98
All Other Personnel	724.9	417.2	1.74	445.3	1.63	395.2	1.83	683.4	1.06
Total FTEs	1,020.3	650.8	1.57	659.0	1.55	629.1	1.62	955.1	1.07

Total Hospital:
 Beds Set Up & Staffed 481
 Discharges 24,880
 Inpatient Days 132,834

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Beds Set Up & Staffed 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	280	17,154	79,623	77.7%	217.5	4.6
Orthopedic	1	27	1,917	8,038	81.3%	22.0	4.2
Rehabilitation & Physical Medicine	1	21	394	6,650	86.5%	18.2	16.9
Hospice	1	10	205	847	23.1%	2.3	4.1
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	40	2,985	11,887	81.2%	32.5	4.0
Obstetrics	4	0	0	0	0.0%	0.0	0.0
Psychiatric	1	10	673	3,674	100.4%	10.0	5.5
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	32	339	9,554	81.6%	26.1	28.2
Cardiac Intensive Unit	1	7	137	1,811	70.7%	4.9	13.2
Pediatric Intensive Care	1	21	490	3,654	47.5%	10.0	7.5
Burn Care	1	7	167	2,048	79.9%	5.6	12.3
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	16	207	3,662	62.5%	10.0	17.7
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	1	10	212	815	22.3%	2.2	3.8

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	95	2	96.3	Surgical Personnel	77	13	85.4
Physicians & Dentists	9	12	302.3	Radiological Services Personnel	173	49	204.4
Medical & Dental Residents	501	0	501.0	Respiratory Therapists	34	66	82.4
Registered Nurses	1,039	753	1,579.8	Occupational Therapists	9	30	25.1
Certified Nurse Midwives	2	5	5.7	Occupational Therapy Assistants/Aides	3	5	6.5
Licensed Practical Nurses	10	11	17.6	Physical Therapists	39	51	69.6
Ancillary Nursing Personnel	132	173	238.1	Physical Therapy Assistants/Aides	6	3	7.9
Physician Assistants	0	2	1.5	Recreational Therapists	24	49	42.4
Nurse Practitioners	11	6	14.8	Dietitians & Nutritionists	16	31	29.5
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	5	4	7.2
Medical Records Personnel	160	57	201.2	Social Workers	30	18	41.0
Pharmacy Personnel	191	66	232.8	All Other Health Professionals	448	188	539.7
Clinical Laboratory Personnel	286	131	374.6	All Other Personnel	1,742	542	2,035.5
				Total	5,042	2,267	6,742.5

