

**022 Columbus Community Hospital**  
1515 Park Avenue  
Columbus, WI 53925  
920-623-2200

Fiscal Year: 10/01 to 09/30  
Type: GMS  
Critical Access Hospital  
Control: Other Not-For-Profit

County: Columbia  
Analysis Area: Southern (1)  
Volume Group: 2

		All GMS Hospitals		Analysis Area 1		Volume Group 2		FY 2018 vs. 2017	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	32.3%	55.7%	0.58	57.3%	0.56	20.1%	1.60	33.8%	0.96
Obstetrics	11.4%	41.5%	0.28	43.6%	0.01	16.5%	0.69	14.2%	0.81
Pediatrics	0.0%	52.8%	N/A	54.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	26.6%	57.5%	0.46	60.2%	0.44	24.5%	1.09	28.4%	0.94
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	4.5	26.4	0.17	24.4	0.19	3.2	1.43	4.7	0.96
Obstetrics	0.5	5.6	0.08	5.1	0.09	0.6	0.71	0.6	0.81
Pediatrics	0.0	1.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	6.7	49.4	0.13	51.9	0.13	4.6	1.43	7.1	0.94
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.7	3.9	0.94	3.9	0.94	3.0	1.22	4.0	0.91
Obstetrics	2.1	2.5	0.84	2.7	0.79	2.1	1.01	2.3	0.95
Pediatrics	0.0	3.5	N/A	3.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.7	4.4	0.62	4.3	0.63	2.9	0.96	3.0	0.93
<b>Surgical Operations</b>									
Inpatient	331	1,396	0.24	2,117	0.16	350	0.95	321	1.03
Outpatient	703	4,206	0.17	7,457	0.09	1,888	0.37	704	1.00
Inpatient as % of All Surgeries	32.0%	24.9%	1.28	22.1%	1.45	15.6%	2.05	31.3%	1.02
<b>Outpatient Visits</b>									
Non-Emergency Visits	43,923	136,074	0.32	174,723	0.25	24,234	1.81	46,843	0.94
Emergency Visits	4,006	18,688	0.21	17,254	0.23	3,778	1.06	3,688	1.09
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	6.0	19.3	0.31	26.0	0.23	5.4	1.11	6.0	1.00
Nurses, Licensed	52.0	239.2	0.22	251.5	0.21	46.6	1.12	53.8	0.97
Ancillary Nursing Personnel	6.0	40.0	0.15	43.3	0.14	8.1	0.74	6.1	0.98
All Other Personnel	158.9	480.4	0.33	653.1	0.24	107.7	1.48	158.2	1.00
Total FTEs	222.9	779.0	0.29	973.9	0.23	167.8	1.33	224.1	0.99
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	21.9	14.9	1.48	20.1	1.09	30.5	0.72	21.2	1.03
Nurses, Licensed	190.1	183.7	1.03	194.3	0.98	261.4	0.73	190.2	1.00
Ancillary Nursing Personnel	21.9	30.8	0.71	33.4	0.66	45.4	0.48	21.7	1.01
All Other Personnel	580.7	369.0	1.57	504.4	1.15	604.7	0.96	559.6	1.04
Total FTEs	814.6	598.3	1.36	752.2	1.08	941.9	0.86	792.7	1.03

**Total Hospital:**

Beds Set Up & Staffed 25  
Discharges 887  
Inpatient Days 2,431

**Contract with:**

Health Maintenance  
Organization (HMO) Yes  
Preferred Provider  
Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 1  
Discharges 29  
Inpatient Days 168

**Newborn Nursery:**

Bassinets 4  
Total Births 81  
Newborn Days 166

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	14	448	1,650	32.3%	4.5	3.7
Orthopedic	1	3	210	299	27.3%	0.8	1.4
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	4	78	167	11.4%	0.5	2.1
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	2	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	151	315	21.6%	0.9	2.1
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel	2	0	2.0
Physicians & Dentists	4	1	4.6	Radiological Services Personnel	5	5	6.1
Medical & Dental Residents	0	0	0.0	Sonographers	0	1	0.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	5	2.0
Registered Nurses	19	34	41.7	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.6
Licensed Practical Nurses	2	5	5.8	Physical Therapists	4	6	6.3
Ancillary Nursing Personnel	2	6	6.0	Physical Therapy Assistants/Aides	1	1	1.3
Medical Assistants	2	0	2.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	1	3	3.4
Nurse Practitioners	4	1	4.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	1	2.6	All Other Personnel	67	82	110.6
Pharmacy Personnel	4	4	5.2				
Clinical Laboratory Personnel	6	5	8.8				
				<b>Total</b>	<b>133</b>	<b>162</b>	<b>222.9</b>

