189 Aurora Medical Center in Kenosha

10400 75th Avenue Kenosha, WI 53142 262-948-5600

Fiscal Year: Type:

01/01 to 12/31 GMS

General Medical & Surgical

County: Analysis Area:

Kenosha Southeastern (2A)

Volume Group:

Control: (Other Not-For-Profit
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		All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)					7 10.00		1 101010		
Adult Medical-Surgical	69.3%	55.7%	1.25	55.0%	1.26	57.4%	1.21	68.4%	1.01
Obstetrics	70.2%	41.5%	1.69	34.6%	0.16	40.0%	1.75	58.5%	1.20
Pediatrics	0.0%	52.8%	N/A	5.1%	N/A	93.8%	N/A	0.0%	N/A
Total Hospital	66.0%	57.5%	1.15	51.4%	1.28	59.0%	1.12	63.0%	1.05
Average Census (Patients)									
Adult Medical-Surgical	37.4	26.4	1.42	31.4	1.19	36.9	1.01	37.0	1.01
Obstetrics	5.6	5.6	1.00	6.3	0.90	7.9	0.71	4.7	1.20
Pediatrics	0.0	1.4	N/A	0.1	N/A	5.2	N/A	0.0	N/A
Total Hospital	52.2	49.4	1.06	58.3	0.89	78.6	0.66	49.8	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	3.9	0.82	3.6	0.89	3.8	0.85	3.1	1.03
Obstetrics	2.3	2.5	0.90	2.3	0.99	2.6	0.89	2.2	1.02
Pediatrics	0.0	3.5	N/A	2.9	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.2	4.4	0.72	4.0	0.80	4.4	0.72	3.1	1.02
Surgical Operations									
Inpatient	1,698	1,396	1.22	1,424	1.19	1,842	0.92	1,607	1.06
Outpatient	6,139	4,206	1.46	3,674	1.67	4,876	1.26	5,844	1.05
Inpatient as % of All Surgeries	21.7%	24.9%	0.87	27.9%	0.78	27.4%	0.79	21.6%	1.00
Outpatient Visits									
Non-Emergency Visits	168,379	136,074	1.24	147,557	1.14	168,131	1.00	159,994	1.05
Emergency Visits	30,583	18,688	1.64	29,988	1.02	31,181	0.98	29,742	1.03
Full-Time Equivalents (FTEs)									
Administrators	14.0	19.3	0.72	17.6	0.80	25.9	0.54	15.0	0.93
Nurses, Licensed	359.7	239.2	1.50	262.0	1.37	358.4	1.00	349.5	1.03
Ancillary Nursing Personnel	41.3	40.0	1.03	44.8	0.92	57.2	0.72	46.3	0.89
All Other Personnel	834.1	480.4	1.74	509.5	1.64	660.2	1.26	758.4	1.10
Total FTEs	1,249.1	779.0	1.60	833.9	1.50	1,101.6	1.13	1,169.3	1.07
FTEs per 100 Patient Census (Adjusted)	- 0	440	0.4=	40	0.00	40.0	0.55		
Administrators	7.0	14.9	0.47	10.7	0.66	12.9	0.55	8.3	0.85
Nurses, Licensed	180.9	183.7	0.99	159.4	1.14	178.3	1.02	192.6	0.94
Ancillary Nursing Personnel	20.8	30.8	0.68	27.2	0.76	28.5	0.73	25.5	0.81
All Other Personnel	419.6	369.0	1.14	310.0	1.35	328.4	1.28	418.0	1.00
Total FTEs	628.4	598.3	1.05	507.3	1.24	548.0	1.15	644.4	0.98
Total Hospital:	Contract with:			care-certified S		0	Newborn Nursery:		40
Beds Set Up & Staffed 79	Health Maintenance	Yes		verage Beds Us	ed	0	Bassir		12
Discharges 5,989	Organization (HMO)	Discharges				0	Total E	sirtns	862

Discharges 5,989 Inpatient Days 19,039

Organization (HMO) Preferred Provider Organization (PPO)

