

072 Community Memorial Hospital of Menomonee Falls, Inc
W180 N8085 Town Hall Road
Menomonee Falls, WI 53051
262-251-1000

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group: 6

		All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	51.9%	55.7%	0.93	55.0%	0.94	57.4%	0.90	44.4%	1.17
Obstetrics	29.0%	41.5%	0.70	34.6%	0.15	40.0%	0.72	31.4%	0.92
Pediatrics	0.0%	52.8%	N/A	5.1%	N/A	93.8%	N/A	0.0%	N/A
Total Hospital	48.8%	57.5%	0.85	51.4%	0.95	59.0%	0.83	47.6%	1.03
Average Census (Patients)									
Adult Medical-Surgical	46.2	26.4	1.75	31.4	1.47	36.9	1.25	39.5	1.17
Obstetrics	5.2	5.6	0.93	6.3	0.83	7.9	0.66	5.7	0.92
Pediatrics	0.0	1.4	N/A	0.1	N/A	5.2	N/A	0.0	N/A
Total Hospital	98.6	49.4	2.00	58.3	1.69	78.6	1.25	96.1	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	3.9	0.81	3.6	0.88	3.8	0.83	3.1	1.01
Obstetrics	2.5	2.5	0.97	2.3	1.06	2.6	0.96	2.5	1.00
Pediatrics	0.0	3.5	N/A	2.9	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.8	4.4	0.87	4.0	0.96	4.4	0.86	4.0	0.95
Surgical Operations									
Inpatient	3,506	1,396	2.51	1,424	2.46	1,842	1.90	3,163	1.11
Outpatient	4,807	4,206	1.14	3,674	1.31	4,876	0.99	3,972	1.21
Inpatient as % of All Surgeries	42.2%	24.9%	1.69	27.9%	1.51	27.4%	1.54	44.3%	0.95
Outpatient Visits									
Non-Emergency Visits	75,116	136,074	0.55	147,557	0.51	168,131	0.45	69,968	1.07
Emergency Visits	33,353	18,688	1.78	29,988	1.11	31,181	1.07	31,529	1.06
Full-Time Equivalents (FTEs)									
Administrators	89.9	19.3	4.64	17.6	5.12	25.9	3.48	83.9	1.07
Nurses, Licensed	347.5	239.2	1.45	262.0	1.33	358.4	0.97	333.2	1.04
Ancillary Nursing Personnel	56.1	40.0	1.40	44.8	1.25	57.2	0.98	51.0	1.10
All Other Personnel	711.4	480.4	1.48	509.5	1.40	660.2	1.08	663.6	1.07
Total FTEs	1,204.9	779.0	1.55	833.9	1.44	1,101.6	1.09	1,131.6	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	46.6	14.9	3.13	10.7	4.36	12.9	3.62	46.7	1.00
Nurses, Licensed	180.1	183.7	0.98	159.4	1.13	178.3	1.01	185.6	0.97
Ancillary Nursing Personnel	29.1	30.8	0.94	27.2	1.07	28.5	1.02	28.4	1.02
All Other Personnel	368.7	369.0	1.00	310.0	1.19	328.4	1.12	369.5	1.00
Total FTEs	624.4	598.3	1.04	507.3	1.23	548.0	1.14	630.2	0.99

Total Hospital:

Beds Set Up & Staffed 202
Discharges 9,435
Inpatient Days 36,001

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 18
Total Births 774
Newborn Days 1,534

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	89	5,312	16,854	51.9%	46.2	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	17	194	2,492	40.2%	6.8	12.8
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	18	774	1,904	29.0%	5.2	2.5
Psychiatric	1	16	920	4,071	69.7%	11.2	4.4
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	15	299	2,625	47.9%	7.2	8.8
Step-Down (Special Care)	1	39	1,917	7,636	53.6%	20.9	4.0
Neonatal Intensive/Intermediate Care	1	8	60	419	14.3%	1.1	7.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	87	4	89.9	Surgical Personnel	22	9	25.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	20	61	52.5
Medical & Dental Residents	0	0	0.0	Sonographers	3	6	5.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	16	12	21.9
Registered Nurses	211	225	338.0	Occupational Therapists	2	23	12.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	2	1.3
Licensed Practical Nurses	1	1	1.7	Physical Therapists	6	25	18.0
Ancillary Nursing Personnel	24	66	56.1	Physical Therapy Assistants/Aides	0	4	1.7
Medical Assistants	1	3	3.1	Recreational Therapists	0	1	0.6
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	5	1	5.8
Nurse Practitioners	3	3	3.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	1	0	1.0	Social Workers	8	11	14.0
Clinical Nurse Specialists	3	0	3.0	All Other Health Professionals	139	119	194.7
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	166	126	229.5
Pharmacy Personnel	82	39	102.6				
Clinical Laboratory Personnel	17	10	21.0				
				Total	819	751	1,204.9

