

069 Ministry Health Care - Saint Joseph's Hospital

611 St Joseph Avenue
Marshfield, WI 54449
715-387-1713

Fiscal Year: 10/01 to 09/30
Type: GMS
General Medical & Surgical
Religious Organization

County: Wood
Analysis Area: North Central (6)
Volume Group: 7

Selected Utilization Statistics	FY 2008	All GMS Hospitals		Analysis Area 6		Volume Group 7		FY 2008 vs. 2007	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	80.2%	60.5%	1.33	64.9%	1.24	73.2%	1.10	77.7%	1.03
Obstetrics	104.4%	42.5%	2.46	49.0%	2.13	53.3%	1.96	98.3%	1.06
Pediatrics	95.7%	57.0%	1.68	61.1%	1.57	47.6%	2.01	97.3%	0.98
Total Hospital	84.9%	58.4%	1.46	66.4%	1.28	68.4%	1.24	81.1%	1.05
Average Census (Patients)									
Adult Medical-Surgical	148.3	31.3	4.74	24.5	6.06	113.8	1.30	143.8	1.03
Obstetrics	11.5	5.7	2.02	4.0	2.89	17.6	0.65	10.8	1.06
Pediatrics	14.3	2.4	6.07	1.3	10.80	4.5	3.21	14.6	0.98
Total Hospital	275.2	54.6	5.04	45.1	6.10	211.5	1.30	262.9	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	3.7	0.80	3.3	0.91	3.9	0.76	3.1	0.96
Obstetrics	1.9	2.4	0.78	2.2	0.84	2.3	0.79	1.7	1.08
Pediatrics	2.3	2.2	1.04	2.3	1.00	3.0	0.77	2.5	0.91
Total Hospital	5.2	4.3	1.23	4.1	1.27	4.7	1.13	5.2	1.01
Surgical Operations									
Inpatient	6,786	1,970	3.45	1,344	5.05	7,562	0.90	6,832	0.99
Outpatient	1,415	4,151	0.34	1,725	0.82	13,160	0.11	1,151	1.23
Inpatient as % of All Surgeries	82.7%	32.2%	2.57	43.8%	1.89	36.5%	2.27	85.6%	0.97
Outpatient Visits									
Non-Emergency Visits	53,862	94,816	0.57	59,411	0.91	267,104	0.20	61,605	0.87
Emergency Visits	20,478	16,124	1.27	11,574	1.77	41,334	0.50	20,788	0.99
Full-Time Equivalents (FTEs)									
Administrators	18.0	18.7	0.96	13.7	1.31	53.7	0.34	15.0	1.20
Nurses, Licensed	654.4	197.1	3.32	149.6	4.38	688.9	0.95	598.3	1.09
Ancillary Nursing Personnel	140.7	37.6	3.74	36.5	3.86	128.1	1.10	130.5	1.08
All Other Personnel	1,061.3	452.4	2.35	372.3	2.85	1,471.0	0.72	1,093.1	0.97
Total FTEs	1,874.4	705.8	2.66	572.1	3.28	2,341.8	0.80	1,836.9	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	5.4	17.2	0.31	15.1	0.35	14.4	0.37	4.6	1.16
Nurses, Licensed	194.5	181.8	1.07	164.4	1.18	185.1	1.05	184.1	1.06
Ancillary Nursing Personnel	41.8	34.6	1.21	40.1	1.04	34.4	1.21	40.1	1.04
All Other Personnel	315.5	417.2	0.76	409.2	0.77	395.2	0.80	336.3	0.94
Total FTEs	557.1	650.8	0.86	628.7	0.89	629.1	0.89	565.1	0.99

Total Hospital:
Beds Set Up & Staffed 324
Discharges 19,203
Inpatient Days 100,706

Contract with:
Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
Beds Set Up & Staffed 0
Discharges 0
Inpatient Days 0

Newborn Nursery:
Bassinetts 18
Total Births 1,208
Newborn Days 2,268

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	185	18,220	54,295	80.2%	148.3	3.0
Orthopedic	1	29	4,657	10,486	98.8%	28.7	2.3
Rehabilitation & Physical Medicine	1	12	281	3,544	80.7%	9.7	12.6
Hospice	1	5	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	15	2,284	5,252	95.7%	14.3	2.3
Obstetrics	1	11	2,272	4,204	104.4%	11.5	1.9
Psychiatric	1	7	341	2,892	112.9%	7.9	8.5
Alcoholism/chemical dependency	1	7	580	3,748	146.3%	10.2	6.5
ICU/CCU							
Medical-Surgical Intensive Care	1	21	1,967	4,158	54.1%	11.4	2.1
Cardiac Intensive Unit	1	9	1,435	2,949	89.5%	8.1	2.1
Pediatric Intensive Care	1	5	546	1,558	85.1%	4.3	2.9
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	18	407	7,620	115.7%	20.8	18.7
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	18	0	18.0	Surgical Personnel	26	4	29.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	45	13	52.5
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	27	26	40.9
Registered Nurses	458	293	641.9	Occupational Therapists	4	9	8.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	3	3	4.9
Licensed Practical Nurses	3	13	11.6	Physical Therapists	5	7	8.8
Ancillary Nursing Personnel	83	112	140.7	Physical Therapy Assistants/Aides	6	8	9.6
Physician Assistants	0	0	0.0	Recreational Therapists	1	2	2.4
Nurse Practitioners	1	0	1.0	Dietitians & Nutritionists	7	6	10.1
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	5	3	6.8	Social Workers	7	7	11.4
Pharmacy Personnel	56	14	64.2	All Other Health Professionals	92	115	142.2
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	516	310	670.0
				Total	1,363	945	1,874.4

