

191 Children's Hospital of Wisconsin - Kenosha
 6308 8th Avenue
 Kenosha, WI 53143
 262-656-2261

Fiscal Year: 01/01 to 12/31
 Type: **GMS**
 General Medical & Surgical
 Control: **Other Not-For-Profit**

County: **Kenosha**
 Analysis Area: **Southeastern (2A)**
 Volume Group: **1**

Selected Utilization Statistics	FY 2008	All GSM Hospitals		Analysis Area 2A		Volume Group 1		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Occupancy Rate (%)										
Adult Medical-Surgical	0.0%	60.5%	N/A	68.4%	N/A	18.2%	N/A	0.0%	N/A	
Obstetrics	0.0%	42.5%	N/A	41.3%	N/A	21.6%	N/A	0.0%	N/A	
Pediatrics	20.0%	57.0%	0.35	18.1%	1.11	19.9%	1.01	23.9%	0.84	
Total Hospital	6.7%	58.4%	0.12	59.0%	0.11	21.8%	0.31	10.6%	0.64	
Average Census (Patients)										
Adult Medical-Surgical	0.0	31.3	N/A	49.1	N/A	3.2	N/A	0.0	N/A	
Obstetrics	0.0	5.7	N/A	7.0	N/A	1.1	N/A	0.0	N/A	
Pediatrics	4.2	2.4	1.78	0.8	5.47	0.7	5.92	4.5	0.93	
Total Hospital	1.4	54.6	0.03	70.5	0.02	4.5	0.31	2.0	0.70	
Average Length of Stay (Days)										
Adult Medical-Surgical	0.0	3.7	N/A	3.7	N/A	3.3	N/A	0.0	N/A	
Obstetrics	0.0	2.4	N/A	2.4	N/A	2.5	N/A	0.0	N/A	
Pediatrics	1.2	2.2	0.56	1.5	0.80	1.4	0.89	1.3	0.93	
Total Hospital	2.3	4.3	0.54	4.1	0.56	3.7	0.62	2.3	1.00	
Surgical Operations										
Inpatient	0	1,970	N/A	1,769	N/A	74	N/A	0	N/A	
Outpatient	0	4,151	N/A	4,471	N/A	593	N/A	0	N/A	
Inpatient as % of All Surgeries	0.0%	32.2%	N/A	28.3%	N/A	11.0%	N/A	0.0%	N/A	
Outpatient Visits										
Non-Emergency Visits	1,842	94,816	0.02	125,391	0.01	15,604	0.12	2,053	0.90	
Emergency Visits	0	16,124	N/A	21,466	N/A	2,688	N/A	0	N/A	
Full-Time Equivalents (FTEs)										
Administrators	2.0	18.7	0.11	27.1	0.07	3.0	0.67	3.0	0.67	
Nurses, Licensed	13.3	197.1	0.07	233.7	0.06	23.2	0.57	11.6	1.15	
Ancillary Nursing Personnel	0.0	37.6	N/A	39.9	N/A	6.0	N/A	1.5	0.00	
All Other Personnel	14.3	452.4	0.03	529.4	0.03	57.6	0.25	10.8	1.32	
Total FTEs	29.6	705.8	0.04	830.2	0.04	89.8	0.33	26.9	1.10	
FTEs per 100 Patient Census (Adjusted)										
Administrators	62.3	17.2	3.62	16.0	3.90	23.3	2.67	73.1	0.85	
Nurses, Licensed	414.4	181.8	2.28	137.5	3.01	180.6	2.29	282.5	1.47	
Ancillary Nursing Personnel	0.0	34.6	N/A	23.5	N/A	47.0	N/A	36.5	0.00	
All Other Personnel	445.5	417.2	1.07	311.6	1.43	448.9	0.99	263.0	1.69	
Total FTEs	922.3	650.8	1.42	488.6	1.89	700.0	1.32	655.1	1.41	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	21	Health Maintenance Organization (HMO)	Yes	Beds Set Up & Staffed	0	Bassinets	0
Discharges	225	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	516			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2008	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	21	1,248	1,541	20.0%	4.2	1.2
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	2	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	4	23	12.3	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Physician Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Nurse Practitioners	1	0	1.0	Dietitians & Nutritionists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	0	0	0.0
Medical Records Personnel	0	0	0.0	Social Workers	1	0	1.0
Pharmacy Personnel	0	0	0.0	All Other Health Professionals	3	5	5.3
Clinical Laboratory Personnel	0	0	0.0	All Other Personnel	5	0	5.0
				Total	19	28	29.6

