

189 Aurora Medical Center in Kenosha
10400 75th Avenue
Kenosha, WI 53142
262-948-5600

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Kenosha
Analysis Area: Southeastern (2A)
Volume Group: 6

		All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	69.3%	55.7%	1.25	55.0%	1.26	57.4%	1.21	68.4%	1.01
Obstetrics	70.2%	41.5%	1.69	34.6%	0.16	40.0%	1.75	58.5%	1.20
Pediatrics	0.0%	52.8%	N/A	5.1%	N/A	93.8%	N/A	0.0%	N/A
Total Hospital	66.0%	57.5%	1.15	51.4%	1.28	59.0%	1.12	63.0%	1.05
Average Census (Patients)									
Adult Medical-Surgical	37.4	26.4	1.42	31.4	1.19	36.9	1.01	37.0	1.01
Obstetrics	5.6	5.6	1.00	6.3	0.90	7.9	0.71	4.7	1.20
Pediatrics	0.0	1.4	N/A	0.1	N/A	5.2	N/A	0.0	N/A
Total Hospital	52.2	49.4	1.06	58.3	0.89	78.6	0.66	49.8	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	3.9	0.82	3.6	0.89	3.8	0.85	3.1	1.03
Obstetrics	2.3	2.5	0.90	2.3	0.99	2.6	0.89	2.2	1.02
Pediatrics	0.0	3.5	N/A	2.9	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.2	4.4	0.72	4.0	0.80	4.4	0.72	3.1	1.02
Surgical Operations									
Inpatient	1,698	1,396	1.22	1,424	1.19	1,842	0.92	1,607	1.06
Outpatient	6,139	4,206	1.46	3,674	1.67	4,876	1.26	5,844	1.05
Inpatient as % of All Surgeries	21.7%	24.9%	0.87	27.9%	0.78	27.4%	0.79	21.6%	1.00
Outpatient Visits									
Non-Emergency Visits	168,379	136,074	1.24	147,557	1.14	168,131	1.00	159,994	1.05
Emergency Visits	30,583	18,688	1.64	29,988	1.02	31,181	0.98	29,742	1.03
Full-Time Equivalents (FTEs)									
Administrators	14.0	19.3	0.72	17.6	0.80	25.9	0.54	15.0	0.93
Nurses, Licensed	359.7	239.2	1.50	262.0	1.37	358.4	1.00	349.5	1.03
Ancillary Nursing Personnel	41.3	40.0	1.03	44.8	0.92	57.2	0.72	46.3	0.89
All Other Personnel	834.1	480.4	1.74	509.5	1.64	660.2	1.26	758.4	1.10
Total FTEs	1,249.1	779.0	1.60	833.9	1.50	1,101.6	1.13	1,169.3	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.0	14.9	0.47	10.7	0.66	12.9	0.55	8.3	0.85
Nurses, Licensed	180.9	183.7	0.99	159.4	1.14	178.3	1.02	192.6	0.94
Ancillary Nursing Personnel	20.8	30.8	0.68	27.2	0.76	28.5	0.73	25.5	0.81
All Other Personnel	419.6	369.0	1.14	310.0	1.35	328.4	1.28	418.0	1.00
Total FTEs	628.4	598.3	1.05	507.3	1.24	548.0	1.15	644.4	0.98

Total Hospital:

Beds Set Up & Staffed 79
Discharges 5,989
Inpatient Days 19,039

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinet 12
Total Births 862
Newborn Days 2,013

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	54	4,239	13,659	69.3%	37.4	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	895	2,049	70.2%	5.6	2.3
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	572	2,824	64.5%	7.7	4.9
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	5	67	507	27.8%	1.4	7.6
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	0	14.0	Surgical Personnel	16	5	20.5
Physicians & Dentists	68	19	73.8	Radiological Services Personnel	49	34	70.8
Medical & Dental Residents	0	0	0.0	Sonographers	11	8	16.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	4	10.3
Registered Nurses	280	104	337.7	Occupational Therapists	7	8	11.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.9	Physical Therapists	26	6	28.6
Ancillary Nursing Personnel	26	27	41.3	Physical Therapy Assistants/Aides	6	0	6.0
Medical Assistants	72	15	81.3	Recreational Therapists	0	0	0.0
Physician Assistants	16	2	16.7	Dietitians & Nutritionists	3	2	3.6
Nurse Practitioners	12	7	16.0	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	2	0	2.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	3	0	3.0	All Other Health Professionals	180	87	222.3
Health Info Mgmt-Administrators/Technicians	28	9	33.7	All Other Personnel	156	58	193.8
Pharmacy Personnel	13	12	19.1				
Clinical Laboratory Personnel	16	6	19.0				
				Total	1,019	414	1,249.1