Yes Yes Discharges Inpatient Days 0 **Total Births** 0 Newborn Days 2,013

189 Aurora Medical Center in Kenosha

Kenosha, WI 53142

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical					110.00 (70)	()	(-) - /
Adult Medical-Surgical, Acute	1	54	4,239	13,659	69.3%	37.4	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	895	2,049	70.2%	5.6	2.3
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	572	2,824	64.5%	7.7	4.9
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	5	67	507	27.8%	1.4	7.6
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	14	0	14.0	Surgical Personnel		16	5	20.5
Physicians & Dentists	68	19	73.8	Radiological Services Personnel		49	34	70.8
Medical & Dental Residents	0	0	0.0	Sonographers		11	8	16.6
Dental Hygienists	0	0	0.0	Respiratory Therapists		8	4	10.3
Registered Nurses	280	104	337.7	Occupational Therapists		7	8	11.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	0	1	0.9	Physical Therapists		26	6	28.6
Ancillary Nursing Personnel	26	27	41.3	Physical Therapy Assistants/Aides		6	0	6.0
Medical Assistants	72	15	81.3	Recreational Therapists		0	0	0.0
Physician Assistants	16	2	16.7	Dietitians & Nutritionists		3	2	3.6
Nurse Practitioners	12	7	16.0	Psychologists		2	0	2.0
Certified Registered Nurse Anesthetists	2	0	2.0	Social Workers		5	0	5.0
Clinical Nurse Specialists	3	0	3.0	All Other Health Professionals		180	87	222.3
Health Info Mgmt-Administrators/Technicians	28	9	33.7	All Other Personnel		156	58	193.8
Pharmacy Personnel	13	12	19.1		Total	1,019	414	1,249.1
Clinical Laboratory Personnel	16	6	19.0			,	-	, , , , , , ,

Note: data should be used only in rows; do not summarize columns.
** Transfers, which may be estimated, refer only to those between units.

