

**140 Waukesha County Mental Health Center**  
 1501 Airport Rd  
 Waukesha, WI 53188  
 262-548-7957

Fiscal Year: 01/01 to 12/31  
 Type: Psychiatric  
 Control: County

County: Waukesha  
 Analysis Area: Southeastern (2A)  
 Volume Group:

Selected Utilization Statistics	FY 2010	All PSYCH Hospitals		FY 2010 vs. 2009	
		Value	Ratio	FY 2009	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	61.8%	58.0%	1.07	72.0%	0.86
Alcoholism/Chemical Dependency	0.0%	40.2%	N/A	0.0%	N/A
Total Hospital	64.5%	57.5%	1.12	72.3%	0.89
<b>Average Census (Patients)</b>					
Psychiatric	17.3	30.4	0.57	20.2	0.86
Alcoholism/Chemical Dependency	0.0	0.8	N/A	0.0	N/A
Total Hospital	18.1	30.9	0.58	20.2	0.89
<b>Average Length of Stay (Days)</b>					
Psychiatric	6.5	6.1	1.07	6.7	N/A
Alcoholism/Chemical Dependency	0.0	4.1	N/A	0.0	N/A
Total Hospital	6.7	6.0	1.12	6.7	1.01
<b>Outpatient Visits</b>					
Non-Emergency Visits	0	50,704	N/A	0	N/A
Emergency Visits	0	2,164	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	2.9	4.0	0.71	2.9	1.00
Nurses, Licensed	13.8	39.2	0.35	13.6	1.01
Psychologists	0.5	2.8	0.18	0.5	1.00
Social Workers	2.8	13.2	0.21	2.9	0.99
All Other Personnel	27.7	150.2	0.18	30.1	0.92
Total FTEs	47.7	209.3	0.23	49.9	0.96
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	15.8	8.0	1.97	14.1	1.12
Nurses, Licensed	76.4	78.7	0.97	67.2	1.14
Psychologists	2.8	5.5	0.50	2.5	1.12
Social Workers	15.6	26.4	0.59	14.1	1.11
All Other Personnel	153.4	301.6	0.51	148.7	1.03
Total FTEs	263.9	420.3	0.63	246.5	1.07

**Total Hospital:**  
 Beds Set Up & Staffed 28  
 Discharges 978  
 Inpatient Days 6,593

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2010	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	28	978	6,321	61.8%	17.3	6.5
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network  
4 = Contracted, 5 = Service Not Provided

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	3	2.9	Surgical Personnel	0	0	0.0
Physicians & Dentists	1	2	2.3	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	6	16	12.2	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	1	2.2
Licensed Practical Nurses	1	3	1.6	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	14	9	17.2	Physical Therapy Assistants/Aides	0	0	0.0
Physician Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Nurse Practitioners	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	0	1	0.5
Clinical Nurse Specialists	0	0	0.0	Social Workers	2	3	2.8
Medical Records Personnel	0	0	0.0	All Other Health Professionals	2	5	3.0
Pharmacy Personnel	0	0	0.0	All Other Personnel	1	0	1.0
Clinical Laboratory Personnel	0	0	0.0	<b>Total</b>	<b>33</b>	<b>43</b>	<b>47.7</b>

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Selected Financial Statistics	FY 2010		All PSYCH Hospitals		FY 2010 vs. 2009	
			Value	Ratio	FY 2009	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$2,171,641	38.2%	13.6%	2.80	35.8%	1.07
Medical Assistance	\$454,677	8.0%	32.6%	0.25	10.3%	0.78
Commercial	\$1,013,054	17.8%	37.1%	0.48	15.1%	1.18
All Other	\$2,042,170	35.9%	16.6%	2.16	38.8%	0.93
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$823,835	14.5%	8.5%	1.70	18.3%	0.79
Medical Assistance	\$194,017	3.4%	15.8%	0.22	3.7%	0.92
Commercial	\$458,112	8.1%	15.0%	0.54	7.2%	1.12
Charity Care	\$0	0.0%	6.9%	N/A	0.0%	N/A
All Other	\$1,567,177	27.6%	2.2%	12.49	33.0%	0.84
Total Deductions	\$3,043,141	53.6%	48.5%	1.10	62.2%	0.86
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		55.0%	45.1%	1.22	58.3%	0.94
Net Gains/Losses as % of Net Income		0.0%	4.8%	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$3,996,665	69.4%	50.5%	1.38	67.2%	1.03
Supplies & Services	\$1,574,719	27.4%	44.6%	0.61	29.6%	0.93
Capital Component	\$183,355	3.2%	2.8%	1.13	3.2%	1.00
Bad Debt	\$0	0.0%	2.1%	N/A	0.0%	N/A
<b>Fiscal Statistics</b>						
Operating Margin (%)		1.9%	3.7%	0.51	1.1%	1.64
Total Hospital Net Income (%)		1.9%	3.9%	0.48	1.1%	1.64
Return on Equity (%)		0.0%	8.8%	N/A	0.0%	N/A
Current Ratio		0.00	2.9	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	48.2	N/A	0.00	N/A
Average Payment Period		0.00	29.7	N/A	0.00	N/A
Equity Financing (%)		0.0%	41.2%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.9	N/A	0.00	N/A
Times Interest Earned		0.00	6.7	N/A	0.00	N/A
Total Asset Turnover		0.00	2.2	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	18.1	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		9.0%	-7.9%	N/A	8.3%	1.09
Outpatient Gross Revenue (% of Total GPR)		N/A	37.9%	N/A	N/A	N/A
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$2,698		\$5,663	0.48	\$2,196	1.23
Inpatient Net Revenue per Day	\$400		\$943	0.42	\$328	1.22
Outpatient Net Revenue per Visit	\$0		\$168	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$5,681,542	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$3,043,141	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$2,638,401	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$3,226,702			Subtotal	\$0
Total Revenue	\$5,865,103	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$5,754,739	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$110,364	Total Assets	\$0		