## 069 Marshfield Medical Center

611 St Joseph Avenue Marshfield, WI 54449 715-387-1713

Fiscal Year: Type:

10/01 to 09/30

GMS General Medical & Surgical County: Analysis Area:

Wood North Central (6)

Volume Group:

Control: Other Not-For-Profit

		All GMS Ho	spitals	Analysis 6	Analysis Area 6		roup	FY 2018 vs	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	98.7%	55.7%	1.77	65.6%	1.50	57.4%	1.72	94.4%	1.04
Obstetrics	109.4%	41.5%	2.64	46.3%	0.21	40.0%	2.74	200.7%	0.55
Pediatrics	104.4%	52.8%	1.98	96.9%	1.08	93.8%	1.11	77.9%	1.34
Total Hospital	99.6%	57.5%	1.73	69.2%	1.44	59.0%	1.69	101.3%	0.98
Average Census (Patients)									
Adult Medical-Surgical	128.3	26.4	4.86	22.1	5.80	36.9	3.48	94.4	1.36
Obstetrics	9.8	5.6	1.75	3.6	2.73	7.9	1.25	10.0	0.98
Pediatrics	12.5	1.4	9.27	1.0	12.75	5.2	9.27	10.1	1.24
Total Hospital	195.2	49.4	3.95	39.5	4.94	78.6	2.48	178.3	1.09
Average Length of Stay (Days)									
Adult Medical-Surgical	4.9	3.9	1.26	3.8	1.29	3.8	1.30	5.0	0.98
Obstetrics	3.4	2.5	1.33	2.5	1.33	2.6	1.32	3.3	1.03
Pediatrics	3.3	3.5	0.95	3.3	1.01	3.5	0.95	3.0	1.11
Total Hospital	5.4	4.4	1.23	4.2	1.31	4.4	1.22	5.5	0.99
Surgical Operations									
Inpatient	4,569	1,396	3.27	1,155	3.95	1,842	2.48	3,965	1.15
Outpatient	1,701	4,206	0.40	1,740	0.98	4,876	0.35	995	1.71
Inpatient as % of All Surgeries	72.9%	24.9%	2.92	39.9%	1.83	27.4%	2.66	79.9%	0.91
Outpatient Visits									
Non-Emergency Visits	27,767	136,074	0.20	68,636	0.40	168,131	0.17	20,717	1.34
Emergency Visits	23,247	18,688	1.24	13,080	1.78	31,181	0.75	21,283	1.09
Full-Time Equivalents (FTEs)									
Administrators	39.7	19.3	2.05	16.3	2.43	25.9	1.53	10.5	3.77
Nurses, Licensed	451.1	239.2	1.89	145.3	3.11	358.4	1.26	304.2	1.48
Ancillary Nursing Personnel	55.4	40.0	1.38	28.4	1.95	57.2	0.97	36.1	1.53
All Other Personnel	668.6	480.4	1.39	245.2	2.73	660.2	1.01	438.0	1.53
Total FTEs	1,214.7	779.0	1.56	435.2	2.79	1,101.6	1.10	789.0	1.54
FTEs per 100 Patient Census (Adju-	sted)						4.40		
Administrators	15.3	14.9	1.03	16.6	0.92	12.9	1.19	4.2	3.64
Nurses, Licensed	173.9	183.7	0.95	147.7	1.18	178.3	0.98	121.7	1.43
Ancillary Nursing Personnel	21.4	30.8	0.69	28.9	0.74	28.5	0.75	14.5	1.48
All Other Personnel	257.8	369.0	0.70	249.4	1.03	328.4	0.79	175.2	1.47
Total FTEs	468.4	598.3	0.78	442.6	1.06	548.0	0.85	315.5	1.48
Total Hospital:	Contract with:			care-certified S			Newborn	•	
·	96 Health Maintenance	Voc		verage Beds Us	ed	0	Bassii		18
Discharges 13,13	38 Organization (HM0	D) 169	D	ischarges		0	Total I	3irths	967

Yes

Beds Set Up & Staffed Discharges 13,138 Inpatient Days 71,232

Organization (HMO) Preferred Provider Organization (PPO)