^{* 1 =} Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

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Less Deductions\$513,274,005Net Patient Receivables\$33,734,949Long-Term Debt\$1Net Patient Revenue\$244,775,770Other Receivables\$415,851Other Liabilities\$3Plus Other Revenue\$876,658Subtotal\$13,4Total Revenue\$245,652,428Land, Buildings & Equipment (Net)\$135,607,881	Kenosha, WI 53142			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
Gross Revenue as % of Total Gross Patient Revenue Medicare	Selected Financial Statistics		FY 2018	Value	Ratio		Ratio		Ratio	FY 2017	Ratio	
Medical Assistance		Gross Patient Revenue										
Commercial \$311,063,336 41.0% 35.5% 1.14 36.8% 1.11 35.1% 1.17 42.9%	Medicare	\$348,620,784	46.0%	45.7%	1.01	50.5%	0.91	41.9%	1.10	44.6%	1.03	
All Other \$23,049,8965	Medical Assistance	\$75,315,759	9.9%	14.0%	0.71	10.1%	0.99	19.9%	0.50	9.8%	1.01	
Deductions as % of Total Gross Patient Revenue Medicare \$287,99,571 \$38,0% \$34,1% \$1,11 \$39,8% \$0,95 \$31,8% \$1,19 \$36,6% Medical Assistance \$513,751,332 \$8,1% \$10,6% \$0,77 \$7,8% \$1,04 \$14,5% \$0,56 \$8,0% \$0,000 \$13,000 \$1,17 \$1,000 \$1,0	Commercial	\$311,063,336	41.0%	35.8%	1.14	36.8%	1.11	35.1%	1.17	42.9%	0.96	
Medical Assistance	All Other	\$23,049,896	3.0%	4.5%	0.68	2.7%	1.14	3.2%	0.95	2.8%	1.10	
Medical Assistance	Deductions as % of Total Gro	ss Patient Revenue										
Commercial \$132,631,245 17,5% 14,7% 1.19 16,3% 1.07 12,7% 1.38 18,4% Charity Care \$8,339,007 1.1% 1.0% 1.15 1.0% 1.15 1.0% 1.12 1.1% Bad Debt \$11,878,829 1.8% 1.1% 1.46 1.1% 1.25 1.4% 1.38 1.1% 1.38 1.1% 1.38 1.1% All Other \$10,853,585 1.4% 2.0% 0.73 1.1% 1.25 1.4% 1.00 1.3% Total Deductions \$513,274,005 67.7% 63.3% 1.07 67.1% 1.01 62.6% 1.08 66.8% Other Revenue as % of Total Revenue 0.4% 5.5% 0.06 4.8% 0.07 3.7% 0.10 0.3% Other Revenue as % of Net Income 0.0% 2.6% 0.00 N/A N/A 5.1% 0.00 0.00 N/A N/A 5.1% 0.00	Medicare	\$287,799,957	38.0%	34.1%	1.11	39.8%	0.95	31.8%	1.19	36.6%	1.04	
Charity Care	Medical Assistance	\$61,771,382	8.1%	10.6%	0.77	7.8%	1.04	14.5%	0.56	8.0%	1.01	
Bad Debt \$11,878,829 1.6% 1.1% 1.46 1.1% 1.38 1.1% 1.38 1.5% Total Deductions \$513,274,005 67.7% 63.3% 1.07 67.1% 1.01 62.6% 1.08 66.8% Other Revenue & Wet Gains or Losses Other Revenue as % of Total Revenue 0.4% 5.5% 0.06 0.00 N/A N/A 5.1% 0.10 0.3% N/A N/A 5.1% 0.00 N/A 0.86 39.0% 0.97 43.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.3% 0.87 37.7% 0.10 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.97 0.9% 0.9% 0.9% 0.97 0.9%	Commercial	\$132,631,245	17.5%	14.7%	1.19	16.3%	1.07	12.7%	1.38	18.4%	0.95	
All Other \$10,853,8585 1.4% 2.0% 0.73 1.1% 1.25 1.4% 1.00 1.3% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.03% 1.00 1.0	Charity Care	\$8,339,007	1.1%	1.0%	1.13	1.0%	1.15	1.0%	1.12	1.1%	1.04	
