

039 Bellin Hospital
744 S Webster Ave, PO Box 23400
Green Bay, WI 54305
920-433-3500

Fiscal Year: 10/01 to 09/30
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Brown
Analysis Area: Northeastern (4)
Volume Group: 7

		All GMS Hospitals		Analysis Area 4		Volume Group 7		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	55.7%	55.7%	1.00	50.7%	1.10	69.4%	0.80	55.3%	1.01
Obstetrics	55.4%	41.5%	1.33	35.8%	0.28	52.7%	1.05	50.8%	1.09
Pediatrics	9.5%	52.8%	0.18	16.8%	0.57	32.8%	0.29	10.4%	0.91
Total Hospital	47.8%	57.5%	0.83	47.6%	1.01	67.8%	0.71	48.3%	0.99
Average Census (Patients)									
Adult Medical-Surgical	44.0	26.4	1.67	23.3	1.89	101.2	0.43	43.7	1.01
Obstetrics	10.0	5.6	1.77	4.4	2.29	15.7	0.64	9.2	1.09
Pediatrics	0.9	1.4	0.63	0.5	1.58	3.8	0.63	0.9	0.91
Total Hospital	79.9	49.4	1.62	40.3	1.98	195.9	0.41	80.7	0.99
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	3.9	0.93	3.6	1.03	4.4	0.84	3.6	1.03
Obstetrics	2.6	2.5	1.01	2.5	1.03	2.6	0.98	2.3	1.11
Pediatrics	2.1	3.5	0.60	3.0	0.70	3.6	0.60	2.1	1.00
Total Hospital	3.6	4.4	0.81	3.6	0.98	4.8	0.74	3.4	1.03
Surgical Operations									
Inpatient	3,136	1,396	2.25	1,119	2.80	5,208	0.60	3,611	0.87
Outpatient	11,670	4,206	2.77	4,642	2.51	14,763	0.79	10,474	1.11
Inpatient as % of All Surgeries	21.2%	24.9%	0.85	19.4%	1.09	26.1%	0.81	25.6%	0.83
Outpatient Visits									
Non-Emergency Visits	1,060,247	136,074	7.79	200,883	5.28	473,499	2.24	1,014,184	1.05
Emergency Visits	32,326	18,688	1.73	18,216	1.77	53,629	0.60	38,870	0.83
Full-Time Equivalents (FTEs)									
Administrators	39.0	19.3	2.02	19.6	1.99	64.0	0.61	14.0	2.79
Nurses, Licensed	959.3	239.2	4.01	266.6	3.60	866.8	1.11	873.3	1.10
Ancillary Nursing Personnel	61.1	40.0	1.53	32.6	1.87	141.9	0.43	58.7	1.04
All Other Personnel	1,956.8	480.4	4.07	519.5	3.77	1,693.5	1.16	1,875.3	1.04
Total FTEs	3,016.2	779.0	3.87	838.3	3.60	2,766.3	1.09	2,821.3	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.8	14.9	0.73	13.4	0.81	13.7	0.79	4.3	2.51
Nurses, Licensed	266.1	183.7	1.45	183.1	1.45	186.0	1.43	268.7	0.99
Ancillary Nursing Personnel	16.9	30.8	0.55	22.4	0.76	30.4	0.56	18.1	0.94
All Other Personnel	542.8	369.0	1.47	356.8	1.52	363.3	1.49	577.1	0.94
Total FTEs	836.7	598.3	1.40	575.7	1.45	593.5	1.41	868.2	0.96

Total Hospital:

Beds Set Up & Staffed 167
Discharges 8,184
Inpatient Days 29,162

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinet 33
Total Births 1,405
Newborn Days 2,967

039 Bellin Hospital
Green Bay, WI 54305

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	79	4,373	16,066	55.7%	44.0	3.7
Orthopedic	1	30	1,760	3,517	32.1%	9.6	2.0
Rehabilitation & Physical Medicine	1	14	266	2,961	57.9%	8.1	11.1
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	1	9	147	312	9.5%	0.9	2.1
Obstetrics	1	18	1,414	3,640	55.4%	10.0	2.6
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	1	17	1,404	2,666	43.0%	7.3	1.9
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	39	0	39.0	Surgical Personnel	34	38	57.9
Physicians & Dentists	118	13	125.8	Radiological Services Personnel	77	31	96.7
Medical & Dental Residents	0	0	0.0	Sonographers	15	12	23.2
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	11	10.8
Registered Nurses	383	457	686.4	Occupational Therapists	7	19	18.0
Certified Nurse Midwives	3	0	3.0	Occupational Therapy Assistants/Aides	0	4	1.6
Licensed Practical Nurses	107	54	144.0	Physical Therapists	84	41	108.8
Ancillary Nursing Personnel	14	96	61.1	Physical Therapy Assistants/Aides	10	20	21.8
Medical Assistants	82	50	117.0	Recreational Therapists	0	0	0.0
Physician Assistants	30	9	33.8	Dietitians & Nutritionists	7	7	12.0
Nurse Practitioners	81	24	97.4	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	17	7	21.2	Social Workers	12	12	19.7
Clinical Nurse Specialists	5	3	7.4	All Other Health Professionals	353	58	388.4
Health Info Mgmt-Administrators/Technicians	62	17	74.2	All Other Personnel	535	322	726.8
Pharmacy Personnel	32	11	39.3				
Clinical Laboratory Personnel	52	42	81.1				
				Total	2,162	1,358	3,016.2