Average Beds Used Discharges Inpatient Days

0 Total Births 967 0 Newborn Days 1,809

## 069 Marshfield Medical Center

Marshfield, WI 54449

		Beds Set Up				Average	Average	
	Level of	& Staffed	Discharges &	Patient Days	Occupancy	Census	Length of Stay	
Inpatient Service Area	Service*	09/30/2018	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	130	9,485	46,827	98.7%	128.3	4.9	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	1	5	113	1,866	102.2%	5.1	16.5	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	1	12	1,366	4,571	104.4%	12.5	3.3	
Obstetrics	1	9	1,061	3,595	109.4%	9.8	3.4	
Psychiatric	2	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	1	20	742	7,565	103.6%	20.7	10.2	
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	1	5	92	1,536	84.2%	4.2	16.7	
Burn Care	2	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	1	15	279	5,272	96.3%	14.4	18.9	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

<sup>\* 1 =</sup> Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number	
Occupation	Full-Time	Part-Time	FTE	0
Administrators/Assistant Administrators	33	21	39.7	Sı
Physicians & Dentists	28	13	32.0	R
Medical & Dental Residents	0	0	0.0	S
Dental Hygienists	0	0	0.0	R
Registered Nurses	262	691	434.8	0
Certified Nurse Midwives	0	0	0.0	0
Licensed Practical Nurses	0	0	0.0	PI
Ancillary Nursing Personnel	26	156	55.4	PI
Medical Assistants	0	1	8.0	R
Physician Assistants	1	0	1.0	Di
Nurse Practitioners	0	4	0.7	Ps
Certified Registered Nurse Anesthetists	14	8	15.0	S
Clinical Nurse Specialists	0	1	0.7	Al
Health Info Mgmt-Administrators/Technicians	0	1	0.8	Αl
Pharmacy Personnel	23	19	29.7	
Clinical Laboratory Personnel	0	0	0.0	
Licensed Practical Nurses Ancillary Nursing Personnel Medical Assistants Physician Assistants Nurse Practitioners Certified Registered Nurse Anesthetists Clinical Nurse Specialists Health Info Mgmt-Administrators/Technicians Pharmacy Personnel	0 26 0 1 0 14 0 0 23	0 156 1 0 4 8 1 1	0.0 55.4 0.8 1.0 0.7 15.0 0.7 0.8 29.7	

		Number	Number	Number
Occupation		Full-Time	Part-Time	FTE
Surgical Personnel		16	38	22.7
Radiological Services Personnel		14	30	22.1
Sonographers		0	0	0.0
Respiratory Therapists		11	40	33.2
Occupational Therapists		2	15	7.9
Occupational Therapy Assistants/Aides		1	2	1.5
Physical Therapists		5	7	8.9
Physical Therapy Assistants/Aides		1	3	2.6
Recreational Therapists		0	0	0.0
Dietitians & Nutritionists		6	5	7.2
Psychologists		0	0	0.0
Social Workers		3	7	6.2
All Other Health Professionals		155	304	239.4
All Other Personnel		182	239	252.6
	Total	783	1.605	1.214.7

Note: data should be used only in rows; do not summarize columns.
\*\* Transfers, which may be estimated, refer only to those between units.

