

119 Marshfield Medical Center – Rice Lake
1700 West Stout Street
Rice Lake, WI 54868
715-234-1515

Fiscal Year: 10/01 to 09/30
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Barron
Analysis Area: West Central (5A)
Volume Group: 5

		All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2018 vs. 2017	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	39.2%	55.7%	0.70	42.7%	0.92	43.4%	0.90	45.7%	0.86
Obstetrics	33.5%	41.5%	0.81	29.5%	0.09	26.7%	1.25	35.3%	0.95
Pediatrics	0.0%	52.8%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	38.9%	57.5%	0.68	44.1%	0.88	41.9%	0.93	43.6%	0.89
Average Census (Patients)									
Adult Medical-Surgical	10.6	26.4	0.40	11.9	0.89	13.7	0.77	12.3	0.86
Obstetrics	2.7	5.6	0.48	2.1	1.30	2.3	1.17	2.8	0.95
Pediatrics	0.0	1.4	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	15.5	49.4	0.32	18.9	0.82	26.3	0.59	17.5	0.89
Average Length of Stay (Days)									
Adult Medical-Surgical	2.8	3.9	0.70	3.7	0.75	3.3	0.82	2.9	0.95
Obstetrics	2.2	2.5	0.86	2.3	0.95	2.3	0.95	2.2	1.00
Pediatrics	0.0	3.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.7	4.4	0.62	3.9	0.69	3.6	0.76	2.8	0.98
Surgical Operations									
Inpatient	636	1,396	0.46	485	1.31	664	0.96	759	0.84
Outpatient	2,934	4,206	0.70	1,916	1.53	2,945	1.00	2,904	1.01
Inpatient as % of All Surgeries	17.8%	24.9%	0.71	20.2%	0.88	18.4%	0.97	20.7%	0.86
Outpatient Visits									
Non-Emergency Visits	85,923	136,074	0.63	67,827	1.27	115,364	0.74	98,575	0.87
Emergency Visits	15,307	18,688	0.82	8,592	1.78	14,511	1.05	15,113	1.01
Full-Time Equivalents (FTEs)									
Administrators	6.2	19.3	0.32	10.6	0.59	13.8	0.45	20.0	0.31
Nurses, Licensed	1.0	239.2	0.00	115.3	0.01	135.2	0.01	117.1	0.01
Ancillary Nursing Personnel	13.0	40.0	0.32	18.4	0.70	20.8	0.62	33.5	0.39
All Other Personnel	395.0	480.4	0.82	260.2	1.52	324.4	1.22	285.4	1.38
Total FTEs	415.2	779.0	0.53	404.6	1.03	494.3	0.84	456.1	0.91
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.0	14.9	0.61	18.0	0.50	14.2	0.64	25.9	0.35
Nurses, Licensed	1.4	183.7	0.01	195.4	0.01	138.6	0.01	151.7	0.01
Ancillary Nursing Personnel	18.7	30.8	0.61	31.2	0.60	21.3	0.88	43.4	0.43
All Other Personnel	571.6	369.0	1.55	440.9	1.30	332.6	1.72	369.6	1.55
Total FTEs	600.8	598.3	1.00	685.5	0.88	506.7	1.19	590.5	1.02

Total Hospital:

Beds Set Up & Staffed 40
Discharges 2,089
Inpatient Days 5,675

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 8
Total Births 458
Newborn Days 869

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	27	1,402	3,859	39.2%	10.6	2.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	448	977	33.5%	2.7	2.2
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	5	239	839	46.0%	2.3	3.5
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	5	6.2	Surgical Personnel	3	10	4.6
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	9	11	11.2
Medical & Dental Residents	0	0	0.0	Sonographers	4	8	5.9
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	4	3.3
Registered Nurses	0	0	0.0	Occupational Therapists	3	7	3.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	2	0.8
Licensed Practical Nurses	1	4	1.0	Physical Therapists	3	3	4.6
Ancillary Nursing Personnel	10	78	13.0	Physical Therapy Assistants/Aides	1	2	1.8
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	5	3.5
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	6	4.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	133	414	227.9
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	83	194	110.8
Pharmacy Personnel	9	16	12.3				
Clinical Laboratory Personnel	0	0	0.0				
				Total	272	769	415.2