Total Deductions \$513,274,005 67.7% 63.3% 1.07 67.1% 1.01 62.6% 1.08 66.8%	Bad Debt	\$11,878,829	1.6%	1.1%	1.46	1.1%	1.38	1.1%	1.38	1.5%	1.08	
Other Revenue as % of Total Revenue 0.4% 5.5% 0.06 4.8% 0.07 3.7% 0.10 0.3% Net Gains/Losses as % of Net Income 0.0% 2.6% 0.00 N/A N/A 5.1% 0.00 N/A Expenses as % of Total Expenses Salary/Finge Benefits \$62,719,660 37.9% 44.1% 0.86 39.0% 0.97 43.3% 0.87 37.7% Supplies & Services \$91,980,472 55.5% 49.0% 1.13 52.6% 1.06 49.6% 1.12 56.0% Capital Component \$10,997,985 6.6% 6.9% 0.97 8.4% 0.79 7.1% 0.93 6.3% Fiscal Statistics Operating Margin (%) 32.5% 8.4% 3.89 11.9% 2.74 10.1% 3.23 29.7% Return on Equity (%) 10.5% 6.3% 1.66 7.6% 1.39 6.8% 1.55 9.8% Current Ratio 47.9 5.9 8.09 9.7 4.94	All Other	\$10,853,585	1.4%	2.0%	0.73	1.1%	1.25	1.4%	1.00	1.3%	1.09	
Other Revenue as % of Total Revenue 0.4% 5.5% 0.06 4.8% 0.07 3.7% 0.10 0.3% Net Gains/Losses as % of Net Income 0.0% 2.6% 0.00 N/A N/A 5.1% 0.00 N/A Expenses as % of Total Expenses Salary/Finge Benefits \$62,719,660 37.9% 44.1% 0.86 39.0% 0.97 43.3% 0.87 37.7% Supplies & Services \$91,980,472 55.5% 49.0% 1.13 52.6% 1.06 49.6% 1.12 56.0% Capital Component \$10,997,985 6.6% 6.9% 0.97 8.4% 0.79 7.1% 0.93 6.3% Fiscal Statistics Operating Margin (%) 32.5% 8.4% 3.89 11.9% 2.74 10.1% 3.23 29.7% Return on Equity (%) 10.5% 6.3% 1.66 7.6% 1.39 6.8% 1.55 9.8% Current Ratio 47.9 5.9 8.09 9.7 4.94	Total Deductions	\$513,274,005	67.7%	63.3%	1.07	67.1%	1.01	62.6%	1.08	66.8%	1.01	
Net Gains/Losses as % of Net Income 0.0% 2.6% 0.00 N/A N/A 5.1% 0.00 N/A	Other Revenue & Net Gains of	or Losses										
Expenses as % of Total Expenses \$62,719,660 37.9%			0.4%	5.5%	0.06	4.8%	0.07	3.7%	0.10	0.3%	1.08	
Salary/Fringe Benefits \$62,719,660 37.9% 44.1% 0.86 39.0% 0.97 43.3% 0.87 37.7%	Net Gains/Losses as % of N	Net Income	0.0%	2.6%	0.00	N/A	N/A	5.1%	0.00	N/A	N/A	
Salary/Fringe Benefits \$62,719,660 37.9% 44.1% 0.86 39.0% 0.97 43.3% 0.87 37.7%	Expenses as % of Total Expe	nses										
Supplies & Services \$91,980,472 55.5% 49.0% 1.13 52.6% 1.06 49.6% 1.12 56.0%			37.9%	44.1%	0.86	39.0%	0.97	43.3%	0.87	37.7%	1.00	
Capital Component \$10,997,985 6.6% 6.9% 0.97 8.4% 0.79 7.1% 0.93 6.3%		\$91,980,472	55.5%	49.0%	1.13	52.6%	1.06	49.6%	1.12	56.0%	0.99	
Fiscal Statistics				6.9%					0.93		1.05	
Operating Margin (%) 32.5% 8.4% 3.89 11.9% 2.74 10.1% 3.23 29.7% Total Hospital Net Income (%) 32.5% 8.6% 3.80 10.9% 2.99 10.6% 3.08 29.6% Return on Equity (%) 10.5% 6.3% 1.66 7.6% 1.39 6.8% 1.55 9.8% Current Ratio 47.9 5.9 8.09 9.7 4.94 7.2 6.62 51.8 Days in Net Patient Accounts Receivable 50.3 51.6 0.98 48.3 1.04 53.7 0.94 49.8 Average Payment Period 30.5 38.5 0.79 30.8 0.99 35.4 0.86 27.9 Equity Financing (%) 98.2% 75.1% 1.31 80.8% 1.22 73.3% 1.34 98.2% Long-Term Debt to Equity Ratio 0.0 0.2 0.00 0.1 0.00 0.2 0.00 0.0 Times Interest Earned 5.658.8 13.4 423.14 15.9 356.57 19.0 298.41 3.655.4 Total Asset Turnover 0.3 0.7 