

313 Midwest Orthopedic Specialty Hospital
 10101 South 27th Street
 Franklin, WI 53132
 414-817-5800

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Partnership

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 2

		All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2018 vs. 2017	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	55.7%	N/A	69.6%	N/A	20.1%	N/A	0.0%	N/A
Obstetrics	0.0%	41.5%	N/A	56.7%	N/A	16.5%	N/A	0.0%	N/A
Pediatrics	0.0%	52.8%	N/A	100.1%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	53.8%	57.5%	0.94	72.0%	0.75	24.5%	2.19	52.7%	1.02
Average Census (Patients)									
Adult Medical-Surgical	0.0	26.4	N/A	111.4	N/A	3.2	N/A	0.0	N/A
Obstetrics	0.0	5.6	N/A	25.1	N/A	0.6	N/A	0.0	N/A
Pediatrics	0.0	1.4	N/A	16.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	8.6	49.4	0.17	172.5	0.05	4.6	1.85	8.4	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	3.9	N/A	4.8	N/A	3.0	N/A	0.0	N/A
Obstetrics	0.0	2.5	N/A	2.7	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	3.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.0	4.4	0.45	5.6	0.36	2.9	0.69	2.1	0.92
Surgical Operations									
Inpatient	1,615	1,396	1.16	3,208	0.50	350	4.61	1,448	1.12
Outpatient	3,558	4,206	0.85	5,759	0.62	1,888	1.88	3,707	0.96
Inpatient as % of All Surgeries	31.2%	24.9%	1.25	35.8%	0.87	15.6%	2.00	28.1%	1.11
Outpatient Visits									
Non-Emergency Visits	6,493	136,074	0.05	268,757	0.02	24,234	0.27	5,979	1.09
Emergency Visits	0	18,688	N/A	47,390	N/A	3,778	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	2.0	19.3	0.10	44.4	0.05	5.4	0.37	2.0	1.00
Nurses, Licensed	51.6	239.2	0.22	740.7	0.07	46.6	1.11	50.7	1.02
Ancillary Nursing Personnel	13.3	40.0	0.33	137.5	0.10	8.1	1.65	14.3	0.93
All Other Personnel	71.8	480.4	0.15	1,202.9	0.06	107.7	0.67	41.6	1.72
Total FTEs	138.7	779.0	0.18	2,125.5	0.07	167.8	0.83	108.6	1.28
FTEs per 100 Patient Census (Adjusted)									
Administrators	11.3	14.9	0.76	12.3	0.92	30.5	0.37	10.8	1.04
Nurses, Licensed	290.4	183.7	1.58	205.0	1.42	261.4	1.11	274.3	1.06
Ancillary Nursing Personnel	75.0	30.8	2.44	38.0	1.97	45.4	1.65	77.5	0.97
All Other Personnel	404.1	369.0	1.10	332.9	1.21	604.7	0.67	225.4	1.79
Total FTEs	780.7	598.3	1.30	588.2	1.33	941.9	0.83	588.0	1.33

Total Hospital:

Beds Set Up & Staffed 16
 Discharges 1,588
 Inpatient Days 3,140

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

313 Midwest Orthopedic Specialty Hospital
Franklin, WI 53132

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	1	16	1,588	3,140	53.8%	8.6	2.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	30	6	32.7
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	37	23	50.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	9	11	13.3	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	22	8	23.4
Health Info Mgmt-Administrators/Technicians	5	0	5.0	All Other Personnel	9	4	10.6
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	115	52	138.7