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area		Volume Group		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$486,890,929	30.6%	41.5%	0.74	38.5%	0.79	41.9%	0.73	31.4%	0.98
Medical Assistance	\$113,987,330	7.2%	10.8%	0.66	8.5%	0.84	10.2%	0.70	7.6%	0.95
Commercial	\$803,050,861	50.5%	40.7%	1.24	45.7%	1.10	40.4%	1.25	49.1%	1.03
All Other	\$185,876,419	11.7%	7.0%	1.68	7.2%	1.62	7.5%	1.56	11.9%	0.98
Deductions as % of Total Gross Patient Revenue										
Medicare	\$272,916,861	17.2%	26.5%	0.65	23.8%	0.72	27.5%	0.62	18.0%	0.95
Medical Assistance	\$83,414,101	5.2%	8.4%	0.63	6.6%	0.79	7.8%	0.67	5.4%	0.97
Commercial	\$275,737,493	17.3%	11.4%	1.51	13.7%	1.26	12.2%	1.42	16.2%	1.07
Charity Care	\$48,900,632	3.1%	1.6%	1.92	2.3%	1.32	1.8%	1.73	2.2%	1.42
All Other	\$61,016,268	3.8%	1.9%	2.04	1.9%	1.99	2.2%	1.72	4.0%	0.95
Total Deductions	\$741,985,356	46.7%	49.8%	0.94	48.5%	0.96	51.6%	0.91	45.9%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.7%	4.5%	0.38	8.4%	0.20	2.9%	0.59	1.6%	1.04	
Net Gains/Losses as % of Net Income	69.1%	N/A	N/A	N/A	N/A	N/A	N/A	44.9%	1.54	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$463,974,650	54.3%	47.4%	1.15	50.0%	1.09	46.1%	1.18	53.9%	1.01
Supplies & Services	\$314,530,218	36.8%	39.6%	0.93	38.1%	0.97	41.2%	0.89	37.3%	0.99
Capital Component	\$66,226,723	7.8%	8.8%	0.89	8.8%	0.88	8.3%	0.93	7.2%	1.07
Bad Debt	\$9,673,900	1.1%	4.2%	0.27	3.1%	0.37	4.4%	0.26	1.6%	0.71
Fiscal Statistics										
Operating Margin (%)	0.9%	5.6%	0.17	3.6%	0.26	5.1%	0.18	4.0%	0.24	
Total Hospital Net Income (%)	3.0%	3.5%	0.85	1.7%	1.80	2.2%	1.39	7.0%	0.43	
Return on Equity (%)	3.0%	2.8%	1.07	1.4%	2.16	1.8%	1.67	7.0%	0.43	
Current Ratio	1.6	2.9	0.54	2.2	0.71	3.2	0.48	1.9	0.84	
Days in Net Patient Accounts Receivable	42.9	50.2	0.85	47.7	0.90	46.7	0.92	46.8	0.92	
Average Payment Period	43.2	54.8	0.79	45.8	0.94	48.0	0.90	43.5	0.99	
Equity Financing (%)	53.5%	58.1%	0.92	52.5%	1.02	60.5%	0.88	51.6%	1.04	
Long-Term Debt to Equity Ratio	0.5	0.4	1.26	0.6	0.91	0.3	1.51	0.6	0.90	
Times Interest Earned	3.4	3.3	1.05	2.0	1.72	2.8	1.24	7.9	0.44	
Total Asset Turnover	1.0	0.8	1.21	0.9	1.15	0.9	1.14	1.0	1.01	
Average Age of Plant (Years)	7.8	9.5	0.82	8.7	0.89	10.3	0.76	8.0	0.97	
Increase (Decrease) Total Net Patient Revenue	6.2%	6.3%	0.99	7.0%	0.90	5.9%	1.06	6.7%	0.93	
Outpatient Gross Revenue (% of Total GPR)	45.1%	49.7%	0.91	48.1%	0.94	43.2%	1.04	45.2%	1.00	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$19,200	\$11,228	1.71	\$12,206	1.57	\$12,990	1.48	\$19,093	1.01	
Inpatient Net Revenue per Day	\$3,596	\$2,612	1.38	\$2,824	1.27	\$2,788	1.29	\$3,430	1.05	
Outpatient Net Revenue per Visit	\$485	\$497	0.98	\$371	1.31	\$542	0.90	\$469	1.04	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,589,805,540	Cash & Cash Equivalents	\$29,109,968	Current Liabilities	\$96,344,958
Less Deductions	\$741,985,356	Net Patient Receivables	\$99,419,181	Long-Term Debt	\$239,414,116
Net Patient Revenue	\$847,820,184	Other Receivables	\$9,485,470	Other Liabilities	\$71,417,578
Plus Other Revenue	\$14,725,453			Subtotal	\$407,176,652
Total Revenue	\$862,545,637	Land, Buildings & Equipment (Net)	\$398,111,037	Unrestricted Fund Balance	\$467,870,671
Less Expenses	\$854,405,491	Other Assets	\$338,921,667	Restricted Fund Balance	\$10,444,968
Non-Operating Gains/Losses	\$18,218,541			Total Liabilities & Fund Balance	\$875,047,323
Net Income	\$26,358,687	Total Assets	\$875,047,323		