

024 Cumberland Healthcare
 1110 Seventh Avenue
 Cumberland, WI 54829
 715-822-2741

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Barron
 Analysis Area: West Central (5A)
 Volume Group: 2

		All GMS Hospitals		Analysis Area 5A		Volume Group 2		FY 2018 vs. 2017	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	15.9%	55.7%	0.29	42.7%	0.37	20.1%	0.79	14.1%	1.13
Obstetrics	10.6%	41.5%	0.26	29.5%	0.01	16.5%	0.64	7.5%	1.41
Pediatrics	0.0%	52.8%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	15.3%	57.5%	0.27	44.1%	0.35	24.5%	0.63	13.4%	1.14
Average Census (Patients)									
Adult Medical-Surgical	3.5	26.4	0.13	11.9	0.30	3.2	1.11	3.1	1.13
Obstetrics	0.3	5.6	0.06	2.1	0.15	0.6	0.49	0.2	1.41
Pediatrics	0.0	1.4	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.8	49.4	0.08	18.9	0.20	4.6	0.83	3.4	1.14
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	3.9	0.85	3.7	0.91	3.0	1.11	3.2	1.03
Obstetrics	2.1	2.5	0.85	2.3	0.94	2.1	1.01	1.9	1.13
Pediatrics	0.0	3.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.7	4.4	0.85	3.9	0.95	2.9	1.31	3.1	1.21
Surgical Operations									
Inpatient	35	1,396	0.03	485	0.07	350	0.10	20	1.75
Outpatient	355	4,206	0.08	1,916	0.19	1,888	0.19	367	0.97
Inpatient as % of All Surgeries	9.0%	24.9%	0.36	20.2%	0.44	15.6%	0.57	5.2%	1.74
Outpatient Visits									
Non-Emergency Visits	10,117	136,074	0.07	67,827	0.15	24,234	0.42	10,295	0.98
Emergency Visits	2,497	18,688	0.13	8,592	0.29	3,778	0.66	2,551	0.98
Full-Time Equivalents (FTEs)									
Administrators	1.0	19.3	0.05	10.6	0.09	5.4	0.18	1.0	1.00
Nurses, Licensed	40.2	239.2	0.17	115.3	0.35	46.6	0.86	36.6	1.10
Ancillary Nursing Personnel	10.8	40.0	0.27	18.4	0.58	8.1	1.33	12.4	0.87
All Other Personnel	117.0	480.4	0.24	260.2	0.45	107.7	1.09	115.9	1.01
Total FTEs	168.9	779.0	0.22	404.6	0.42	167.8	1.01	165.9	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.4	14.9	0.43	18.0	0.36	30.5	0.21	5.7	1.12
Nurses, Licensed	257.7	183.7	1.40	195.4	1.32	261.4	0.99	209.8	1.23
Ancillary Nursing Personnel	69.1	30.8	2.25	31.2	2.21	45.4	1.52	71.1	0.97
All Other Personnel	750.0	369.0	2.03	440.9	1.70	604.7	1.24	663.4	1.13
Total FTEs	1,083.3	598.3	1.81	685.5	1.58	941.9	1.15	950.0	1.14

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 374
 Inpatient Days 1,400

Contract with:

Health Maintenance
 Organization (HMO) No
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 5
 Discharges 142
 Inpatient Days 1,774

Newborn Nursery:

Bassinets 2
 Total Births 55
 Newborn Days 112

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	22	382	1,277	15.9%	3.5	3.3
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	4	0	1	7	0.0%	0.0	7.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	2	3	54	116	10.6%	0.3	2.1
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	1	0	1.0	Radiological Services Personnel	5	3	6.9
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	1	0.9
Registered Nurses	27	12	35.1	Occupational Therapists	3	0	3.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.7
Licensed Practical Nurses	1	0	1.0	Physical Therapists	6	1	6.5
Ancillary Nursing Personnel	8	7	10.8	Physical Therapy Assistants/Aides	1	1	1.6
Medical Assistants	10	0	10.0	Recreational Therapists	0	0	0.0
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	3	0	3.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	2	1.1	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	17	0	17.0
Health Info Mgmt-Administrators/Technicians	4	0	4.0	All Other Personnel	39	16	49.2
Pharmacy Personnel	4	1	4.1				
Clinical Laboratory Personnel	5	4	7.0				
				Total	140	49	168.9

