

008 SSM Health St. Clare Hospital – Baraboo
 707 Fourteenth Street
 Baraboo, WI 53913
 608-356-1400

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Sauk
 Analysis Area: Southern (1)
 Volume Group: 4

		All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	49.0%	55.7%	0.88	57.3%	0.85	39.8%	1.23	49.4%	0.99
Obstetrics	12.7%	41.5%	0.31	43.6%	0.03	28.9%	0.44	14.1%	0.90
Pediatrics	0.0%	52.8%	N/A	54.8%	N/A	7.7%	N/A	0.0%	N/A
Total Hospital	32.1%	57.5%	0.56	60.2%	0.53	42.4%	0.76	33.2%	0.97
Average Census (Patients)									
Adult Medical-Surgical	12.7	26.4	0.48	24.4	0.52	10.7	1.19	12.8	0.99
Obstetrics	1.4	5.6	0.25	5.1	0.28	2.0	0.70	1.5	0.90
Pediatrics	0.0	1.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	17.3	49.4	0.35	51.9	0.33	16.6	1.04	17.9	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	2.9	3.9	0.75	3.9	0.75	3.0	0.97	3.2	0.92
Obstetrics	2.2	2.5	0.87	2.7	0.82	2.2	0.99	2.4	0.93
Pediatrics	0.0	3.5	N/A	3.8	N/A	1.9	N/A	0.0	N/A
Total Hospital	3.2	4.4	0.72	4.3	0.73	3.3	0.97	3.2	0.98
Surgical Operations									
Inpatient	289	1,396	0.21	2,117	0.14	484	0.60	281	1.03
Outpatient	1,253	4,206	0.30	7,457	0.17	2,045	0.61	1,232	1.02
Inpatient as % of All Surgeries	18.7%	24.9%	0.75	22.1%	0.85	19.2%	0.98	18.6%	1.01
Outpatient Visits									
Non-Emergency Visits	79,911	136,074	0.59	174,723	0.46	63,222	1.26	82,170	0.97
Emergency Visits	22,197	18,688	1.19	17,254	1.29	12,717	1.75	22,248	1.00
Full-Time Equivalents (FTEs)									
Administrators	22.8	19.3	1.18	26.0	0.88	10.6	2.15	27.4	0.83
Nurses, Licensed	82.3	239.2	0.34	251.5	0.33	104.8	0.78	82.2	1.00
Ancillary Nursing Personnel	10.7	40.0	0.27	43.3	0.25	22.9	0.47	10.0	1.07
All Other Personnel	171.0	480.4	0.36	653.1	0.26	217.2	0.79	181.7	0.94
Total FTEs	286.7	779.0	0.37	973.9	0.29	355.5	0.81	301.3	0.95
FTEs per 100 Patient Census (Adjusted)									
Administrators	37.9	14.9	2.55	20.1	1.89	17.1	2.22	44.7	0.85
Nurses, Licensed	136.8	183.7	0.75	194.3	0.70	169.2	0.81	133.9	1.02
Ancillary Nursing Personnel	17.7	30.8	0.58	33.4	0.53	37.0	0.48	16.3	1.09
All Other Personnel	284.5	369.0	0.77	504.4	0.56	350.8	0.81	296.1	0.96
Total FTEs	477.0	598.3	0.80	752.2	0.63	574.1	0.83	491.1	0.97

Total Hospital:

Beds Set Up & Staffed 54
 Discharges 1,990
 Inpatient Days 6,326

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinet 11
 Total Births 187
 Newborn Days 357

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	26	1,587	4,648	49.0%	12.7	2.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	11	171	357	0.0%	1.0	2.1
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	11	230	509	12.7%	1.4	2.2
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	6	164	812	37.1%	2.2	5.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	21	2	22.8	Surgical Personnel	6	0	6.0
Physicians & Dentists	4	2	4.3	Radiological Services Personnel	11	8	13.8
Medical & Dental Residents	0	0	0.0	Sonographers	1	5	2.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	3	3.0
Registered Nurses	46	53	75.7	Occupational Therapists	0	2	1.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.9	Physical Therapists	6	5	8.0
Ancillary Nursing Personnel	8	11	10.7	Physical Therapy Assistants/Aides	2	1	2.9
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	1	1	1.0
Nurse Practitioners	1	0	1.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	3	4.7	Social Workers	1	1	1.6
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	28	27	42.1
Health Info Mgmt-Administrators/Technicians	4	1	4.0	All Other Personnel	40	48	64.2
Pharmacy Personnel	4	1	4.0				
Clinical Laboratory Personnel	8	8	10.9				
				Total	200	183	286.7

