

192 Rogers Memorial Hospital - Milwaukee
 11101 W Lincoln Ave
 West Allis, WI 53227
 414-327-3000

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2010	All PSYCH Hospitals		FY 2010 vs. 2009	
		Value	Ratio	FY 2009	Ratio
Occupancy Rate (%)					
Psychiatric	66.1%	58.0%	1.14	64.2%	1.03
Alcoholism/Chemical Dependency	0.0%	40.2%	N/A	0.0%	N/A
Total Hospital	66.0%	57.5%	1.15	64.1%	1.03
Average Census (Patients)					
Psychiatric	51.5	30.4	1.70	50.1	1.03
Alcoholism/Chemical Dependency	0.0	0.8	N/A	0.0	N/A
Total Hospital	51.5	30.9	1.66	50.0	1.03
Average Length of Stay (Days)					
Psychiatric	6.4	6.1	1.06	1.0	N/A
Alcoholism/Chemical Dependency	0.0	4.1	N/A	0.0	N/A
Total Hospital	6.4	6.0	1.07	6.4	1.00
Outpatient Visits					
Non-Emergency Visits	41,411	50,704	0.82	39,517	1.05
Emergency Visits	0	2,164	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	5.0	4.0	1.25	0.0	N/A
Nurses, Licensed	66.0	39.2	1.68	54.1	1.22
Psychologists	0.0	2.8	N/A	0.0	N/A
Social Workers	26.0	13.2	1.98	24.7	1.05
All Other Personnel	223.0	150.2	1.48	188.8	1.18
Total FTEs	320.0	209.3	1.53	267.6	1.20
FTEs per 100 Patient Census (Adjusted)					
Administrators	7.1	8.0	0.88	0.0	N/A
Nurses, Licensed	93.8	78.7	1.19	79.5	1.18
Psychologists	0.0	5.5	N/A	0.0	N/A
Social Workers	36.9	26.4	1.40	36.3	1.02
All Other Personnel	316.8	301.6	1.05	277.2	1.14
Total FTEs	454.7	420.3	1.08	393.0	1.16

Total Hospital:
 Beds Set Up & Staffed 78
 Discharges 2,926
 Inpatient Days 18,800

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2010	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	78	2,926	18,808	66.1%	51.5	6.4
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	7	24	19.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	34	50	59.0	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	8	7.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Physician Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Nurse Practitioners	0	0	0.0	Dietitians & Nutritionists	3	2	4.0
Certified Registered Nurse Anesthetists	0	0	0.0	Psychologists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Social Workers	17	18	26.0
Medical Records Personnel	2	2	3.0	All Other Health Professionals	96	111	151.5
Pharmacy Personnel	0	0	0.0	All Other Personnel	35	21	45.5
Clinical Laboratory Personnel	0	0	0.0	Total	202	236	320.0

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Selected Financial Statistics			All PSYCH Hospitals		FY 2010 vs. 2009	
	FY 2010		Value	Ratio	FY 2009	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$8,378,601	13.8%	13.6%	1.01	15.8%	0.87
Medical Assistance	\$28,917,963	47.7%	32.6%	1.46	45.0%	1.06
Commercial	\$22,433,793	37.0%	37.1%	1.00	36.7%	1.01
All Other	\$897,945	1.5%	16.6%	0.09	2.4%	0.62
Deductions as % of Total Gross Patient Revenue						
Medicare	\$6,012,992	9.9%	8.5%	1.16	10.9%	0.91
Medical Assistance	\$16,118,559	26.6%	15.8%	1.68	30.3%	0.88
Commercial	\$12,153,514	20.0%	15.0%	1.34	14.5%	1.39
Charity Care	\$188,589	0.3%	6.9%	0.05	0.5%	0.64
All Other	\$19,670	0.0%	2.2%	0.01	0.1%	0.30
Total Deductions	\$34,493,324	56.9%	48.5%	1.17	56.2%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		6.3%	45.1%	0.14	6.4%	0.98
Net Gains/Losses as % of Net Income		0.0%	4.8%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$16,917,011	71.4%	50.5%	1.41	69.7%	1.02
Supplies & Services	\$3,880,523	16.4%	44.6%	0.37	16.5%	0.99
Capital Component	\$1,182,715	5.0%	2.8%	1.77	5.2%	0.96
Bad Debt	\$1,718,488	7.3%	2.1%	3.48	8.7%	0.84
Fiscal Statistics						
Operating Margin (%)		15.0%	3.7%	4.04	14.4%	1.04
Total Hospital Net Income (%)		15.0%	3.9%	3.85	14.4%	1.04
Return on Equity (%)		20.2%	8.8%	2.30	20.0%	1.01
Current Ratio		0.00	2.9	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		81.80	48.2	1.70	66.07	1.24
Average Payment Period		0.00	29.7	N/A	0.00	N/A
Equity Financing (%)		76.3%	41.2%	1.85	73.6%	1.04
Long-Term Debt to Equity Ratio		0.31	0.9	0.34	0.36	0.87
Times Interest Earned		35.94	6.7	5.39	32.13	1.12
Total Asset Turnover		1.34	2.2	0.60	1.39	0.96
Average Age of Plant (Years)		7.01	18.1	0.39	6.25	1.12
Increase (Decrease) Total Net Patient Revenue		7.7%	-7.9%	N/A	18.3%	0.42
Outpatient Gross Revenue (% of Total GPR)		26.8%	37.9%	0.71	26.5%	1.01
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$6,113		\$5,663	1.08	\$7,108	0.86
Inpatient Net Revenue per Day	\$951		\$943	1.01	\$1,111	0.86
Outpatient Net Revenue per Visit	\$199		\$168	1.19	\$101	1.97

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$60,628,302	Cash & Cash Equivalents	\$46,339	Current Liabilities	\$0
Less Deductions	\$34,493,324	Net Patient Receivables	\$5,857,064	Long-Term Debt	\$4,920,356
Net Patient Revenue	\$26,134,978	Other Receivables	\$1,276,668	Other Liabilities	\$0
Plus Other Revenue	\$1,756,486			Subtotal	\$4,920,356
Total Revenue	\$27,891,464	Land, Buildings & Equipment (Net)	\$13,582,771	Unrestricted Fund Balance	\$15,872,635
Less Expenses	\$23,698,737	Other Assets	\$30,149	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$20,792,991
Net Income	\$4,192,727	Total Assets	\$20,792,991		