

**196 Columbia Center Birth Hospital**  
13125 N. Port Washington Road  
Mequon, WI 53097  
262-243-7408

Fiscal Year: 07/01 to 06/30  
Type: GMS  
General Medical & Surgical  
Control: Other Not-For-Profit

County: Ozaukee  
Analysis Area: Southeastern (2A)  
Volume Group: 1

		All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2018 vs. 2017	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	0.0%	55.7%	N/A	55.0%	N/A	11.4%	N/A	0.0%	N/A
Obstetrics	26.9%	41.5%	0.65	34.6%	0.12	26.9%	1.00	24.3%	1.11
Pediatrics	0.0%	52.8%	N/A	5.1%	N/A	50.0%	N/A	0.0%	N/A
Total Hospital	26.9%	57.5%	0.47	51.4%	0.52	17.7%	1.52	24.3%	1.11
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.0	26.4	N/A	31.4	N/A	1.9	N/A	0.0	N/A
Obstetrics	4.0	5.6	0.72	6.3	0.65	4.0	1.00	4.1	0.98
Pediatrics	0.0	1.4	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Total Hospital	4.0	49.4	0.08	58.3	0.07	3.1	1.31	4.1	0.98
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	0.0	3.9	N/A	3.6	N/A	3.0	N/A	0.0	N/A
Obstetrics	2.8	2.5	1.08	2.3	1.19	2.8	1.00	2.7	1.03
Pediatrics	0.0	3.5	N/A	2.9	N/A	2.8	N/A	0.0	N/A
Total Hospital	2.8	4.4	0.63	4.0	0.69	4.2	0.66	2.7	1.03
<b>Surgical Operations</b>									
Inpatient	119	1,396	0.09	1,424	0.08	55	2.17	144	0.83
Outpatient	145	4,206	0.03	3,674	0.04	307	0.47	117	1.24
Inpatient as % of All Surgeries	45.1%	24.9%	1.81	27.9%	1.61	15.1%	2.98	55.2%	0.82
<b>Outpatient Visits</b>									
Non-Emergency Visits	588	136,074	0.00	147,557	0.00	22,296	0.03	483	1.22
Emergency Visits	0	18,688	N/A	29,988	N/A	3,144	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	0.0	19.3	N/A	17.6	N/A	2.6	N/A	1.0	0.00
Nurses, Licensed	0.0	239.2	N/A	262.0	N/A	32.1	N/A	25.8	0.00
Ancillary Nursing Personnel	0.0	40.0	N/A	44.8	N/A	7.8	N/A	0.0	N/A
All Other Personnel	0.0	480.4	N/A	509.5	N/A	75.6	N/A	11.3	0.00
Total FTEs	0.0	779.0	N/A	833.9	N/A	118.0	N/A	38.1	0.00
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	0.0	14.9	N/A	10.7	N/A	19.1	N/A	21.6	0.00
Nurses, Licensed	0.0	183.7	N/A	159.4	N/A	236.9	N/A	556.4	0.00
Ancillary Nursing Personnel	0.0	30.8	N/A	27.2	N/A	57.6	N/A	0.0	N/A
All Other Personnel	0.0	369.0	N/A	310.0	N/A	557.9	N/A	243.0	0.00
Total FTEs	0.0	598.3	N/A	507.3	N/A	871.5	N/A	821.0	0.00

**Total Hospital:**

Beds Set Up & Staffed 15  
Discharges 534  
Inpatient Days 1,473

**Contract with:**

Health Maintenance  
Organization (HMO) Yes  
Preferred Provider  
Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 0  
Discharges 0  
Inpatient Days 0

**Newborn Nursery:**

Bassinets 22  
Total Births 531  
Newborn Days 1,315

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	15	535	1,473	26.9%	4.0	2.8
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	0	0.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	0	0	0.0	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	0	0	0.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

