

149 Aurora Psychiatric Hospital
 1220 Dewey Avenue
 Wauwatosa, WI 53213
 414-454-6600

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2010	All PSYCH Hospitals		FY 2010 vs. 2009	
		Value	Ratio	FY 2009	Ratio
Occupancy Rate (%)					
Psychiatric	64.5%	58.0%	1.11	61.2%	1.06
Alcoholism/Chemical Dependency	51.1%	40.2%	1.27	57.9%	0.88
Total Hospital	62.9%	57.5%	1.09	60.8%	1.03
Average Census (Patients)					
Psychiatric	36.8	30.4	1.21	37.3	0.99
Alcoholism/Chemical Dependency	4.1	0.8	5.08	4.1	1.01
Total Hospital	40.9	30.9	1.32	41.4	0.99
Average Length of Stay (Days)					
Psychiatric	5.0	6.1	0.83	5.2	1.64
Alcoholism/Chemical Dependency	5.0	4.1	1.23	3.1	1.64
Total Hospital	5.0	6.0	0.84	4.9	1.03
Outpatient Visits					
Non-Emergency Visits	14,725	50,704	0.29	15,061	0.98
Emergency Visits	0	2,164	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	0.0	4.0	N/A	0.0	N/A
Nurses, Licensed	32.5	39.2	0.83	28.0	1.16
Psychologists	2.0	2.8	0.73	2.0	1.00
Social Workers	0.0	13.2	N/A	0.0	N/A
All Other Personnel	179.9	150.2	1.20	165.5	1.09
Total FTEs	214.4	209.3	1.02	195.4	1.10
FTEs per 100 Patient Census (Adjusted)					
Administrators	0.0	8.0	N/A	0.0	N/A
Nurses, Licensed	49.1	78.7	0.62	43.2	1.14
Psychologists	3.0	5.5	0.55	3.1	0.98
Social Workers	0.0	26.4	N/A	0.0	N/A
All Other Personnel	271.2	301.6	0.90	255.3	1.06
Total FTEs	323.3	420.3	0.77	301.5	1.07

Total Hospital:

Beds Set Up & Staffed 65
 Discharges 2,955
 Inpatient Days 14,919

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2010	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	57	2,659	13,427	64.5%	36.8	5.0
Alcoholism/chemical dependency	1	8	296	1,492	51.1%	4.1	5.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	10	0	10.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	19	22	32.6	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Physician Assistants	0	0	0.0	Recreational Therapists	1	5	4.5
Nurse Practitioners	0	0	0.0	Dietitians & Nutritionists	0	2	0.4
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	Social Workers	0	0	0.0
Medical Records Personnel	2	5	4.6	All Other Health Professionals	78	78	109.5
Pharmacy Personnel	0	0	0.0	All Other Personnel	42	19	49.9
Clinical Laboratory Personnel	0	0	0.0	Total	155	131	214.4

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Selected Financial Statistics	FY 2010		All PSYCH Hospitals		FY 2010 vs. 2009	
	Value	Ratio	Value	Ratio	FY 2009	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$7,620,206	11.6%	13.6%	0.85	11.0%	1.05
Medical Assistance	\$22,032,924	33.6%	32.6%	1.03	32.6%	1.03
Commercial	\$30,373,636	46.3%	37.1%	1.25	47.5%	0.97
All Other	\$5,580,425	8.5%	16.6%	0.51	8.8%	0.97
Deductions as % of Total Gross Patient Revenue						
Medicare	\$5,573,951	8.5%	8.5%	1.00	6.6%	1.28
Medical Assistance	\$16,919,735	25.8%	15.8%	1.63	26.5%	0.97
Commercial	\$15,042,147	22.9%	15.0%	1.53	23.1%	0.99
Charity Care	\$621,439	0.9%	6.9%	0.14	0.7%	1.36
All Other	\$2,037,939	3.1%	2.2%	1.41	4.8%	0.65
Total Deductions	\$40,195,211	61.3%	48.5%	1.26	61.8%	0.99
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.1%	45.1%	0.02	2.3%	0.48
Net Gains/Losses as % of Net Income		0.0%	4.8%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$12,929,061	57.0%	50.5%	1.13	59.8%	0.95
Supplies & Services	\$7,145,972	31.5%	44.6%	0.71	31.8%	0.99
Capital Component	\$891,940	3.9%	2.8%	1.39	3.7%	1.07
Bad Debt	\$1,720,411	7.6%	2.1%	3.64	4.7%	1.61
Fiscal Statistics						
Operating Margin (%)		11.7%	3.7%	3.14	1.2%	10.09
Total Hospital Net Income (%)		11.7%	3.9%	2.99	1.2%	10.09
Return on Equity (%)		-52.9%	8.8%	N/A	-3.8%	13.89
Current Ratio		-3.65	2.9	N/A	-2.69	1.36
Days in Net Patient Accounts Receivable		41.47	48.2	0.86	44.85	0.92
Average Payment Period		51.54	29.7	1.74	76.74	0.67
Equity Financing (%)		257.9%	41.2%	6.27	247.8%	1.04
Long-Term Debt to Equity Ratio		-0.40	0.9	N/A	-0.33	1.22
Times Interest Earned		11.27	6.7	1.69	1.91	5.91
Total Asset Turnover		-4.52	2.2	N/A	-3.29	1.38
Average Age of Plant (Years)		31.58	18.1	1.75	30.83	1.02
Increase (Decrease) Total Net Patient Revenue		9.2%	-7.9%	N/A	-3.8%	N/A
Outpatient Gross Revenue (% of Total GPR)		38.4%	37.9%	1.01	36.2%	1.06
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$5,326		\$5,663	0.94	\$4,935	1.08
Inpatient Net Revenue per Day	\$1,055		\$943	1.12	\$1,005	1.05
Outpatient Net Revenue per Visit	\$657		\$168	3.91	\$537	1.22

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$65,607,191	Cash & Cash Equivalents	-\$14,398,319	Current Liabilities	\$3,135,945
Less Deductions	\$40,195,211	Net Patient Receivables	\$2,887,558	Long-Term Debt	\$5,832,000
Net Patient Revenue	\$25,411,980	Other Receivables	\$13,074	Other Liabilities	\$0
Plus Other Revenue	\$278,621			Subtotal	\$8,967,945
Total Revenue	\$25,690,601	Land, Buildings & Equipment (Net)	\$4,671,162	Unrestricted Fund Balance	-\$14,646,913
Less Expenses	\$22,687,384	Other Assets	\$1,147,557	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	-\$5,678,968
Net Income	\$3,003,217	Total Assets	-\$5,678,968		