0.44 0.7 0.46 0.6 0.50 0.3 Average Age of Plant (Years) 7.4 9.9 0.75 9.0 0.83 8.4 0.89 7.3 Increase (Decrease) Total Net Patient Revenue 9.1% 5.4% 1.68 4.2% 2.18 5.3% 1.72 7.0% Outpatient Gross Revenue (% of Total GPR) 72.1% 61.9% 1.16 63.4% 1.14 60.4% 1.19 71.2% Net Revenue Statistics 1.30 \$868 1.33 \$680 1.34 \$697 1.30 \$878 Income Statement \$910 \$686 1.33 \$680 1.34 \$697 1.30 \$878 Less Deductions \$513,274,005 Net Patient Receivables \$13,000 Total Revenue \$244,775,770 Other Receivables \$415,851 Other Liabilities \$31,4000 Total Revenue \$244,775,770 Other Receivables \$415,851 Other Liabilities \$31,4000 \$31,400	Fiscal Statistics											
Total Hospital Net Income (%) 32.5% 8.6% 3.80 10.9% 2.99 10.6% 3.08 29.6%			32.5%	8.4%	3.89	11.9%	2.74	10.1%	3.23	29.7%	1.10	
Return on Equity (%)		%)	32.5%	8.6%	3.80	10.9%	2.99	10.6%	3.08	29.6%	1.10	
Current Ratio 47.9 5.9 8.09 9.7 4.94 7.2 6.62 51.8 Days in Net Patient Accounts Receivable 50.3 51.6 0.98 48.3 1.04 53.7 0.94 49.8 Average Payment Period 30.5 38.5 0.79 30.8 0.99 35.4 0.86 27.9 Equity Financing (%) 98.2% 75.1% 1.31 80.8% 1.22 73.3% 1.34 98.2% Long-Term Debt to Equity Ratio 0.0 0.2 0.00 0.1 0.00 0.2 0.00 0.0 0.0 22 0.00 0.0 22 0.00 0.0 0.0 298.41 3,655.4 13.4 423.14 15.9 356.57 19.0 298.41 3,655.4 17.4 9.9 0.75 9.0 0.83 8.4 0.89 7.3 16.65.4 1.04 0.7 0.46 0.6 0.50 0.3 0.4 0.9 0.75 9.0 0.83 8.4 0.89		•	10.5%	6.3%	1.66	7.6%	1.39	6.8%	1.55	9.8%	1.08	
Days in Net Patient Accounts Receivable							4.94				0.93	
Average Payment Period 30.5 38.5 0.79 30.8 0.99 35.4 0.86 27.9 Equity Financing (%) 98.2% 75.1% 1.31 80.8% 1.22 73.3% 1.34 98.2% Long-Term Debt to Equity Ratio 0.0 0.2 0.00 0.1 0.00 0.2 0.00 0.0 Times Interest Earned 5,658.8 13.4 423.14 15.9 356.57 19.0 298.41 3,655.4 Total Asset Turnover 0.3 0.7 0.44 0.7 0.46 0.6 0.50 0.3 Average Age of Plant (Years) 7.4 9.9 0.75 9.0 0.83 8.4 0.89 7.3 Increase (Decrease) Total Net Patient Revenue 9.1% 5.4% 1.68 4.2% 2.18 5.3% 1.72 7.0% Outpatient Gross Revenue (% of Total GPR) 72.1% 61.9% 1.16 63.4% 1.14 60.4% 1.19 71.2% Net Revenue Statistics Inpatient Net Revenue per Discharge \$12,634 \$15,830 0.80 \$12,178 1.04 \$15,632 0.81 \$11,624 Inpatient Net Revenue per Discharge \$3,735 \$3,538 1.06 \$2,958 1.26 \$3,480 1.07 \$3,549 Outpatient Net Revenue per Visit \$910 \$686 1.33 \$680 1.34 \$697 1.30 \$878 Income Statement Statistics Income Statement Revenue (GPR) \$758,049,775 Cash & Cash Equivalents Net Revenue (GPR) \$758,049,775 Cash & Cash Equivalents Net Revenue (GPR) \$758,049,775 Cash & Cash Equivalents Net Revenue (GPR) \$876,658 Subtotal \$13,04 Subtotal \$13,4 Su		ts Receivable				48.3	1.04				1.01	
Equity Financing (%) 98.2% 75.1% 1.31 80.8% 1.22 73.3% 1.34 98.2% Long-Term Debt to Equity Ratio 0.0 0.2 0.00 0.1 0.00 0.2 0.00 0.0 Times Interest Earned 5,658.8 13.4 423.14 15.9 356.57 19.0 298.41 3,655.4 10.00 1.00 1.00 1.00 1.00 1.00 1.00 1						30.8	0.99	35.4		27.9	1.09	