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
FY 2018										
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$46,011,996	46.4%	45.7%	1.02	41.6%	1.12	45.3%	1.03	45.7%	1.02
Medical Assistance	\$8,122,994	8.2%	14.0%	0.59	11.5%	0.71	9.6%	0.85	8.0%	1.03
Commercial	\$41,891,268	42.3%	35.8%	1.18	39.3%	1.07	42.0%	1.01	43.7%	0.97
All Other	\$3,058,367	3.1%	4.5%	0.69	7.5%	0.41	3.1%	1.01	2.6%	1.19
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$28,138,540	28.4%	34.1%	0.83	30.8%	0.92	27.2%	1.04	27.1%	1.05
Medical Assistance	\$5,927,997	6.0%	10.6%	0.57	8.7%	0.69	7.0%	0.85	5.6%	1.07
Commercial	\$15,356,315	15.5%	14.7%	1.05	18.2%	0.85	13.4%	1.16	15.9%	0.97
Charity Care	\$613,350	0.6%	1.0%	0.63	0.9%	0.72	0.6%	1.05	0.7%	0.88
Bad Debt	\$1,615,429	1.6%	1.1%	1.52	1.1%	1.54	1.3%	1.23	1.5%	1.08
All Other	\$1,721,368	1.7%	2.0%	0.89	3.4%	0.52	1.4%	1.23	1.7%	1.02
Total Deductions	\$53,372,999	53.9%	63.3%	0.85	62.8%	0.86	50.9%	1.06	52.5%	1.03
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.6%	5.5%	0.47	6.4%	0.40	3.0%	0.85	2.4%	1.08
Net Gains/Losses as % of Net Income		21.5%	2.6%	8.43	1.9%	11.61	2.7%	7.96	24.3%	0.89
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$23,161,927	52.9%	44.1%	1.20	47.5%	1.11	45.2%	1.17	52.6%	1.01
Supplies & Services	\$15,814,765	36.1%	49.0%	0.74	45.0%	0.80	46.7%	0.77	36.1%	1.00
Capital Component	\$4,846,651	11.1%	6.9%	1.61	7.5%	1.47	8.1%	1.37	11.4%	0.97
<b>Fiscal Statistics</b>										
Operating Margin (%)		6.6%	8.4%	0.79	5.0%	1.33	14.9%	0.44	4.4%	1.49
Total Hospital Net Income (%)		8.3%	8.6%	0.96	5.0%	1.64	15.3%	0.54	5.8%	1.43
Return on Equity (%)		5.4%	6.3%	0.86	3.8%	1.43	14.6%	0.37	3.8%	1.41
Current Ratio		2.7	5.9	0.45	2.3	1.19	3.0	0.90	2.8	0.95
Days in Net Patient Accounts Receivable		53.6	51.6	1.04	47.8	1.12	58.4	0.92	53.0	1.01
Average Payment Period		57.3	38.5	1.49	55.0	1.04	56.8	1.01	45.0	1.27
Equity Financing (%)		65.8%	75.1%	0.88	59.3%	1.11	61.3%	1.07	64.2%	1.02
Long-Term Debt to Equity Ratio		0.4	0.2	2.42	0.3	1.31	0.4	1.01	0.4	0.87
Times Interest Earned		5.8	13.4	0.43	5.0	1.15	18.7	0.31	4.0	1.44
Total Asset Turnover		0.6	0.7	0.88	0.7	0.86	1.0	0.68	0.7	0.98
Average Age of Plant (Years)		10.5	9.9	1.06	10.5	1.00	8.5	1.24	9.7	1.07
Increase (Decrease) Total Net Patient Revenue		4.3%	5.4%	0.79	6.7%	0.65	2.5%	1.73	5.7%	0.75
Outpatient Gross Revenue (% of Total GPR)		75.7%	61.9%	1.22	59.8%	1.26	73.7%	1.03	74.7%	1.01
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge		\$15,715	\$15,830	0.99	\$17,803	0.88	\$15,847	0.99	\$15,482	1.02
Inpatient Net Revenue per Day		\$5,438	\$3,538	1.54	\$4,047	1.34	\$4,787	1.14	\$5,086	1.07
Outpatient Net Revenue per Visit		\$687	\$686	1.00	\$595	1.15	\$991	0.69	\$617	1.11

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$99,084,625	Cash & Cash Equivalents	\$8,532,336	Current Liabilities	\$6,362,210
Less Deductions	\$53,372,999	Net Patient Receivables	\$6,715,664	Long-Term Debt	\$18,482,670
Net Patient Revenue	\$45,711,626	Other Receivables	\$685,186	Other Liabilities	\$0
Plus Other Revenue	\$1,205,051			Subtotal	\$24,844,880
Total Revenue	\$46,916,677	Land, Buildings & Equipment (Net)	\$29,545,555	Unrestricted Fund Balance	\$47,830,413
Less Expenses	\$43,823,343	Other Assets	\$27,196,552	Restricted Fund Balance	\$1,041,428
Non-Operating Gains/Losses	\$849,588			Total Liabilities & Fund Balance	\$72,675,293
Net Income	\$3,942,922	Total Assets	\$72,675,293		