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Mequon, WI 53097			All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2018 vs. 2017		
Selected Financial Statistics			FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$29,054	0.3%	45.7%	0.01	50.5%	0.01	46.6%	0.01	0.3%	1.00	
Medical Assistance	\$699,225	6.8%	14.0%	0.49	10.1%	0.68	13.4%	0.51	16.4%	0.42	
Commercial	\$9,352,288	91.4%	35.8%	2.55	36.8%	2.48	35.9%	2.55	81.2%	1.13	
All Other	\$155,928	1.5%	4.5%	0.34	2.7%	0.57	4.0%	0.38	2.2%	0.71	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$7,201	0.1%	34.1%	0.00	39.8%	0.00	21.1%	0.00	0.1%	0.55	
Medical Assistance	\$49,841	0.5%	10.6%	0.05	7.8%	0.06	8.5%	0.06	7.2%	0.07	
Commercial	\$3,434,348	33.6%	14.7%	2.28	16.3%	2.06	9.7%	3.45	31.4%	1.07	
Charity Care	\$57,362	0.6%	1.0%	0.57	1.0%	0.59	1.0%	0.55	0.3%	1.93	
Bad Debt	\$117,557	1.1%	1.1%	1.07	1.1%	1.01	2.2%	0.53	2.0%	0.59	
All Other	\$161,936	1.6%	2.0%	0.81	1.1%	1.38	1.6%	1.00	0.4%	4.31	
Total Deductions	\$3,828,245	37.4%	63.3%	0.59	67.1%	0.56	44.0%	0.85	41.3%	0.91	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		0.8%	5.5%	0.15	4.8%	0.18	3.2%	0.27	4.7%	0.18	
Net Gains/Losses as % of Net Income		0.0%	2.6%	0.00	N/A	N/A	N/A	N/A	0.0%	0.59	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$5,293,048	63.8%	44.1%	1.45	39.0%	1.63	54.9%	1.16	58.7%	1.09	
Supplies & Services	\$2,472,247	29.8%	49.0%	0.61	52.6%	0.57	38.5%	0.77	33.3%	0.89	
Capital Component	\$532,744	6.4%	6.9%	0.93	8.4%	0.77	6.7%	0.97	7.9%	0.81	
Fiscal Statistics											
Operating Margin (%)		-28.4%	8.4%	N/A	11.9%	N/A	1.3%	N/A	-5.9%	4.85	
Total Hospital Net Income (%)		-28.4%	8.6%	N/A	10.9%	N/A	1.0%	N/A	-5.9%	4.85	
Return on Equity (%)		-8.3%	6.3%	N/A	7.6%	N/A	1.2%	N/A	-2.0%	4.21	
Current Ratio		2.4	5.9	0.40	9.7	0.24	3.5	0.67	8.2	0.29	
Days in Net Patient Accounts Receivable		62.5	51.6	1.21	48.3	1.29	53.6	1.17	54.9	1.14	
Average Payment Period		256.2	38.5	6.65	30.8	8.33	37.7	6.80	69.7	3.68	
Equity Financing (%)		74.7%	75.1%	0.99	80.8%	0.93	52.0%	1.44	93.0%	0.80	
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.6	N/A	0.0	N/A	
Times Interest Earned		0.0	13.4	N/A	15.9	N/A	2.0	N/A	0.0	N/A	
Total Asset Turnover		0.3	0.7	0.40	0.7	0.42	1.3	0.23	0.3	0.87	
Average Age of Plant (Years)		11.9	9.9	1.21	9.0	1.33	10.1	1.17	10.5	1.13	
Increase (Decrease) Total Net Patient Revenue		2.3%	5.4%	0.43	4.2%	0.55	6.3%	0.37	-5.6%	N/A	
Outpatient Gross Revenue (% of Total GPR)		11.9%	61.9%	0.19	63.4%	0.19	77.2%	0.15	9.9%	1.21	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$10,281		\$15,830	0.65	\$12,178	0.84	\$17,237	0.60	\$10,289	1.00	
Inpatient Net Revenue per Day	\$3,955		\$3,538	1.12	\$2,958	1.34	\$2,652	1.49	\$3,792	1.04	
Outpatient Net Revenue per Visit	\$1,761		\$686	2.57	\$680	2.59	\$595	2.96	\$1,426	1.23	

Income Statement			Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$10,236,495		Cash & Cash Equivalents	\$8,688,627	Current Liabilities	\$5,458,180	
Less Deductions	\$3,828,245		Net Patient Receivables	\$1,096,875	Long-Term Debt	\$0	
Net Patient Revenue	\$6,408,250		Other Receivables	\$38,457	Other Liabilities	\$145,050	
Plus Other Revenue	\$54,707				Subtotal	\$5,603,230	
Total Revenue	\$6,462,957		Land, Buildings & Equipment (Net)	\$9,180,211			
Less Expenses	\$8,298,039		Other Assets	\$3,178,070	Unrestricted Fund Balance	\$16,579,010	
Non-Operating Gains/Losses	-\$105				Restricted Fund Balance	\$0	
Net Income	-\$1,835,187		Total Assets	\$22,182,240	Total Liabilities & Fund Balance	\$22,182,240	