Long-Term Debt to Equity Ratio 0.0 0.2 0.00 0.1 0.00 0.2 0.00 0.0 Times Interest Earned 5,658.8 13.4 423.14 15.9 356.57 19.0 298.41 3,655.4 Total Asset Turnover 0.3 0.7 0.44 0.7 0.46 0.6 0.50 0.3 Average Age of Plant (Years) 7.4 9.9 0.75 9.0 0.83 8.4 0.89 7.3 Increase (Decrease) Total Net Patient Revenue 9.1% 5.4% 1.68 4.2% 2.18 5.3% 1.72 7.0% Outpatient Gross Revenue (% of Total GPR) 72.1% 61.9% 1.16 63.4% 1.14 60.4% 1.19 71.2% Net Revenue Statistics Inpatient Net Revenue per Discharge \$12,634 \$15,830 0.80 \$12,178 1.04 \$15,632 0.81 \$11,624 Inpatient Net Revenue per Visit \$910 \$686 1.33 \$680 1.34 \$697 1.30 \$878			98.2%	75.1%	1.31	80.8%	1.22	73.3%	1.34	98.2%	1.00	
Times Interest Earned 5,658.8 13.4 423.14 15.9 356.57 19.0 298.41 3,655.4 Total Asset Turnover 0.3 0.7 0.44 0.7 0.46 0.6 0.50 0.3 Average Age of Plant (Years) 7.4 9.9 0.75 9.0 0.83 8.4 0.89 7.3 Increase (Decrease) Total Net Patient Revenue 9.1% 5.4% 1.68 4.2% 2.18 5.3% 1.72 7.0% Outpatient Gross Revenue (% of Total GPR) 72.1% 61.9% 1.16 63.4% 1.14 60.4% 1.19 71.2% Net Revenue Statistics Inpatient Net Revenue per Discharge Inpatient Net Revenue per Day \$3,735 \$3,538 1.06 \$2,958 1.26 \$3,480 1.07 \$3,549 Outpatient Net Revenue per Visit \$910 \$686 1.33 \$680 1.34 \$697 1.30 \$878 Income Statement Gross Patient Revenue (GPR) \$758,049,775 Cash & Cash Equivalents Less Deductions \$513,274,005 Net Patient Receivables 0ther Revenue \$244,775,770 Other Revenue \$245,652,428 Land, Buildings & Equipment (Net) \$135,607,881		Ratio	0.0	0.2	0.00	0.1	0.00	0.2	0.00	0.0	0.57	
Total Asset Turnover	Times Interest Earned		5,658.8	13.4	423.14	15.9	356.57	19.0	298.41	3,655.4	1.55	
Increase (Decrease) Total Net Patient Revenue 9.1% 5.4% 1.68 4.2% 2.18 5.3% 1.72 7.0%	Total Asset Turnover		0.3	0.7	0.44	0.7	0.46	0.6	0.50	0.3	0.97	
Increase (Decrease) Total Net Patient Revenue 9.1% 5.4% 1.68 4.2% 2.18 5.3% 1.72 7.0%	Average Age of Plant (Years	s)	7.4	9.9	0.75	9.0	0.83	8.4	0.89	7.3	1.02	
Net Revenue Statistics Inpatient Net Revenue per Discharge \$12,634 \$15,830 0.80 \$12,178 1.04 \$15,632 0.81 \$11,624 Inpatient Net Revenue per Day \$3,735 \$3,538 1.06 \$2,958 1.26 \$3,480 1.07 \$3,549 Outpatient Net Revenue per Visit \$910 \$686 1.33 \$680 1.34 \$697 1.30 \$878 Income Statement Gross Patient Revenue (GPR) \$758,049,775 Cash & Cash Equivalents \$589,548,894 Current Liabilities \$13,0 Less Deductions \$513,274,005 Net Patient Receivables \$33,734,949 Long-Term Debt \$1 Net Patient Revenue \$244,775,770 Other Receivables \$415,851 Other Liabilities \$3 Plus Other Revenue \$876,658 Land, Buildings & Equipment (Net) \$135,607,881 \$135,607,881	Increase (Decrease) Total N	Net Patient Revenue	9.1%	5.4%	1.68	4.2%	2.18	5.3%	1.72	7.0%	1.30	
Net Revenue Statistics	Outpatient Gross Revenue	(% of Total GPR)	72.1%	61.9%	1.16	63.4%	1.14	60.4%	1.19	71.2%	1.01	