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Selected Financial Statistics	FY 2008	All GMS Hospitals		Analysis Area		Volume Group		FY 2008 vs. 2007		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2007	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$0:	0.0%	41.5%	N/A	43.8%	N/A	39.6%	N/A	0.0%	0.00
Medical Assistance	\$1,950,908:	28.1%	10.8%	2.60	7.4%	3.80	11.4%	2.46	30.6%	0.92
Commercial	\$4,633,431:	66.8%	40.7%	1.64	43.3%	1.54	42.3%	1.58	64.8%	1.03
All Other	\$354,015:	5.1%	7.0%	0.73	5.6%	0.92	6.7%	0.76	4.6%	1.11
Deductions as % of Total Gross Patient Revenue										
Medicare	\$0:	0.0%	26.5%	N/A	29.6%	N/A	16.2%	N/A	0.0%	0.00
Medical Assistance	\$1,175,590:	16.9%	8.4%	2.02	6.0%	2.84	6.3%	2.69	16.7%	1.02
Commercial	\$920,507:	13.3%	11.4%	1.16	13.6%	0.97	10.0%	1.33	14.0%	0.95
Charity Care	\$23,067:	0.3%	1.6%	0.21	1.3%	0.26	0.8%	0.40	0.6%	0.56
All Other	\$193,890:	2.8%	1.9%	1.49	1.3%	2.19	1.4%	2.06	2.1%	1.34
Total Deductions	\$2,313,054:	33.3%	49.8%	0.67	51.7%	0.64	34.7%	0.96	33.3%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.9%	4.5%	1.30	3.6%	1.63	3.3%	1.76	5.4%	1.09
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	N/A	N/A	4.1%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$3,179,063:	45.9%	47.4%	0.97	45.4%	1.01	54.4%	0.84	43.2%	1.06
Supplies & Services	\$3,089,106:	44.6%	39.6%	1.13	40.6%	1.10	34.1%	1.31	46.9%	0.95
Capital Component	\$511,667:	7.4%	8.8%	0.84	8.7%	0.85	7.4%	1.00	7.1%	1.04
Bad Debt	\$150,433:	2.2%	4.2%	0.52	5.3%	0.41	4.1%	0.54	2.8%	0.78
Fiscal Statistics										
Operating Margin (%)		-41.1%	5.6%	N/A	8.0%	N/A	5.2%	N/A	-41.2%	1.00
Total Hospital Net Income (%)		-41.1%	3.5%	N/A	4.5%	N/A	5.5%	N/A	-41.2%	1.00
Return on Equity (%)		0.0%	2.8%	N/A	3.4%	N/A	8.5%	N/A	35.9%	0.00
Current Ratio		-6.4	2.9	N/A	4.1	N/A	2.0	N/A	-4.4	1.44
Days in Net Patient Accounts Receivable		39.5	50.2	0.79	46.4	0.85	58.2	0.68	47.4	0.83
Average Payment Period		64.5	54.8	1.18	46.8	1.38	48.8	1.32	70.2	0.92
Equity Financing (%)		116.4%	58.1%	2.00	68.9%	1.69	50.4%	2.31	123.5%	0.94
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.2	N/A	0.6	N/A	0.0	N/A
Times Interest Earned		0.0	3.3	N/A	4.3	N/A	6.5	N/A	0.0	N/A
Total Asset Turnover		-0.7	0.8	N/A	0.8	N/A	1.6	N/A	-0.9	0.76
Average Age of Plant (Years)		5.9	9.5	0.62	10.1	0.58	11.2	0.52	6.3	0.94
Increase (Decrease) Total Net Patient Revenue		4.7%	6.3%	0.74	6.8%	0.68	9.7%	0.48	11.0%	0.42
Outpatient Gross Revenue (% of Total GPR)		56.1%	49.7%	1.13	55.8%	1.01	64.9%	0.86	51.2%	1.10
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$11,705	\$11,228	1.04	\$9,416	1.24	\$9,384	1.25	\$8,342	1.40
Inpatient Net Revenue per Day		\$5,104	\$2,612	1.95	\$2,280	2.24	\$1,833	2.79	\$3,624	1.41
Outpatient Net Revenue per Visit		\$1,081	\$497	2.18	\$528	2.05	\$442	2.45	\$861	1.26

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$6,938,354	Cash & Cash Equivalents	\$0	Current Liabilities	\$1,212,470
Less Deductions	\$2,313,054	Net Patient Receivables	\$498,732	Long-Term Debt	\$0
Net Patient Revenue	\$4,625,300	Other Receivables	\$34,000	Other Liabilities	\$0
Plus Other Revenue	\$287,932			Subtotal	\$1,212,470
Total Revenue	\$4,913,232	Land, Buildings & Equipment (Net)	\$317,882	Unrestricted Fund Balance	-\$8,627,066
Less Expenses	\$6,930,269	Other Assets	-\$8,265,210	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0	Total Assets	-\$7,414,596	Total Liabilities & Fund Balance	-\$7,414,596
Net Income	-\$2,017,037				