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Baraboo, WI 53913			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
Selected Financial Statistics			FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$98,180,152	52.3%	45.7%	1.14	41.6%	1.26	49.2%	1.06	51.0%	1.03	
Medical Assistance	\$25,660,075	13.7%	14.0%	0.98	11.5%	1.19	11.3%	1.21	14.8%	0.92	
Commercial	\$57,412,660	30.6%	35.8%	0.85	39.3%	0.78	36.3%	0.84	30.4%	1.01	
All Other	\$6,435,928	3.4%	4.5%	0.76	7.5%	0.45	3.2%	1.09	3.7%	0.92	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$76,761,078	40.9%	34.1%	1.20	30.8%	1.33	35.5%	1.15	39.8%	1.03	
Medical Assistance	\$19,770,953	10.5%	10.6%	1.00	8.7%	1.22	8.4%	1.26	10.9%	0.96	
Commercial	\$21,333,670	11.4%	14.7%	0.77	18.2%	0.63	13.1%	0.87	11.3%	1.00	
Charity Care	\$4,240,417	2.3%	1.0%	2.32	0.9%	2.64	1.3%	1.79	2.9%	0.77	
Bad Debt	\$3,733,299	2.0%	1.1%	1.86	1.1%	1.87	1.4%	1.43	2.0%	0.98	
All Other	\$1,907,658	1.0%	2.0%	0.52	3.4%	0.30	1.1%	0.96	0.9%	1.08	
Total Deductions	\$127,747,075	68.1%	63.3%	1.07	62.8%	1.08	60.7%	1.12	68.0%	1.00	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		2.7%	5.5%	0.49	6.4%	0.42	3.5%	0.77	3.8%	0.71	
Net Gains/Losses as % of Net Income		N/A	2.6%	N/A	1.9%	N/A	18.6%	N/A	45.2%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$28,057,167	49.1%	44.1%	1.11	47.5%	1.03	44.5%	1.10	49.5%	0.99	
Supplies & Services	\$25,417,253	44.4%	49.0%	0.91	45.0%	0.99	46.9%	0.95	43.0%	1.03	
Capital Component	\$3,708,988	6.5%	6.9%	0.94	7.5%	0.86	8.5%	0.76	7.5%	0.86	
Fiscal Statistics											
Operating Margin (%)		7.2%	8.4%	0.86	5.0%	1.45	4.8%	1.50	4.2%	1.69	
Total Hospital Net Income (%)		4.1%	8.6%	0.48	5.0%	0.82	5.8%	0.71	7.5%	0.55	
Return on Equity (%)		2.5%	6.3%	0.39	3.8%	0.65	3.7%	0.67	5.0%	0.50	
Current Ratio		1.7	5.9	0.29	2.3	0.76	5.5	0.31	2.7	0.64	
Days in Net Patient Accounts Receivable		45.4	51.6	0.88	47.8	0.95	49.4	0.92	40.7	1.12	
Average Payment Period		59.5	38.5	1.55	55.0	1.08	40.4	1.47	37.1	1.60	
Equity Financing (%)		86.6%	75.1%	1.15	59.3%	1.46	75.7%	1.14	89.7%	0.97	
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.3	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned		0.0	13.4	N/A	5.0	N/A	6.3	N/A	9.2	N/A	
Total Asset Turnover		0.6	0.7	0.84	0.7	0.83	0.6	0.99	0.6	0.97	
Average Age of Plant (Years)		13.3	9.9	1.35	10.5	1.27	9.1	1.46	12.3	1.09	
Increase (Decrease) Total Net Patient Revenue		4.1%	5.4%	0.75	6.7%	0.61	7.2%	0.57	-3.5%	N/A	
Outpatient Gross Revenue (% of Total GPR)		72.8%	61.9%	1.18	59.8%	1.22	72.7%	1.00	72.6%	1.00	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$9,755		\$15,830	0.62	\$17,803	0.55	\$11,444	0.85	\$9,667	1.01	
Inpatient Net Revenue per Day	\$3,252		\$3,538	0.92	\$4,047	0.80	\$3,344	0.97	\$3,177	1.02	
Outpatient Net Revenue per Visit	\$433		\$686	0.63	\$595	0.73	\$740	0.59	\$400	1.08	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$187,688,815	Cash & Cash Equivalents	\$5,489,311	Current Liabilities	\$8,804,681
Less Deductions	\$127,747,075	Net Patient Receivables	\$7,454,844	Long-Term Debt	\$0
Net Patient Revenue	\$59,941,740	Other Receivables	\$500,366	Other Liabilities	\$4,414,492
Plus Other Revenue	\$1,664,280			Subtotal	\$13,219,173
Total Revenue	\$61,606,020	Land, Buildings & Equipment (Net)	\$33,316,528		
Less Expenses	\$57,183,408	Other Assets	\$52,201,142	Unrestricted Fund Balance	\$85,743,018
Non-Operating Gains/Losses	-\$1,972,657			Restricted Fund Balance	\$1,688,919
Net Income	\$2,449,955	Total Assets	\$98,962,191	Total Liabilities & Fund Balance	\$98,962,191