039 Bellin Hospital
Green Bay, WI 54305

Green Bay, WI 54305			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
Selected Financial Statistics			FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$484,506,300	43.8%	45.7%	0.96	46.7%	0.94	46.0%	0.95	44.8%	0.98	
Medical Assistance	\$116,661,526	10.5%	14.0%	0.75	11.9%	0.89	12.8%	0.83	10.9%	0.97	
Commercial	\$453,047,659	40.9%	35.8%	1.14	38.0%	1.08	36.0%	1.14	41.1%	0.99	
All Other	\$52,438,563	4.7%	4.5%	1.05	3.4%	1.38	5.3%	0.90	3.2%	1.46	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$342,486,035	30.9%	34.1%	0.91	34.7%	0.89	35.3%	0.88	31.7%	0.97	
Medical Assistance	\$85,800,306	7.8%	10.6%	0.73	9.0%	0.87	10.0%	0.78	7.9%	0.98	
Commercial	\$143,681,176	13.0%	14.7%	0.88	16.1%	0.80	16.0%	0.81	11.8%	1.10	
Charity Care	\$11,570,586	1.0%	1.0%	1.07	0.9%	1.14	1.0%	1.09	0.8%	1.37	
Bad Debt	\$11,536,683	1.0%	1.1%	0.97	1.0%	1.06	0.9%	1.11	0.9%	1.15	
All Other	\$10,181,397	0.9%	2.0%	0.47	1.8%	0.52	2.2%	0.41	1.4%	0.67	
Total Deductions	\$605,256,183	54.7%	63.3%	0.86	63.5%	0.86	65.5%	0.84	54.5%	1.00	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		1.9%	5.5%	0.34	3.5%	0.54	6.8%	0.28	2.3%	0.81	
Net Gains/Losses as % of Net Income		16.3%	2.6%	6.38	8.5%	1.91	1.9%	8.62	27.8%	0.59	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$283,946,436	58.1%	44.1%	1.32	45.8%	1.27	43.1%	1.35	58.2%	1.00	
Supplies & Services	\$167,453,915	34.3%	49.0%	0.70	46.8%	0.73	50.4%	0.68	32.7%	1.05	
Capital Component	\$37,270,142	7.6%	6.9%	1.11	7.4%	1.03	6.4%	1.19	9.2%	0.83	
Fiscal Statistics											
Operating Margin (%)		4.4%	8.4%	0.52	9.4%	0.47	8.5%	0.52	6.3%	0.69	
Total Hospital Net Income (%)		5.2%	8.6%	0.61	10.2%	0.51	8.7%	0.60	8.5%	0.61	
Return on Equity (%)		4.5%	6.3%	0.72	7.0%	0.65	6.7%	0.68	7.5%	0.61	
Current Ratio		2.7	5.9	0.46	4.3	0.63	6.2	0.44	2.9	0.93	
Days in Net Patient Accounts Receivable		46.9	51.6	0.91	50.7	0.92	50.7	0.92	40.1	1.17	
Average Payment Period		46.5	38.5	1.21	54.9	0.85	38.6	1.20	47.5	0.98	
Equity Financing (%)		70.6%	75.1%	0.94	75.6%	0.93	76.2%	0.93	68.5%	1.03	
Long-Term Debt to Equity Ratio		0.2	0.2	1.47	0.2	1.36	0.1	2.03	0.3	0.87	
Times Interest Earned		5.9	13.4	0.44	14.7	0.40	13.7	0.43	10.3	0.57	
Total Asset Turnover		0.9	0.7	1.18	0.7	1.27	0.8	1.13	0.9	1.01	
Average Age of Plant (Years)		8.8	9.9	0.89	10.4	0.85	10.8	0.82	8.7	1.01	
Increase (Decrease) Total Net Patient Revenue		6.1%	5.4%	1.13	3.9%	1.57	6.1%	1.00	6.1%	0.99	
Outpatient Gross Revenue (% of Total GPR)		76.5%	61.9%	1.24	71.3%	1.07	58.0%	1.32	73.5%	1.04	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$14,716		\$15,830	0.93	\$12,899	1.14	\$17,621	0.84	\$14,617	1.01	
Inpatient Net Revenue per Day	\$3,893		\$3,538	1.10	\$3,402	1.14	\$3,654	1.07	\$3,980	0.98	
Outpatient Net Revenue per Visit	\$359		\$686	0.52	\$545	0.66	\$698	0.51	\$339	1.06	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,106,654,048	Cash & Cash Equivalents	\$63,651,916	Current Liabilities	\$59,154,104
Less Deductions	\$605,256,183	Net Patient Receivables	\$64,362,411	Long-Term Debt	\$97,168,096
Net Patient Revenue	\$501,397,865	Other Receivables	\$806,515	Other Liabilities	\$16,660,903
Plus Other Revenue	\$9,649,156			Subtotal	\$172,983,103
Total Revenue	\$511,047,021	Land, Buildings & Equipment (Net)	\$198,594,763	Unrestricted Fund Balance	\$415,123,304
Less Expenses	\$488,670,493	Other Assets	\$260,690,802	Restricted Fund Balance	\$4,580,403
Non-Operating Gains/Losses	\$4,358,181			Total Liabilities & Fund Balance	\$588,106,407
Net Income	\$26,734,709	Total Assets	\$588,106,407		