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
FY 2018					2A		6			
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$348,620,784	46.0%	45.7%	1.01	50.5%	0.91	41.9%	1.10	44.6%	1.03
Medical Assistance	\$75,315,759	9.9%	14.0%	0.71	10.1%	0.99	19.9%	0.50	9.8%	1.01
Commercial	\$311,063,336	41.0%	35.8%	1.14	36.8%	1.11	35.1%	1.17	42.9%	0.96
All Other	\$23,049,896	3.0%	4.5%	0.68	2.7%	1.14	3.2%	0.95	2.8%	1.10
Deductions as % of Total Gross Patient Revenue										
Medicare	\$287,799,957	38.0%	34.1%	1.11	39.8%	0.95	31.8%	1.19	36.6%	1.04
Medical Assistance	\$61,771,382	8.1%	10.6%	0.77	7.8%	1.04	14.5%	0.56	8.0%	1.01
Commercial	\$132,631,245	17.5%	14.7%	1.19	16.3%	1.07	12.7%	1.38	18.4%	0.95
Charity Care	\$8,339,007	1.1%	1.0%	1.13	1.0%	1.15	1.0%	1.12	1.1%	1.04
Bad Debt	\$11,878,829	1.6%	1.1%	1.46	1.1%	1.38	1.1%	1.38	1.5%	1.08
All Other	\$10,853,585	1.4%	2.0%	0.73	1.1%	1.25	1.4%	1.00	1.3%	1.09
Total Deductions	\$513,274,005	67.7%	63.3%	1.07	67.1%	1.01	62.6%	1.08	66.8%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.4%	5.5%	0.06	4.8%	0.07	3.7%	0.10	0.3%	1.08
Net Gains/Losses as % of Net Income		0.0%	2.6%	0.00	N/A	N/A	5.1%	0.00	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$62,719,660	37.9%	44.1%	0.86	39.0%	0.97	43.3%	0.87	37.7%	1.00
Supplies & Services	\$91,980,472	55.5%	49.0%	1.13	52.6%	1.06	49.6%	1.12	56.0%	0.99
Capital Component	\$10,997,985	6.6%	6.9%	0.97	8.4%	0.79	7.1%	0.93	6.3%	1.05
Fiscal Statistics										
Operating Margin (%)		32.5%	8.4%	3.89	11.9%	2.74	10.1%	3.23	29.7%	1.10
Total Hospital Net Income (%)		32.5%	8.6%	3.80	10.9%	2.99	10.6%	3.08	29.6%	1.10
Return on Equity (%)		10.5%	6.3%	1.66	7.6%	1.39	6.8%	1.55	9.8%	1.08
Current Ratio		47.9	5.9	8.09	9.7	4.94	7.2	6.62	51.8	0.93
Days in Net Patient Accounts Receivable		50.3	51.6	0.98	48.3	1.04	53.7	0.94	49.8	1.01
Average Payment Period		30.5	38.5	0.79	30.8	0.99	35.4	0.86	27.9	1.09
Equity Financing (%)		98.2%	75.1%	1.31	80.8%	1.22	73.3%	1.34	98.2%	1.00
Long-Term Debt to Equity Ratio		0.0	0.2	0.00	0.1	0.00	0.2	0.00	0.0	0.57
Times Interest Earned		5,658.8	13.4	423.14	15.9	356.57	19.0	298.41	3,655.4	1.55
Total Asset Turnover		0.3	0.7	0.44	0.7	0.46	0.6	0.50	0.3	0.97
Average Age of Plant (Years)		7.4	9.9	0.75	9.0	0.83	8.4	0.89	7.3	1.02
Increase (Decrease) Total Net Patient Revenue		9.1%	5.4%	1.68	4.2%	2.18	5.3%	1.72	7.0%	1.30
Outpatient Gross Revenue (% of Total GPR)		72.1%	61.9%	1.16	63.4%	1.14	60.4%	1.19	71.2%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,634		\$15,830	0.80	\$12,178	1.04	\$15,632	0.81	\$11,624	1.09
Inpatient Net Revenue per Day	\$3,735		\$3,538	1.06	\$2,958	1.26	\$3,480	1.07	\$3,549	1.05
Outpatient Net Revenue per Visit	\$910		\$686	1.33	\$680	1.34	\$697	1.30	\$878	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$758,049,775	Cash & Cash Equivalents	\$589,548,894	Current Liabilities	\$13,036,712
Less Deductions	\$513,274,005	Net Patient Receivables	\$33,734,949	Long-Term Debt	\$110,528
Net Patient Revenue	\$244,775,770	Other Receivables	\$415,851	Other Liabilities	\$341,812
Plus Other Revenue	\$876,658			Subtotal	\$13,489,052
Total Revenue	\$245,652,428	Land, Buildings & Equipment (Net)	\$135,607,881	Unrestricted Fund Balance	\$749,037,513
Less Expenses	\$165,698,117	Other Assets	\$3,218,990	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$7,662			Total Liabilities & Fund Balance	\$762,526,565
Net Income	\$79,961,973	Total Assets	\$762,526,565		