Inpatient Net Revenue per Day Outpatient Net Revenue per Visit	Net Revenue Statistics											
Inpatient Net Revenue per Day Outpatient Net Revenue per Visit	Inpatient Net Revenue per I	Discharge	\$12,634	\$15,830	0.80	\$12,178	1.04	\$15,632	0.81	\$11,624	1.09	
Income StatementAssetsLiabilities & Fund BalancesGross Patient Revenue (GPR)\$758,049,775Cash & Cash Equivalents\$589,548,894Current Liabilities\$13,0Less Deductions\$513,274,005Net Patient Receivables\$33,734,949Long-Term Debt\$1Net Patient Revenue\$244,775,770Other Receivables\$415,851Other Liabilities\$3Plus Other Revenue\$876,658Subtotal\$13,4Total Revenue\$245,652,428Land, Buildings & Equipment (Net)\$135,607,881			\$3,735	\$3,538	1.06	\$2,958	1.26	\$3,480	1.07	\$3,549	1.05	
Income StatementAssetsLiabilities & Fund BalancesGross Patient Revenue (GPR)\$758,049,775Cash & Cash Equivalents\$589,548,894Current Liabilities\$13,0Less Deductions\$513,274,005Net Patient Receivables\$33,734,949Long-Term Debt\$1Net Patient Revenue\$244,775,770Other Receivables\$415,851Other Liabilities\$3Plus Other Revenue\$876,658Current Liabilities\$3Total Revenue\$245,652,428Land, Buildings & Equipment (Net)\$135,607,881	Outpatient Net Revenue per	r Visit	\$910	\$686	1.33	\$680	1.34	\$697	1.30	\$878	1.04	
Gross Patient Revenue (GPR) \$758,049,775 Cash & Cash Equivalents \$589,548,894 Current Liabilities \$13,0 Less Deductions \$513,274,005 Net Patient Receivables \$33,734,949 Long-Term Debt \$1 Net Patient Revenue \$244,775,770 Other Receivables \$415,851 Other Liabilities \$3 Plus Other Revenue \$876,658 Subtotal \$13,4 Total Revenue \$245,652,428 Land, Buildings & Equipment (Net) \$135,607,881					ssets		-	Liabi				
Less Deductions\$513,274,005Net Patient Receivables\$33,734,949Long-Term Debt\$1Net Patient Revenue\$244,775,770Other Receivables\$415,851Other Liabilities\$3Plus Other Revenue\$876,658Subtotal\$13,4Total Revenue\$245,652,428Land, Buildings & Equipment (Net)\$135,607,881						\$589,548,894 Cur					3,036,712	
Net Patient Revenue\$244,775,770Other Receivables\$415,851Other Liabilities\$3Plus Other Revenue\$876,658\$415,851Subtotal\$13,4Total Revenue\$245,652,428Land, Buildings & Equipment (Net)\$135,607,881	, ,		·					•			\$110,528	
Plus Other Revenue \$876,658 Subtotal \$13,4 Total Revenue \$245,652,428 Land, Buildings & Equipment (Net) \$135,607,881			•				,		\$341,812			
Total Revenue \$245,652,428 Land, Buildings & Equipment (Net) \$135,607,881					. ,			\$13,489,052				
			Land, Build	lings & Equipme	nt (Net)	\$135,607,88					,	
Less Expenses \$165,698,117 Other Assets \$3,218,990 Unrestricted Fund Balance \$749,0	Less Expenses	\$165,698,117	Other Asse		` ,	\$3,218,99		stricted Fund B	\$749	9,037,513		
Non-Operating Gains/Losses \$7,662 Restricted Fund Balance						. , ,				\$0		
			Total Asset	S		\$762,526,56				\$762	2,526,565	