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$93,008,938	54.4%	45.7%	1.19	51.0%	1.07	50.0%	1.09	52.4%	1.04
Medical Assistance	\$18,812,030	11.0%	14.0%	0.79	11.7%	0.94	11.4%	0.96	12.0%	0.92
Commercial	\$44,775,844	26.2%	35.8%	0.73	33.6%	0.78	34.7%	0.76	28.4%	0.92
All Other	\$14,264,907	8.3%	4.5%	1.86	3.7%	2.28	3.9%	2.16	7.3%	1.15
Deductions as % of Total Gross Patient Revenue										
Medicare	\$57,816,992	33.8%	34.1%	0.99	33.7%	1.01	35.4%	0.96	32.8%	1.03
Medical Assistance	\$11,186,569	6.5%	10.6%	0.62	8.2%	0.80	8.4%	0.78	7.3%	0.90
Commercial	\$4,266,355	2.5%	14.7%	0.17	9.0%	0.28	13.7%	0.18	3.1%	0.80
Charity Care	\$1,364,117	0.8%	1.0%	0.82	1.1%	0.73	0.9%	0.87	0.8%	1.02
Bad Debt	\$1,373,445	0.8%	1.1%	0.75	1.0%	0.77	1.1%	0.71	0.7%	1.15
All Other	\$5,624,950	3.3%	2.0%	1.68	1.3%	2.46	2.2%	1.51	2.5%	1.32
Total Deductions	\$81,632,428	47.8%	63.3%	0.75	54.3%	0.88	61.7%	0.77	47.1%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.7%	5.5%	0.49	2.5%	1.11	4.3%	0.63	2.9%	0.94
Net Gains/Losses as % of Net Income		0.7%	2.6%	0.26	24.5%	0.03	N/A	N/A	0.8%	0.78
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$30,057,479	44.5%	44.1%	1.01	52.7%	0.84	45.3%	0.98	43.6%	1.02
Supplies & Services	\$41,321,007	47.8%	49.0%	0.97	41.1%	1.16	47.8%	1.00	46.8%	1.02
Capital Component	\$5,224,365	7.7%	6.9%	1.12	6.1%	1.26	6.9%	1.12	9.6%	0.81
Fiscal Statistics										
Operating Margin (%)		26.3%	8.4%	3.15	8.1%	3.27	6.9%	3.83	22.2%	1.19
Total Hospital Net Income (%)		26.4%	8.6%	3.09	10.4%	2.54	5.8%	4.55	22.3%	1.18
Return on Equity (%)		25.2%	6.3%	3.98	7.0%	3.59	4.3%	5.86	21.3%	1.18
Current Ratio		13.1	5.9	2.21	4.4	2.99	3.9	3.34	16.2	0.81
Days in Net Patient Accounts Receivable		57.6	51.6	1.12	49.2	1.17	51.1	1.13	43.0	1.34
Average Payment Period		13.6	38.5	0.35	52.6	0.26	40.4	0.34	9.1	1.49
Equity Financing (%)		51.7%	75.1%	0.69	78.5%	0.66	77.0%	0.67	50.3%	1.03
Long-Term Debt to Equity Ratio		0.9	0.2	5.56	0.1	7.40	0.2	5.71	1.0	0.93
Times Interest Earned		17.6	13.4	1.31	26.2	0.67	12.4	1.42	15.0	1.17
Total Asset Turnover		0.9	0.7	1.29	0.7	1.45	0.7	1.27	1.0	1.00
Average Age of Plant (Years)		12.5	9.9	1.26	11.5	1.08	9.9	1.26	7.9	1.58
Increase (Decrease) Total Net Patient Revenue		1.5%	5.4%	0.27	7.0%	0.21	1.9%	0.77	2.9%	0.50
Outpatient Gross Revenue (% of Total GPR)		77.5%	61.9%	1.25	68.3%	1.14	72.6%	1.07	77.2%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$10,421		\$15,830	0.66	\$14,403	0.72	\$10,657	0.98	\$8,972	1.16
Inpatient Net Revenue per Day	\$3,836		\$3,538	1.08	\$3,489	1.10	\$2,933	1.31	\$3,214	1.19
Outpatient Net Revenue per Visit	\$680		\$686	0.99	\$791	0.86	\$589	1.15	\$602	1.13

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$170,861,719	Cash & Cash Equivalents	\$9,776,678	Current Liabilities	\$2,394,746
Less Deductions	\$81,632,428	Net Patient Receivables	\$14,093,128	Long-Term Debt	\$44,267,774
Net Patient Revenue	\$89,229,291	Other Receivables	\$64,286	Other Liabilities	\$0
Plus Other Revenue	\$2,491,373			Subtotal	\$46,662,520
Total Revenue	\$91,720,664	Land, Buildings & Equipment (Net)	\$62,523,060	Unrestricted Fund Balance	\$49,924,139
Less Expenses	\$76,602,851	Other Assets	\$10,129,507	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$159,989			Total Liabilities & Fund Balance	\$96,586,659
Net Income	\$15,277,802	Total Assets	\$96,586,659		