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area		Volume Group		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$278,589,754	49.7%	41.5%	1.20	48.2%	1.03	41.9%	1.19	51.8%	0.96
Medical Assistance	\$69,591,359	12.4%	10.8%	1.15	10.0%	1.25	10.2%	1.22	11.3%	1.10
Commercial	\$186,619,557	33.3%	40.7%	0.82	36.0%	0.93	40.4%	0.83	33.1%	1.01
All Other	\$25,178,801	4.5%	7.0%	0.65	5.8%	0.77	7.5%	0.60	3.7%	1.21
Deductions as % of Total Gross Patient Revenue										
Medicare	\$155,766,133	27.8%	26.5%	1.05	28.4%	0.98	27.5%	1.01	28.6%	0.97
Medical Assistance	\$49,322,482	8.8%	8.4%	1.05	7.6%	1.17	7.8%	1.12	8.0%	1.11
Commercial	\$24,007,230	4.3%	11.4%	0.37	5.3%	0.81	12.2%	0.35	3.4%	1.26
Charity Care	\$12,719,221	2.3%	1.6%	1.42	2.1%	1.06	1.8%	1.27	1.7%	1.34
All Other	\$2,309,681	0.4%	1.9%	0.22	0.8%	0.54	2.2%	0.18	0.2%	2.16
Total Deductions	\$244,124,747	43.6%	49.8%	0.88	44.1%	0.99	51.6%	0.85	41.9%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.5%	4.5%	0.33	3.9%	0.38	2.9%	0.51	1.4%	1.05
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	18.6%	N/A	N/A	0.12	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$131,415,329	44.6%	47.4%	0.94	50.8%	0.88	46.1%	0.97	47.3%	0.94
Supplies & Services	\$135,991,134	46.2%	39.6%	1.17	36.1%	1.28	41.2%	1.12	43.1%	1.07
Capital Component	\$21,575,199	7.3%	8.8%	0.84	9.7%	0.75	8.3%	0.88	7.8%	0.94
Bad Debt	\$5,343,796	1.8%	4.2%	0.43	3.3%	0.55	4.4%	0.42	1.8%	1.03
Fiscal Statistics										
Operating Margin (%)		8.2%	5.6%	1.46	3.9%	2.09	5.1%	1.59	10.3%	0.80
Total Hospital Net Income (%)		7.1%	3.5%	2.01	4.8%	1.49	2.2%	3.28	9.3%	0.76
Return on Equity (%)		9.5%	2.8%	3.40	4.2%	2.29	1.8%	5.27	13.1%	0.73
Current Ratio		2.2	2.9	0.77	2.0	1.13	3.2	0.69	3.1	0.71
Days in Net Patient Accounts Receivable		62.8	50.2	1.25	60.2	1.04	46.7	1.35	55.0	1.14
Average Payment Period		59.0	54.8	1.08	73.2	0.81	48.0	1.23	43.2	1.37
Equity Financing (%)		80.0%	58.1%	1.38	54.7%	1.46	60.5%	1.32	84.5%	0.95
Long-Term Debt to Equity Ratio		0.0	0.4	0.03	0.5	0.02	0.3	0.03	0.0	0.47
Times Interest Earned		62.3	3.3	19.01	3.5	17.88	2.8	22.55	56.7	1.10
Total Asset Turnover		1.4	0.8	1.68	0.9	1.58	0.9	1.58	1.4	0.96
Average Age of Plant (Years)		13.6	9.5	1.43	8.7	1.55	10.3	1.32	13.4	1.01
Increase (Decrease) Total Net Patient Revenue		6.6%	6.3%	1.05	5.4%	1.23	5.9%	1.13	7.7%	0.86
Outpatient Gross Revenue (% of Total GPR)		18.2%	49.7%	0.37	48.4%	0.38	43.2%	0.42	19.1%	0.95
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,587		\$11,228	1.21	\$10,686	1.27	\$12,990	1.05	\$13,186	1.03
Inpatient Net Revenue per Day	\$2,591		\$2,612	0.99	\$2,565	1.01	\$2,788	0.93	\$2,529	1.02
Outpatient Net Revenue per Visit	\$739		\$497	1.49	\$577	1.28	\$542	1.36	\$651	1.14

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$559,979,471	Cash & Cash Equivalents	\$28,136,902	Current Liabilities	\$44,815,327
Less Deductions	\$244,124,747	Net Patient Receivables	\$54,165,949	Long-Term Debt	\$2,016,923
Net Patient Revenue	\$315,854,724	Other Receivables	\$2,813,182	Other Liabilities	\$242,417
Plus Other Revenue	\$4,693,259			Subtotal	\$47,074,667
Total Revenue	\$320,547,984	Land, Buildings & Equipment (Net)	\$92,647,621	Unrestricted Fund Balance	\$188,132,615
Less Expenses	\$294,325,458	Other Assets	\$57,443,628	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$3,790,134			Total Liabilities & Fund Balance	\$235,207,282
Net Income	\$22,432,392	Total Assets	\$235,207,282		