313 Midwest Orthopedic Specialty Hospital

Franklin, WI 53132

Franklin, WI 53132			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
Selected Financial Statistics			FY 2018	Value	Ratio	2B Value	Ratio	2 Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$65,358,606	37.3%	45.7%	0.82	42.9%	0.87	45.3%	0.82	33.0%	1.13	
Medical Assistance	\$11,793,205	6.7%	14.0%	0.48	20.9%	0.32	9.6%	0.70	6.9%	0.98	
Commercial	\$97,713,845	55.8%	35.8%	1.56	32.3%	1.73	42.0%	1.33	59.7%	0.93	
All Other	\$264,654	0.2%	4.5%	0.03	3.8%	0.04	3.1%	0.05	0.4%	0.34	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$51,242,358	29.3%	34.1%	0.86	33.8%	0.87	27.2%	1.08	25.3%	1.16	
Medical Assistance	\$8,651,671	4.9%	10.6%	0.47	15.9%	0.31	7.0%	0.70	6.3%	0.78	
Commercial	\$38,506,598	22.0%	14.7%	1.50	14.3%	1.54	13.4%	1.64	22.9%	0.96	
Charity Care	\$376,270	0.2%	1.0%	0.22	1.1%	0.19	0.6%	0.36	0.1%	2.37	
Bad Debt	\$1,285,779	0.7%	1.1%	0.69	1.0%	0.71	1.3%	0.55	0.4%	2.00	
All Other	\$129,552	0.1%	2.0%	0.04	1.2%	0.06	1.4%	0.05	0.4%	0.17	
Total Deductions	\$100,192,228	57.2%	63.3%	0.90	67.4%	0.85	50.9%	1.12	55.4%	1.03	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		0.5%	5.5%	0.09	4.0%	0.13	3.0%	0.17	0.6%	0.89	
Net Gains/Losses as % of Net Income		N/A	2.6%	N/A	N/A	N/A	2.7%	N/A	0.0%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$8,477,540	21.2%	44.1%	0.48	36.9%	0.57	45.2%	0.47	20.6%	1.03	
Supplies & Services	\$30,291,490	75.8%	49.0%	1.55	56.8%	1.33	46.7%	1.62	76.2%	0.99	
Capital Component	\$1,194,087	3.0%	6.9%	0.43	6.2%	0.48	8.1%	0.37	3.2%	0.94	
Fiscal Statistics											
Operating Margin (%)		46.9%	8.4%	5.61	10.0%	4.70	14.9%	3.15	47.5%	0.99	
Total Hospital Net Income (%)		46.9%	8.6%	5.48	9.5%	4.96	15.3%	3.08	47.5%	0.99	
Return on Equity (%)		70.2%	6.3%	11.10	6.8%	10.37	14.6%	4.82	68.2%	1.03	
Current Ratio		3.2	5.9	0.53	10.4	0.30	3.0	1.06	3.3	0.94	
Days in Net Patient Accounts Receivable		57.0	51.6	1.10	48.9	1.17	58.4	0.98	60.8	0.94	
Average Payment Period		94.0	38.5	2.44	29.1	3.23	56.8	1.65	92.5	1.02	
Equity Financing (%)		80.1%	75.1%	1.07	86.6%	0.93	61.3%	1.31	81.0%	0.99	
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.4	N/A	0.0	N/A	
Times Interest Earned		0.0	13.4	N/A	17.3	N/A	18.7	N/A	0.0	N/A	
Total Asset Turnover		1.5	0.7	2.03	0.7	2.08	1.0	1.57	1.4	1.04	
Average Age of Plant (Years)		14.4	9.9	1.46	10.0	1.44	8.5	1.70	12.4	1.15	
Increase (Decrease) Total Net Patient Revenue		1.2%	5.4%	0.22	4.2%	0.28	2.5%	0.48	-1.9%	N/A	
Outpatient Gross Revenue (% of Total GPR)		51.5%	61.9%	0.83	52.1%	0.99	73.7%	0.70	54.7%	0.94	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$21,963		\$15,830	1.39	\$20,637	1.06	\$15,847	1.39	\$23,625	0.93	
Inpatient Net Revenue per Day	\$11,090		\$3,538	3.13	\$3,697	3.00	\$4,787	2.32	\$11,070	1.00	
Outpatient Net Revenue per Visit	\$6,368		\$686	9.28	\$783	8.13	\$991	6.43	\$6,829	0.93	

Income Statement			Assets			Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$175,130,310		Cash & Cash Equivalents	\$17,150,804		Current Liabilities	\$9,996,506	
Less Deductions	\$100,192,228		Net Patient Receivables	\$11,703,121		Long-Term Debt	\$0	
Net Patient Revenue	\$74,938,082		Other Receivables	\$801,844		Other Liabilities	\$0	
Plus Other Revenue	\$386,319					Subtotal	\$9,996,506	
Total Revenue	\$75,324,401		Land, Buildings & Equipment (Net)	\$15,256,102		Unrestricted Fund Balance	\$40,350,040	
Less Expenses	\$39,963,117		Other Assets	\$5,434,675		Restricted Fund Balance	\$0	
Non-Operating Gains/Losses	-\$13,438					Total Liabilities & Fund Balance	\$50,346,546	
Net Income	\$35,347,846		Total Assets	\$50,346,546				