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	2A Value	Ratio	6 Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$407,049,143	56.4%	45.7%	1.23	50.5%	1.12	41.9%	1.35	56.6%	1.00
Medical Assistance	\$53,796,177	7.4%	14.0%	0.53	10.1%	0.74	19.9%	0.37	7.7%	0.96
Commercial	\$235,466,614	32.6%	35.8%	0.91	36.8%	0.89	35.1%	0.93	33.2%	0.98
All Other	\$25,807,884	3.6%	4.5%	0.79	2.7%	1.34	3.2%	1.12	2.5%	1.42
Deductions as % of Total Gross Patient Revenue										
Medicare	\$318,205,263	44.1%	34.1%	1.29	39.8%	1.11	31.8%	1.39	43.8%	1.01
Medical Assistance	\$43,863,096	6.1%	10.6%	0.58	7.8%	0.78	14.5%	0.42	6.3%	0.97
Commercial	\$102,165,212	14.1%	14.7%	0.96	16.3%	0.87	12.7%	1.11	14.4%	0.98
Charity Care	\$3,564,075	0.5%	1.0%	0.51	1.0%	0.52	1.0%	0.50	0.5%	1.01
Bad Debt	\$6,524,212	0.9%	1.1%	0.84	1.1%	0.80	1.1%	0.80	0.7%	1.34
All Other	\$12,684,302	1.8%	2.0%	0.90	1.1%	1.54	1.4%	1.23	1.0%	1.79
Total Deductions	\$487,006,160	67.4%	63.3%	1.06	67.1%	1.00	62.6%	1.08	66.6%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		11.2%	5.5%	2.04	4.8%	2.33	3.7%	3.00	10.2%	1.10
Net Gains/Losses as % of Net Income		2,076.1%	2.6%	811.91	N/A	N/A	5.1%	403.98	394.8%	5.26
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$107,159,289	43.8%	44.1%	0.99	39.0%	1.12	43.3%	1.01	45.8%	0.96
Supplies & Services	\$120,844,449	49.4%	49.0%	1.01	52.6%	0.94	49.6%	1.00	46.9%	1.05
Capital Component	\$16,516,283	6.8%	6.9%	0.98	8.4%	0.81	7.1%	0.95	7.3%	0.92
Fiscal Statistics										
Operating Margin (%)		7.7%	8.4%	0.92	11.9%	0.64	10.1%	0.76	6.7%	1.14
Total Hospital Net Income (%)		-0.4%	8.6%	N/A	10.9%	N/A	10.6%	N/A	-2.5%	0.17
Return on Equity (%)		-0.7%	6.3%	N/A	7.6%	N/A	6.8%	N/A	-3.3%	0.21
Current Ratio		4.6	5.9	0.78	9.7	0.47	7.2	0.63	6.3	0.74
Days in Net Patient Accounts Receivable		42.5	51.6	0.82	48.3	0.88	53.7	0.79	37.9	1.12
Average Payment Period		11.5	38.5	0.30	30.8	0.38	35.4	0.33	11.8	0.98
Equity Financing (%)		80.5%	75.1%	1.07	80.8%	1.00	73.3%	1.10	61.9%	1.30
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.5	13.4	0.04	15.9	0.03	19.0	0.03	-1.3	N/A
Total Asset Turnover		1.8	0.7	2.39	0.7	2.51	0.6	2.76	1.4	1.22
Average Age of Plant (Years)		11.3	9.9	1.15	9.0	1.27	8.4	1.35	10.9	1.04
Increase (Decrease) Total Net Patient Revenue		15.6%	5.4%	2.86	4.2%	3.71	5.3%	2.93	3.4%	4.52
Outpatient Gross Revenue (% of Total GPR)		49.3%	61.9%	0.80	63.4%	0.78	60.4%	0.82	46.7%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$13,358	\$15,830	0.84	\$12,178	1.10	\$15,632	0.85	\$12,832	1.04
Inpatient Net Revenue per Day		\$3,527	\$3,538	1.00	\$2,958	1.19	\$3,480	1.01	\$3,221	1.09
Outpatient Net Revenue per Visit		\$1,066	\$686	1.55	\$680	1.57	\$697	1.53	\$937	1.14

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$722,119,818	Cash & Cash Equivalents	\$18,609	Current Liabilities	\$7,342,409
Less Deductions	\$487,006,160	Net Patient Receivables	\$27,386,840	Long-Term Debt	\$0
Net Patient Revenue	\$235,113,658	Other Receivables	\$21,492	Other Liabilities	\$21,948,591
Plus Other Revenue	\$29,678,858			Subtotal	\$29,291,000
Total Revenue	\$264,792,516	Land, Buildings & Equipment (Net)	\$106,515,831	Unrestricted Fund Balance	\$120,952,000
Less Expenses	\$244,520,021	Other Assets	\$16,300,228	Restricted Fund Balance	\$607,000
Non-Operating Gains/Losses	-\$21,298,384			Total Liabilities & Fund Balance	\$150,243,000
Net Income	-\$1,025,889	Total Assets	\$150,243,000		