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	5A Value	Ratio	2 Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$27,399,636	57.5%	45.7%	1.26	51.0%	1.13	45.3%	1.27	53.0%	1.08
Medical Assistance	\$4,724,075	9.9%	14.0%	0.71	11.7%	0.84	9.6%	1.03	12.0%	0.83
Commercial	\$12,721,684	26.7%	35.8%	0.74	33.6%	0.79	42.0%	0.63	31.0%	0.86
All Other	\$2,834,445	5.9%	4.5%	1.32	3.7%	1.63	3.1%	1.94	4.0%	1.48
Deductions as % of Total Gross Patient Revenue										
Medicare	\$13,973,814	29.3%	34.1%	0.86	33.7%	0.87	27.2%	1.08	26.3%	1.11
Medical Assistance	\$2,976,167	6.2%	10.6%	0.59	8.2%	0.76	7.0%	0.89	7.0%	0.89
Commercial	\$2,980,123	6.3%	14.7%	0.43	9.0%	0.70	13.4%	0.47	6.9%	0.91
Charity Care	\$116,198	0.2%	1.0%	0.25	1.1%	0.22	0.6%	0.41	0.1%	1.75
Bad Debt	\$939,876	2.0%	1.1%	1.84	1.0%	1.90	1.3%	1.48	1.8%	1.10
All Other	\$1,417,223	3.0%	2.0%	1.52	1.3%	2.22	1.4%	2.10	2.0%	1.48
Total Deductions	\$22,403,401	47.0%	63.3%	0.74	54.3%	0.87	50.9%	0.92	44.1%	1.07
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.3%	5.5%	0.24	2.5%	0.54	3.0%	0.44	1.6%	0.86
Net Gains/Losses as % of Net Income		16.0%	2.6%	6.26	24.5%	0.65	2.7%	5.91	29.3%	0.55
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$14,283,083	57.9%	44.1%	1.31	52.7%	1.10	45.2%	1.28	56.7%	1.02
Supplies & Services	\$8,914,251	36.1%	49.0%	0.74	41.1%	0.88	46.7%	0.77	37.3%	0.97
Capital Component	\$1,489,664	6.0%	6.9%	0.88	6.1%	0.98	8.1%	0.75	6.1%	1.00
Fiscal Statistics										
Operating Margin (%)		3.6%	8.4%	0.44	8.1%	0.45	14.9%	0.24	1.8%	1.97
Total Hospital Net Income (%)		4.3%	8.6%	0.50	10.4%	0.41	15.3%	0.28	2.6%	1.66
Return on Equity (%)		5.1%	6.3%	0.81	7.0%	0.73	14.6%	0.35	3.3%	1.55
Current Ratio		1.6	5.9	0.27	4.4	0.37	3.0	0.54	3.4	0.47
Days in Net Patient Accounts Receivable		52.7	51.6	1.02	49.2	1.07	58.4	0.90	48.7	1.08
Average Payment Period		51.8	38.5	1.34	52.6	0.98	56.8	0.91	39.8	1.30
Equity Financing (%)		0.0%	75.1%	N/A	78.5%	N/A	61.3%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.4	N/A	0.0	N/A
Times Interest Earned		7.5	13.4	0.56	26.2	0.29	18.7	0.40	4.9	1.53
Total Asset Turnover		1.2	0.7	1.60	0.7	1.80	1.0	1.24	1.3	0.94
Average Age of Plant (Years)		13.6	9.9	1.38	11.5	1.18	8.5	1.61	13.4	1.01
Increase (Decrease) Total Net Patient Revenue		-3.3%	5.4%	N/A	7.0%	N/A	2.5%	N/A	-0.8%	4.35
Outpatient Gross Revenue (% of Total GPR)		77.7%	61.9%	1.26	68.3%	1.14	73.7%	1.05	80.7%	0.96
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,627		\$15,830	0.73	\$14,403	0.81	\$15,847	0.73	\$9,908	1.17
Inpatient Net Revenue per Day	\$2,033		\$3,538	0.57	\$3,489	0.58	\$4,787	0.42	\$2,112	0.96
Outpatient Net Revenue per Visit	\$1,605		\$686	2.34	\$791	2.03	\$991	1.62	\$1,700	0.94

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$47,679,840	Cash & Cash Equivalents	\$1,118,393	Current Liabilities	\$3,336,570
Less Deductions	\$22,403,401	Net Patient Receivables	\$3,649,838	Long-Term Debt	\$3,505,903
Net Patient Revenue	\$25,276,439	Other Receivables	\$22,502	Other Liabilities	\$14,832,565
Plus Other Revenue	\$343,029			Subtotal	\$21,675,038
Total Revenue	\$25,619,468	Land, Buildings & Equipment (Net)	\$10,155,554	Unrestricted Fund Balance	\$0
Less Expenses	\$24,686,998	Other Assets	\$6,728,751	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$177,712			Total Liabilities & Fund Balance	\$21,675,038
Net Income	\$1,110,182	Total Assets	\$21,675,038		