## 069 Marshfield Medical Center

Marshfield, WI 54449			All GMS Ho	spitals	Analysis Are	еа	Volume G	roup	FY 2018	3 vs. 2017
Selected Financial Statistics		FY 2018	Value	Ratio	6 Value	Ratio	6 Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$426,217,565	55.4%	45.7%	1.21	50.9%	1.09	41.9%	1.32	55.9%	0.99
Medical Assistance	\$121,094,598	15.8%	14.0%	1.13	13.8%	1.14	19.9%	0.79	16.2%	0.97
Commercial	\$197,605,432	25.7%	35.8%	0.72	31.0%	0.83	35.1%	0.73	24.8%	1.03
All Other	\$23,869,404	3.1%	4.5%	0.69	4.2%	0.73	3.2%	0.97	3.1%	1.01
Deductions as % of Total Gro	ss Patient Revenue									
Medicare	\$291,807,572	38.0%	34.1%	1.11	35.1%	1.08	31.8%	1.19	38.8%	0.98
Medical Assistance	\$88,119,942	11.5%	10.6%	1.09	10.3%	1.11	14.5%	0.79	12.3%	0.93
Commercial	\$44,361,602	5.8%	14.7%	0.39	7.8%	0.74	12.7%	0.45	4.2%	1.37
Charity Care	\$5,952,253	0.8%	1.0%	0.79	1.3%	0.61	1.0%	0.79	0.8%	0.92
Bad Debt	\$5,561,896	0.7%	1.1%	0.68	1.0%	0.73	1.1%	0.64	0.8%	0.89
All Other	\$11,022,555	1.4%	2.0%	0.73	1.9%	0.77	1.4%	1.00	1.2%	1.16
Total Deductions	\$446,825,820	58.1%	63.3%	0.92	57.3%	1.01	62.6%	0.93	58.2%	1.00
Other Revenue & Net Gains of										
Other Revenue as % of Total		0.8%	5.5%	0.15	3.4%	0.24	3.7%	0.22	37.2%	0.02
Net Gains/Losses as % of N	Net Income	0.0%	2.6%	N/A	22.1%	N/A	5.1%	N/A	0.7%	N/A
Expenses as % of Total Expe										
Salary/Fringe Benefits	\$95,277,953	34.4%	44.1%	0.78	41.2%	0.83	43.3%	0.79	28.7%	1.20
Supplies & Services	\$181,444,495	56.8%	49.0%	1.16	52.5%	1.08	49.6%	1.15	70.0%	0.81
Capital Component	\$24,471,170	8.8%	6.9%	1.28	6.3%	1.41	7.1%	1.24	1.3%	6.77
Fiscal Statistics	4 <del></del>									
Operating Margin (%)		14.7%	8.4%	1.75	5.1%	2.88	10.1%	1.45	42.5%	0.35
Total Hospital Net Income (%)		14.7%	8.6%	1.71	6.4%	2.28	10.6%	1.39	42.6%	0.34
Return on Equity (%)		7.0%	6.3%	1.10	5.1%	1.37	6.8%	1.03	-8,201.6%	N/A
Current Ratio		9.6	5.9	1.62	4.2	2.29	7.2	1.33	-0.2	N/A
Days in Net Patient Accoun	ts Receivable	104.9	51.6	2.03	62.5	1.68	53.7	1.95	0.0	N/A
Average Payment Period		46.4	38.5	1.20	37.9	1.22	35.4	1.31	21.8	2.13
Equity Financing (%)		14.7%	75.1%	0.20	51.9%	0.28	73.3%	0.20	1,216.9%	0.01
Long-Term Debt to Equity R	Ratio	5.3	0.2	33.37	0.7	7.98	0.2	23.94	0.0	N/A
Times Interest Earned		0.0	13.4	N/A	14.9	N/A	19.0	N/A	0.0	N/A
Total Asset Turnover		0.5	0.7	0.64	0.8	0.61	0.6	0.74	-191.8	N/A
Average Age of Plant (Years	s)	4.3	9.9	0.43	7.8	0.54	8.4	0.51	0.0	4,154.96
Increase (Decrease) Total N		9.7%	5.4%	1.79	4.2%	2.34	5.3%	1.83	-3.8%	N/A
Outpatient Gross Revenue		24.9%	61.9%	0.40	59.8%	0.42	60.4%	0.41	28.7%	0.87
Net Revenue Statistics	(70.00.1030.00.137			9 9		<del>7</del> :: <del>-</del>			<del></del>	
Inpatient Net Revenue per I	Discharge	\$18,656	\$15,830	1.18	\$14,144	1.32	\$15,632	1.19	\$17,920	1.04
Inpatient Net Revenue per I		\$3,446	\$3,538	0.97	\$3,385	1.02	\$3,480	0.99	\$3,270	1.05
Outpatient Net Revenue pe		\$1,616	\$686	2.35	\$932	1.73	\$697	2.32	\$2,054	0.79
Income Stat		;		+	<del></del>	:			d Balances	00
Gross Patient Revenue (GPR)	\$768,786,999	Assets Cash & Cash Equivalents		\$1,975,978	Current Liabilities			32,616,717		
Less Deductions	\$446,825,820		Net Patient Receivables							34,769,033
Net Patient Revenue	\$321,961,179		Other Receivables			. •	. •			15,620,000
Plus Other Revenue	\$2,722,329	: Culci Nece	Utilei Receivables		\$47,762,520		total			83,005,750
Total Revenue	\$324,683,508	Land Build	Land, Buildings & Equipment (Net)		\$245,547,945	Eur	iolai		ΨΟ	50,005,750
Less Expenses	\$301,193,618	Other Asse		(1401)	\$295,715,543	: Unrestricted Fund Balance		\$10	00,540,856	
Non-Operating Gains/Losses	\$001,193,010	0 1101 7 1330			Ψ200,7 10,040		icted Fund Bala		Ψι	\$0,540,656
Net Income	\$23,489,890	Total Asset	e		\$683,546,606		Liabilities & Fur		\$62	83,546,606
NCCHICOHIC	φ23,409,690	TOTAL ASSET	.3		φυσυ,υ <del>4</del> υ,υυυ	iolai	LIADIIILIES & FUI	iu Daiai iut	φυ	55,540,000