

**040 Brown County Community Treatment Center**  
 3150 Gershwin Drive  
 Green Bay, WI 54311  
 920-391-4700

Fiscal Year: 01/01 to 12/31  
 Type: Psychiatric  
 Control: County

County: Brown  
 Analysis Area: Northeastern (4)  
 Volume Group:

Selected Utilization Statistics	FY 2010	All PSYCH Hospitals		FY 2010 vs. 2009	
		Value	Ratio	FY 2009	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	76.5%	58.0%	1.32	116.4%	0.66
Alcoholism/Chemical Dependency	0.0%	40.2%	N/A	0.0%	N/A
Total Hospital	74.8%	57.5%	1.30	123.0%	0.61
<b>Average Census (Patients)</b>					
Psychiatric	23.7	30.4	0.78	21.0	1.13
Alcoholism/Chemical Dependency	0.0	0.8	N/A	0.0	N/A
Total Hospital	23.2	30.9	0.75	22.1	1.05
<b>Average Length of Stay (Days)</b>					
Psychiatric	4.6	6.1	0.76	4.2	N/A
Alcoholism/Chemical Dependency	0.0	4.1	N/A	0.0	N/A
Total Hospital	4.5	6.0	0.75	4.4	1.02
<b>Outpatient Visits</b>					
Non-Emergency Visits	194	50,704	0.00	799	0.24
Emergency Visits	1,106	2,164	0.51	1,013	1.09
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	1.4	4.0	0.36	2.4	0.59
Nurses, Licensed	15.4	39.2	0.39	24.7	0.62
Psychologists	0.0	2.8	N/A	0.0	N/A
Social Workers	3.2	13.2	0.24	4.4	0.72
All Other Personnel	47.2	150.2	0.31	72.8	0.65
Total FTEs	67.2	209.3	0.32	104.4	0.64
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	5.9	8.0	0.74	10.5	0.57
Nurses, Licensed	64.2	78.7	0.82	106.6	0.60
Psychologists	0.0	5.5	N/A	0.0	N/A
Social Workers	13.2	26.4	0.50	19.0	0.70
All Other Personnel	196.6	301.6	0.65	314.2	0.63
Total FTEs	280.0	420.3	0.67	450.3	0.62

**Total Hospital:**  
 Beds Set Up & Staffed 31  
 Discharges 1,873  
 Inpatient Days 8,467

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2010	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	31	1,873	8,652	76.5%	23.7	4.6
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
4 = Contracted, 5 = Service Not Provided

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	2	1.4	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	2	1.2	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	6	12	11.4	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	3	0.9
Licensed Practical Nurses	2	4	3.2	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	16	28	26.8	Physical Therapy Assistants/Aides	0	0	0.0
Physician Assistants	0	0	0.0	Recreational Therapists	0	1	0.3
Nurse Practitioners	0	4	0.9	Dietitians & Nutritionists	0	2	0.4
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Social Workers	2	2	3.2
Medical Records Personnel	0	2	1.5	All Other Health Professionals	1	0	1.0
Pharmacy Personnel	0	0	0.0	All Other Personnel	0	46	13.1
Clinical Laboratory Personnel	1	2	2.1	<b>Total</b>	<b>29</b>	<b>110</b>	<b>67.2</b>

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Selected Financial Statistics	FY 2010		All PSYCH Hospitals		FY 2010 vs. 2009	
			Value	Ratio	FY 2009	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$2,939,680	36.3%	13.6%	2.66	31.9%	1.14
Medical Assistance	\$1,564,936	19.3%	32.6%	0.59	15.3%	1.27
Commercial	\$848,294	10.5%	37.1%	0.28	12.1%	0.86
All Other	\$2,737,601	33.8%	16.6%	2.04	40.7%	0.83
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$1,450,519	17.9%	8.5%	2.10	11.9%	1.51
Medical Assistance	\$702,991	8.7%	15.8%	0.55	5.1%	1.70
Commercial	\$336,784	4.2%	15.0%	0.28	5.6%	0.74
Charity Care	\$0	0.0%	6.9%	N/A	0.0%	N/A
All Other	-\$1,784,025	-22.1%	2.2%	N/A	-15.5%	1.42
Total Deductions	\$706,269	8.7%	48.5%	0.18	7.1%	1.23
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		0.5%	45.1%	0.01	0.9%	0.56
Net Gains/Losses as % of Net Income		0.0%	4.8%	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$4,808,200	75.8%	50.5%	1.50	74.4%	1.02
Supplies & Services	\$1,411,986	22.3%	44.6%	0.50	24.8%	0.90
Capital Component	\$123,481	1.9%	2.8%	0.69	0.8%	2.32
Bad Debt	\$0	0.0%	2.1%	N/A	0.0%	N/A
<b>Fiscal Statistics</b>						
Operating Margin (%)		14.5%	3.7%	3.90	1.4%	10.39
Total Hospital Net Income (%)		14.5%	3.9%	3.72	1.4%	10.39
Return on Equity (%)		0.0%	8.8%	N/A	0.0%	N/A
Current Ratio		0.00	2.9	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	48.2	N/A	0.00	N/A
Average Payment Period		0.00	29.7	N/A	0.00	N/A
Equity Financing (%)		0.0%	41.2%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.9	N/A	0.00	N/A
Times Interest Earned	20,719.48		6.7	3,106.55	0.00	N/A
Total Asset Turnover		0.00	2.2	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	18.1	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		11.6%	-7.9%	N/A	-6.2%	N/A
Outpatient Gross Revenue (% of Total GPR)		3.4%	37.9%	0.09	4.5%	0.76
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$3,903		\$5,663	0.69	\$3,500	1.12
Inpatient Net Revenue per Day	\$863		\$943	0.92	\$793	1.09
Outpatient Net Revenue per Visit	\$58		\$168	0.34	\$116	0.49

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$8,090,511	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$706,269	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$7,384,242	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$36,786			Subtotal	\$0
Total Revenue	\$7,421,028	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$6,343,667	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$1,077,361	Total Assets	\$0		